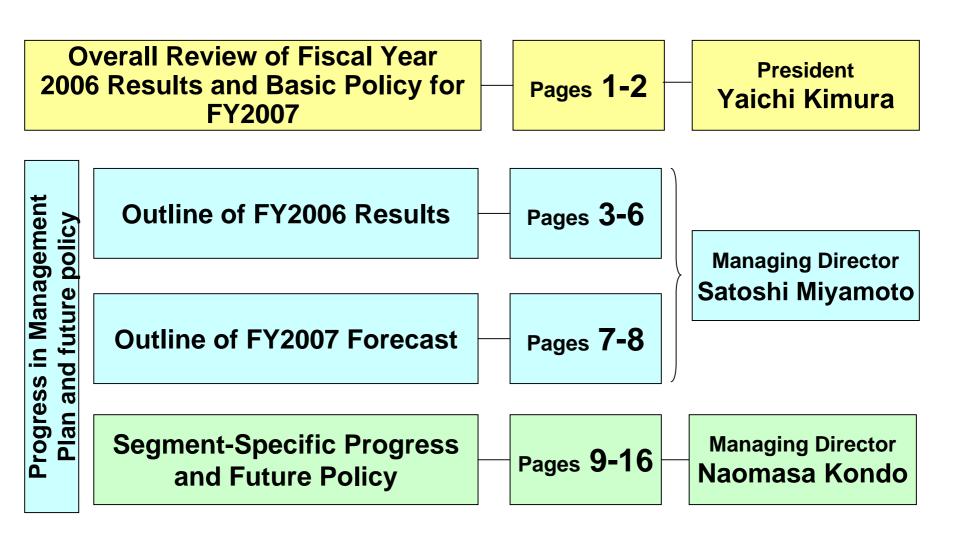
Cosmo Oil Co., Ltd. New Consolidated Medium-Term Management Plan Progress in FY2006 and Future Policy

May 16, 2007
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Managing Director



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Overall Review of FY2006 Results

Consolidated ordinary income in FY2006

Including inventory valuation impact

74.8 billion yen (down 44.8 bn yen from FY2005)

Excluding inventory valuation impact 72.0 billion yen

(down 2.2 bn yen from FY2005)

Consolidated ordinary income down 2.2 billion yen from FY2005

(FY05) (FY06) 74.2 bn yen \rightarrow 72.0 bn yen

Note:

- * Excluding inventory valuation impact
- * Crude oil exploration and production business results include those of subsidiaries accounted for under the equity method.

Cosmo Oil alone: Down 25.4 bn yen

(FY05) (FY06) 30.2 bn yen \rightarrow 4.8 bn yen

Value creation and rationalization effectiveness:
Improved income by 5.3 bn yen

Impact from reduced refinery operations:

Decreased income by 14.7 bn yen

Other factors: Decreased income by 16.0 bn yen

Affiliated companies: Up 23.2 bn yen

(FY05) (FY06) 44.0 bn yen → 67.2 bn yen Oil exploring and producing subsidiaries: Improved income by 13.2 bn yen

CM Aromatics Co., Ltd.: Improved income by 4.3 bn yen

Other affiliated companies, etc.: Improved income by 5.7 bn yen

Outlook for FY2007

Policy for the Last Year for New Medium-Term Management Plan (MTMP)

<Cosmo Oil alone>

Promote value creation and rationalization

<Crude oil exploration and production> **Maintain and increase**

the production volume

Oil business

p 7.6

bn ven

<Petrochemical>

Mixed xylene business

<CSR enhancement>

Up 4.2

bn yen

Up 6.4

bn yen

Down 3.0

bn yen

Up 14.7

bn yen

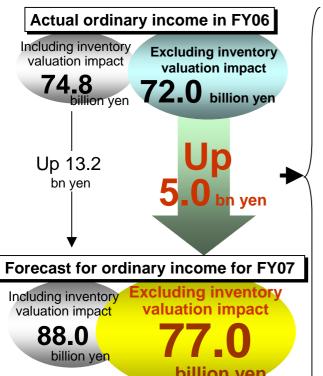
Down 14.7

bn yen

Down 2.6

bn yen

Enhance safety management system and corporate ethics compliance



Value creation and goal to be rationalization achieved effectiveness: Sales volume effect (incl. exports): Petrochemical business (market factors to decrease income): Gain reacting to 2006 refinery operating reduction: Increase in refinery safety and security enhancement and depreciation expenses, etc.:

> (Each figure above refers to its assumed impact to increase or decrease ordinary income)

Crude oil exploration & production business

bn yen

Crude oil exploration and production subsidiaries (market factors to decrease income):

* Original MTMP goal assumes "zero" inventory valuation impact

Original goal of MTMP: 82.0 bn yen

[&]quot;Other businesses" omitted as no change is assumed in their impact on income

[FY06 Results] Consolidated Ordinary Income - Highlights

| | FY2006 | Change from FY2005 |
|---|------------------|---------------------------|
| Consolidated ordinary income | 74.8 billion yen | -44.8 billion yen |
| Inventory valuation impact | 2.8 billion yen | -42.6 billion yen |
| Consolidated ordinary income (Excluding inventory valuation impact) | 72.0 billion yen | -2.2 billion yen |

Key factors for a decrease of 2.2 billion yen consolidated ordinary income (excluding inventory valuation impact) from FY2005

Positive factors

Improved margins, benefits brought by MTMP execution

Contribution from improved results of the crude oil exploration and production business and petrochemical and other consolidated subsidiaries

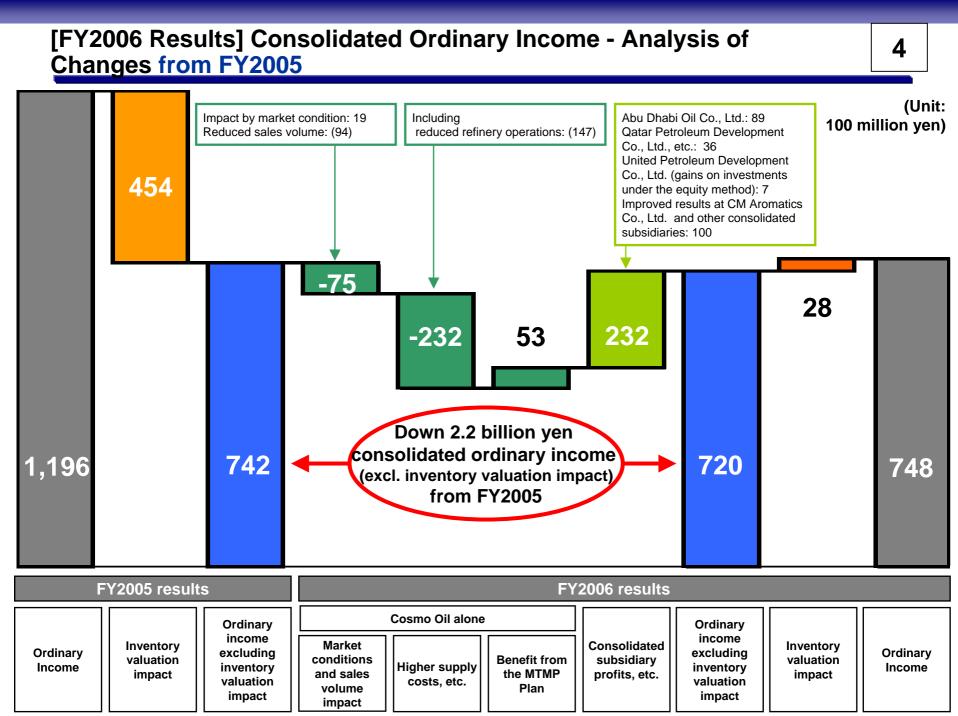
Negative factors

Increased in-house fuel costs, reduced sales volume

Impact from reduced refinery operations (14.7 bn yen)



^{*} Note: Please refer to Supplementary Information 1 and 2 for source data.



[FY2006 Results] Consolidated Subsidiaries - Results of Major Consolidated Subsidiaries and Affiliated Companies Under the Equity Method

< Major Consolidated Subsidiaries – Ordinary Income>

Unit: 100 million yen

| • | | FY06 results | Change from FY05 | Description for key factors affecting results |
|----------------|--|--------------|------------------|--|
| Oil | Abu Dhabi Oil Co., Ltd. | 409 | 89 | Crude oil price hike (52.7 → 64.7USD/ BRL) Yen's depreciation (109.1 yen/USD → 116.5 yen/USD), etc. |
| | Qatar Petroleum Development Co., Ltd., etc. | 35 | 36 | Crude oil production started in March 2006 Crude oil price at USD 62.6/brl and foreign exchange rate of 116.5 yen/USD |
| Production | United Petroleum Development Co., Ltd. (owned by the Cosmo Group on the equity method), etc. | | | Crude oil price hike (53.3 → 65.2USD/ BRL) Yen's depreciation (110.2 yen/USD → 116.4 yen/USD), etc. |
| | Total 4 | | 132 | |
| Marketing sub | sidiaries | 5 | -12 | Increased charges for SS openings Reduced in sales volume |
| Cosmo Matsu | yama Oil Co., Ltd. | 14 | -2 | Increased spread owing to brisk market conditions Increased in-house fuel costs |
| CM Aromatics | Co., Ltd. | 53 | 43 | Production volume increased to 270,000 tons a year in July 2006 Increased spread owing to brisk market conditions |
| Cosmo Oil Lu | bricants Co., Ltd. | 35 | 22 | Shift made in a part of increased cost which had yet to be passed on to market prices |
| Other consolid | dated subsidiaries | 25 | 3 | |

^{*} Please refer to Supplementary Information -4 for information on actual results by major consolidated subsidiary and by business segment <Gains (losses) from investments in affiliated companies accounted for under the equity method>

| | FY06 results | Change from FY05 |
|---------------------------------|--------------|------------------|
| Gains (losses) from investments | 99 | 3 |

[FY2006 Results] Outline of Consolidated Cash Flows and Balance Sheets

Unit: 100 million yen

| | As of March 31, 2007 | Change from as of Mar. 31, 2006 | Major factor |
|--|-------------------------|------------------------------------|--|
| Cash flow from operating activities | 250 | - | |
| Cash flow from investing activities | -359 | - | |
| Cash flow from financing activities | 800 | - | Fund procurement in advance for redemptions and payments in FY2007 |
| Cash and cash equivalents at end of the period | 1,261 | 695 | |

| | As of March 31, 2007 | Change from as of Mar. 31, 2006 | Change |
|--|-------------------------|------------------------------------|------------------|
| Total Assets | 15,792 | 14,636 | 1,156 |
| Net assets | 3,616 | - | - |
| Net worth | 3,397 | 3,125 | 272 |
| Net worth ratio | 21.5% | 21.4% | Up 0.1% points |
| Interest-bearing debts (including zero coupon corporate bonds) | 6,099 | 5,224 | 875 |
| Debt dependence ratio | 38.6% | 35.7% | Up 2.9% points |
| Debt Equity Ratio ^{*1} | 1.8 | 1.7 | Up 0.1% points |
| Net interest-bearing debt (including zero coupon corporate bonds) ² | 4,838 | 4,658 | 180 |
| Debt dependence ratio | 30.6% | 31.8% | Down 1.2% points |
| Debt Equity Ratio ^{*1} | 1.4 | 1.5 | Down 0.1% points |

Notes *1 "Net worth" as of March 31, 2007 refers to "net assets less minority interests" and the figure as of March 31, 2006 is based on the former definition of "shareholders' equity."

^{*2} Net interest-bearing debt refers to total interest-bearing debt less cash and cash equivalents and short-term working capital balance as of term-end.



[FY2007 Outlook] 1. Highlights of Business Outlook Vs. FY2006

| | Full-year forecast of FY2007 Change from FY200 | |
|--|--|------------------|
| Consolidated ordinary income | 88.0 billion yen | 13.2 billion yen |
| Inventory valuation impact | 11.0 billion yen | 8.2 billion yen |
| Consolidated ordinary income (Excluding impact of inventory valuation) | 77.0 billion yen | 5.0 billion yen |

Key factors of a forecast increase of 5.0 billion yen in consolidated ordinary income (excluding inventory valuation impact) from FY2006

Positive factors

Elimination of refinery operating reduction impact (in FY2006)

Increase in sales volume (incl. exports), benefit from MTMP

Negative factors

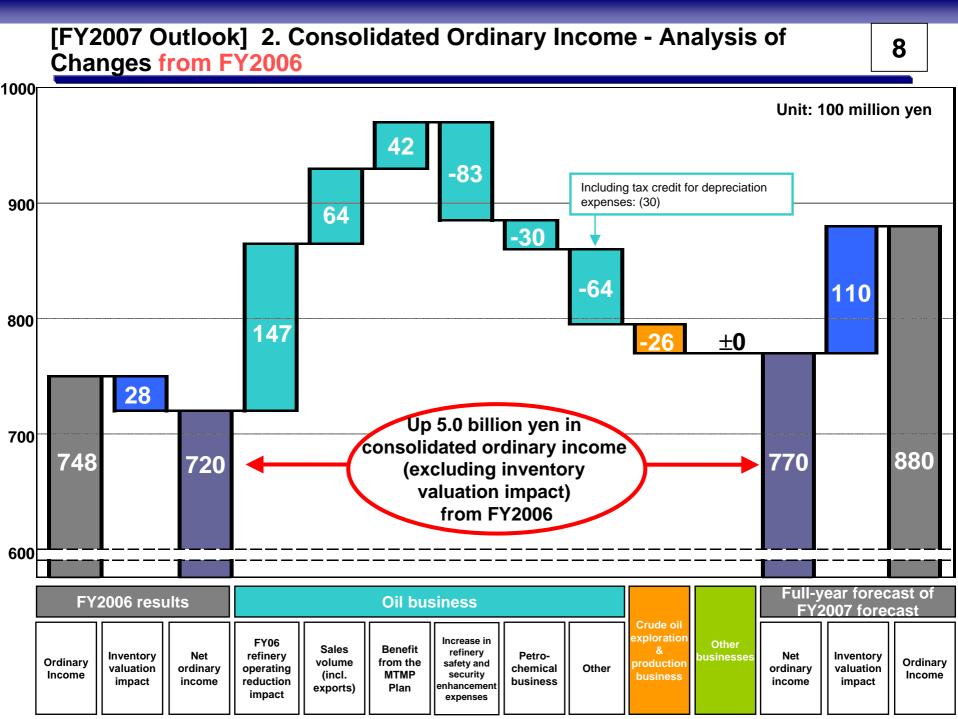
Increase in refinery safety and security enhancement expenses

Decreases in profits at crude oil exploration and production and petrochemical subsidiaries, an increase in depreciation expenses

*Notes: 1. For source data, please refer to Supplementary Information 1 and 2.

2. For segment-specific operating forecast, please refer to Supplementary Information 5





[Non-Consolidated MTMP] Medium-Term Management Plan – Outlook for Completion of Value Creation and Rationalization Efforts

3-year total (FY05-07)

Forecast improvement

21.2 billion yen

Forecast achievement level 101.8%

(based on original plan as 100%)

| Item | Department | FY05-06 results | FY07 forecast |
|-----------------|-------------------|--------------------|------------------|
| | | (①) | (2) |
| Value | Supply Department | 63 | 11 |
| creation | Sales Department | 71 | 21 |
| | Other departments | 0 | 0 |
| | Subtotal | 135 | 31 |
| Rationalization | Supply Department | 21 | 1 |
| | Sales Department | 5 | 7 |
| | Other departments | 9 | 3 |
| | Subtotal | 35 | 11 |
| Grand total | Supply Department | 85 | 11 |
| | Sales Department | 76 | 28 |
| | Other departments | 9 | 3 |
| | Total | 170 | 42 |

| Total 3-year MTMP benefits | | | |
|----------------------------|--------------------|----------|--|
| Original plan | Results & forecast | Variance | |
| (③) | (4=1+2) | (4-3) | |
| 59 | 74 | 15 | |
| 85 | 92 | 7 | |
| 5 | 0 | -5 | |
| 149 | 166 | 17 | |
| 34 | 22 | -12 | |
| 15 | 12 | -3 | |
| 10 | 12 | 2 | |
| 59 | 46 | -13 | |
| 93 | 96 | 3 | |
| 100 | 104 | 4 | |
| 15 | 12 | -3 | |
| 208 | 212 | 4 | |

* Unit: 100 million yen Supply Department:
Benefit through
"value creation and rationalization"

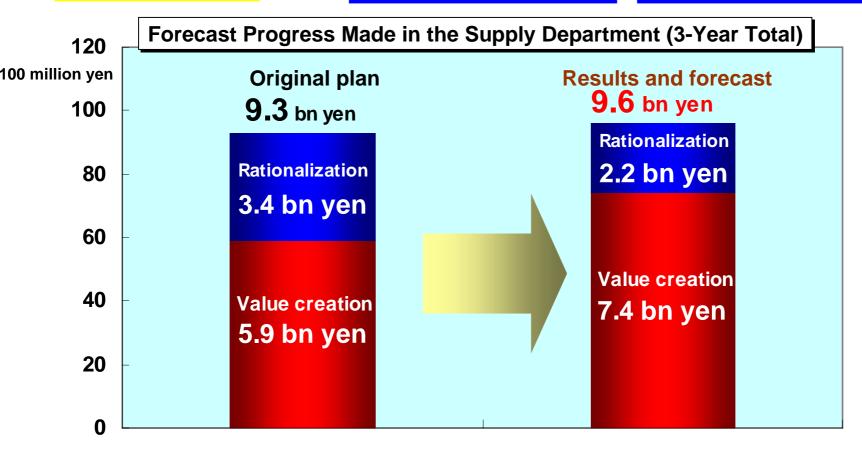
Results and forecast (3-year total)

9.6 billion yen

Forecast achievement level (3-year total)

1**03.3**%

(based on original plan as 100%)



Refining Facility Technology Sophistication Investment, Facility **Sharing and CARB-Diesel Fuel Wholesale Market Entry Projects**

Sophistication Investment **Facility Technology** Refining

Outline of the Project

- Project site: Sakai Refinery
- Capital investment: about 100 billion yen
- •New facilities to come on stream in: fiscal year 2010

Outline of new facilities

- Vacuum residue (VR) cracking unit (coker) (25,000 barrels/day)
- Cracked diesel fuel hydro-desulfurization unit (25,000 barrels/day)
- Naphtha hydro-desulphurization unit (17,000 barrels/day)

new facilities nse Shared

◆Program

- Cosmo Oil and Taiyo Oil signed an agreement to share the use of a residue fluid catalytic cracking unit (RFCC) planned to be introduced by Taiyo Oil and a VR coker planned to be introduced by Cosmo Oil.
- ◆Term of the agreement
 - •From December 5, 2006 to March 31, 2014 (with a provision allowing for the automatic extension of the term)

Outline of the business

- Sales territory:
 - West Coast of the U.S. (Southern California)
- Expected sales volume: About 400,000 - 600,000 KL a year
- Start of the business: May 2007
- Sales mode: Racks for tank trucks and pipelines

Note: * CARB stands for the California Air Resource Board. The Cosmo Oil technology has successfully cleared the environmental standards set by this board

Characteristics

Objectives

prices between heavy and lighter crude oil

♦Respond to increasing

demand for lighter

distillates

◆Utilize difference in

- Manufacture and market a special product (not a simple low-sulfurcontent oil product)
- ♦ Locate a shipment facility in the area of business
- ♦ Adopt a sales mode similar to getting close to users (which will drive their tank trucks directly to the terminal to receive the product)

ठ

fuel wholesale entry **CARB-diesel** market

[Non-Consolidated MTMP] Non-Consolidated, Sales & Marketing Department - Efforts

Changes in Business Environment

- Prolonged increase in retail prices at SSs due to crude oil price hikes
- Declining demand for gasoline

- Growing demand for lower prices
- Intensifying SS brand selection by consumers

Basic Policy Improve distribution and oil product structures and further enhance the mass sales channel Targets to enhance (continued from the past) Distribution Oil products Retail channel Marketing subsidiaries and independent local SS operators Gasoline and diesel fuel Service stations (SSs)

Independent SS operators Strategic themes **Marketing subsidiaries Enhance Cosmo Oil's** Continue enhancement partnerships with them strategies Horizontal deployment of Cosmo Oil's expertise **Self-Service SSs Self-Service SSs** Respond to the growing need for self-service SS **Auto B-cle network Auto B-cle network** Improve car care service **Cosmo The Card Cosmo The Card** Improve management of Provide convenience independent SS operators

Cosmo the Card Opus became available

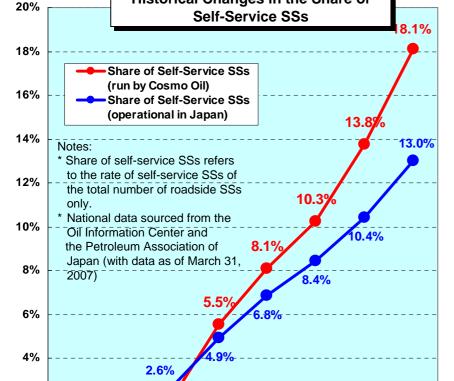
[Non-Consolidated MTMP] Non-Consolidated, Sales & Marketing Department – Progress in Programs

Self-Service SS Business

As of March 31, 2007: 789 SSs operational in Japan

(Net increase during FY2006: 163 SSs) Share of self-service SSs of total SSs operational: 18.1%

Historical Changes in the Share of



2.0%

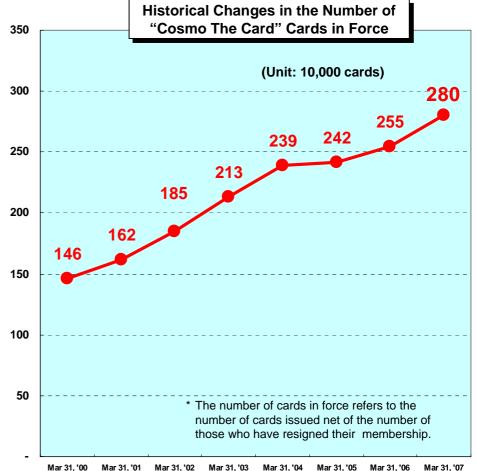
Mar 31, '03 Mar 31, '04 Mar 31, '05 Mar 31, '06

2%

Cosmo The Card

As of March 31, 2007: 2.8 million cards in force

(Net increase during FY2006: 250,000 cards)



♦Operating Highlights of the Crude Oil Exploration & Production Business Segment

Crude oil exploration and production business segment Ordinary income

2006 results

48.6 billion yen

Dubai crude oil price:
USD61.5/B

Dubai crude oil price:
USD58.9/B

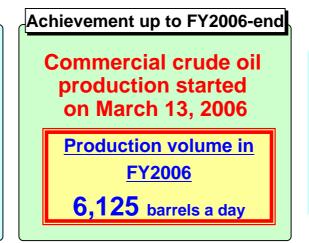
- * Crude oil price data are cited from Platts magazine (for 2006 and Jan-Mar 2007) and are based on Cosmo Oil's assumption (for Apr-Dec 2007)
- * Each year refers to the calendar year from January to December.
- **♦**Progress in Crude Oil Production Project in Qatar

Project Outline

- **▼**Production period:
 - -FY2006 FY2016
- **▼**Production volume:
 - Early stage:

About 6,000 BD

•Max: About 10,000 BD



Plan for FY2007

Increase
production to
10,000 barrels a
day during
FY2007



10% investment in Laffan Refinery

- **◆Enhance our reliable relationship** and partnership with Qatar
- **◆Promote globalization of business fields we are in**

Cosmo Oil wants to grow its businesses in Qatar in a wide range of fields, including not only crude oil exploration and production and refining but also natural gas and petrochemical businesses.

♦Outline of Laffan Refinery

Established in: September 2006

Located in: Doha, Qatar

Refining capacity: 146,000 barrels a day

Oil products to produce:

naphtha, kerosene,

diesel fuel, LPG

Total investment in the project:

About US\$800 million

•Investor (investment ratio):

Qatar Petroleum (51%)

Exxon Mobil (10%)

Total (10%)

Cosmo Oil Co., Ltd. (10%)

Idemitsu Kosan Co., Ltd. (10%)

Marubeni Corporation (4.5%)

Mitsui & Co., Ltd. (4.5%)

FY2005 Results

 CM Aromatics Co., Ltd. started manufacturing and marketing mixed xylene (in July, with the capacity of 100,000 tons a year)

FY2005 - Financial Results

| Item | Results | Change from FY04 |
|-----------|-------------------|---------------------|
| | (100 million yen) | (100 million yen) |
| Net Sales | 169 | |
| Ordinary | | |

FY2006 Results

 Production capacity increased to 270,000 tons a year (starting in July)

(When the above figure is combined with the production capacity of Cosmo Matsuyama Oil (30,000 tons a year), the Group's total production capacity is 300,000 tons a year.)

 The brisk mixed xylene market mainly helped us achieve 5.3 billion yen in ordinary income

FY2006 - Financial Results

| Item | Results | Change from FY05 |
|-----------------|-------------------|---------------------|
| | (100 million yen) | (100 million yen) |
| Net Sales | 459 | +290 |
| Ordinary income | 53 | +43 |

•FY2007 - Forecast

- Production capacity enhancement is expected to contribute to profit increase throughout the year but the market may not be expected to be as brisk as in FY2006, leading to a forecast of 4.5 billion yen in ordinary income
- 2.4 billion yen higher than the goal set in the Medium-Term Management Plan

FY2007 - Financial Forecast

| Item | Forecast | Change from FY06 |
|-----------------|-------------------|---------------------|
| | (100 million yen) | (100 million yen) |
| Net Sales | 517 | +58 |
| Ordinary income | 45 | -8 |

MTMP goal 2,100 million yen

Supplementary Information

- 1. [FY2006 Results & FY2007 Assumptions] Crude Oil Procurement Cost and Processing Volume, Topper Operating Ratios, Crude Oil Production Volume
- 2. [FY2006 Results & FY2007 Assumptions] Product-Specific Sales Value and Volume
- 3. [FY2006 Results & FY2007 Forecast] Overall Review of Progress Made by Oil Business (on A Non-Consolidated Basis) in the Medium-Term Management Plan (MTMP)
- 4. [FY2006 Results] FY2006 Results by Major Consolidated Subsidiary and Business Segment vs. FY2005 Results
- 5. [FY2007 Outlook] Full-Year Forecast by Business Segment vs. FY2006 Results
- 6. [FY2002 to FY2007 Outlook] Historical Changes in Consolidated EBITDA Excluding Inventory Valuation Impact
- 7. [Results Up to FY2006] Historical Changes in the Number of Employees, Oil Storage Depots, SSs and Cards in Force



<Crude oil procurement cost and processing volume and topper operating ratios>

| | | FY2006 results | Change from FY05 | % change from FY05 (based on FY05 as 100%) | FY07 assumption |
|--------------------------|--|----------------|---------------------|---|--------------------|
| Purchased price of crude | Crude oil (FOB) USD/BRL | 61.94 | 7.63 | _ | 60.00 |
| oil | JPY/USD exchange rate | 116.98 | 4.13 | _ | 120.0 |
| | Purchased price of crude oil (tax inclusive) yen/KL | 48,880 | 6,920 | _ | _ |
| Crude oil refining | Refined crude oil volume (1,000 KL) | 27,283 | -3,424 | 88.8% | 112% ^{*1} |
| | Atmospheric distillation operating ratio (Calendar Day) | 77.3% | -11.6% | | |
| | Atmospheric distillation operating ratio (Streaming Day*2) | 88.3% | -6.9% | | <u> </u> |

^{*1.} Crude oil refining volume assumption for FY2007 at 99.5% of the level of FY2005 and at 112% of the level of FY2006, as shown for information purpose only

<Crude oil production volume>

| | | FY2006 results | Investment ratio |
|---|---|----------------|------------------|
| Crude oil exploration and | Abu Dhabi Oil Co., Ltd. (B/D) | 23,745 | 63.0% |
| production subsidiary production volume ^{*3} | Ltd. (B/D) | 6,353 | 85.8% |
| | United Petroleum Development Co., Ltd. (B/D) | 18,293 | 35.0% |

^{*3.} Production volume refers to an average crude oil production volume expected for each project company during the term. Cosmo Oil purchases crude oil from each company based on its investment ratio in it.

The production period shown above is January to December of the year since each company adopts its financial year from January to December.

^{*2.} Streaming day indicates operating ratio excluding the impact of suspended operations due to regular repairs and maintenance, etc.

<Sales value and volume>

| | | FY2006 results | Change from FY05 | % change from FY05 (based on FY05 as 100%) | FY07 assumption (based on FY06 as 100%) |
|-----------------------|--|----------------|---------------------|--|--|
| Selling price | Selling price (yen/KL) | 52,250 | 9,340 | <u> </u> | |
| Sales volume in Japan | Gasoline | 6,813 | -146 | 97.9% | 102.5% |
| | Kerosene | 2,900 | -607 | 82.7% | 108.0% |
| | Diesel fuel | 4,783 | -48 | 99.0% | 101.0% |
| | Heavy fuel oil A | 3,193 | -602 | 84.1% | 95.2% |
| | Combined sales of 4 volume products above (1,000 KL) | 17,688 | -1,403 | 92.7% | 101.7%*1 |
| | Naphtha | 7,103 | -62 | 99.1% | 97.4% |
| | Jet fuel | 479 | 143 | 142.5% | 106.1% |
| | Heavy fuel oil C | 2,659 | -468 | 85.0% | 98.2% |
| | Total sales volume in Japan (1,000 KL) | 27,929 | -1,790 | 94.0% | 100.3%*2 |
| | High-octane gasoline ratio (%) | 15.62% | -0.63% | _ | _ |
| Export volume | Total middle distillate fraction volume (1,000 KL) | 1,046 | 83 | 108.6% | 151.1% |
| Total sales volume | Total sales volume (1,000 KL) | 44,617 | -1,697 | 96.3% | 100.2% |

Notes:



^{*1.} The combined four-product sales volume for FY2007 is assumed at 94.2% of the FY2005 level, as shown for information purpose only.

^{*2.} The total sales volume of fuel products in Japan for FY2007 is assumed at 94.3% of the FY2005 level, as shown for information purpose only.

[FY2006 Results & FY2007 Forecast] Overall Review of Progress Made by Oil Business (on A Non-Consolidated Basis) in the Medium-Term Management Plan (MTMP)

| Item | Department | H1 H2 FY2006 - Achievement FY2006 FY2006 total | | | FY2007 – Full-Year Forecast | | | |
|----------------------|--------------------------|--|-------------------|-------------------|-----------------------------------|-------------------|--|--|
| | | (100 million yen) | (100 million yen) | (100 million yen) | (%) | (100 million yen) | | |
| | Supply Department | 3 | 3 | 6 | 88% | 1 | | |
| Rationali- zation | Sales Department | 5 | 0 | 5 | 100% | 7 | | |
| | Administrative, Othsr | 2 | 3 | 4 | 100% | 3 | | |
| , | Subtotal | 10 | 5 | 15 | 95% | 11 | | |
| | | | - | | | | | |
| | Supply Department | 13 | 2 | 15 | 100% | 11 | | |
| Value | Sales Department | 7 | 16 | 22 | 95% | 21 | | |
| creation | Other | 0 | 0 | 0 | - | 0 | | |
| | Subtotal | 20 | 18 | 38 | 99% | 31 | | |
| | | | | | | | | |
| Grand total | | 30 | 24 | 53 | 99% | 42 | | |

[FY2006 Results] FY2006 Results by Major Consolidated Subsidiary and Business Segment vs. FY2005 Results

Supplementary Information – 4

Unit: 100 million yen

<Operating highlights by major consolidated subsidiary>

| | | | <u>, , , , , , , , , , , , , , , , , , , </u> | | o !! | • | | | |
|---------------------------------------|--------|------------------|---|------------------|------|------------------|-----|------------------|--|
| | Net S | Sales | Operatin | Operating Income | | Ordinary Income | | Net Income | |
| | | Change from FY05 | | Change from FY05 | | Change from FY05 | | Change from FY05 | |
| Cosmo Oil Co., Ltd. | 28,312 | 3,359 | 83 | -668 | 76 | -680 | 13 | -452 | |
| Abu Dhabi Oil Co., Ltd. | 654 | -40 | 406 | 100 | 409 | 89 | 82 | 21 | |
| Qatar Petroleum Development Co., Ltd. | 126 | 126 | 39 | 40 | 35 | 35 | 12 | 12 | |
| Marketing subsidiaries | 4,003 | 424 | 8 | -14 | 5 | -12 | -23 | -19 | |
| Cosmo Oil Lubricants Co., Ltd. | 403 | 69 | 35 | 23 | 35 | 22 | 20 | 12 | |
| Cosmo Matsuyama Oil Co., Ltd. | 302 | 52 | 14 | -2 | 14 | -2 | 8 | -1 | |
| CM Aromatics Co., Ltd. | 459 | 290 | 52 | 42 | 53 | 43 | 20 | 16 | |

^{*} Net income of each subsidiary above is equivalent to the equity share owned by Cosmo Oil in the subsidiary.

<Gains on investments under the equity method>

| | Actual results | Change from FY05 | | |
|---------------------|----------------|------------------|--|--|
| Gains (losses) from | 99 | 2 | | |
| investments | 33 | 3 | | |

<Capital investment and depreciation>

| | Actual results | Change from FY05 |
|-----------------------------|----------------|------------------|
| Capital investment | 361 | 43 |
| Depreciation expense amount | 378 | 95 |

<Operating highlights by business segment>

| | Net Sales | Operating | g Income |
|---|-----------|-----------|------------------|
| | | | Change from FY05 |
| Petroleum business | 29,845 | 257 | -578 |
| Oil exploration and production business | 781 | 435 | 141 |
| Other business | 855 | 16 | 6 |
| Write-off | -854 | -12 | 15 |

[FY2007 Outlook] Full-Year Forecast by Business Segment

vs. FY2006 Results

Supplementary Information – 5

<Forecast by Business Segment>

Unit: 100 million yen

| | Net Sales | Operating Income | | Ordinary Income | | Ordinary Income (Excluding inventory valuation impact) | | |
|---|-----------|------------------|--------------------|-----------------|--------------------|--|--------------------|--|
| | | | Change from FY2005 | | Change from FY2005 | | Change from FY2005 | |
| Petroleum business | 30,780 | 460 | 203 | 428 | 158 | 318 | 76 | |
| Oil exploration and production business | 750 | 420 | -15 | 460 | -26 | 460 | -26 | |
| Other business | 870 | 20 | 4 | 21 | 4 | 21 | 4 | |
| Write-off | -800 | -10 | 2 | -29 | -4 | -29 | -4 | |

Petroleum business: Cosmo Oil Co., Ltd., Cosmo Oil Sales Co., Ltd., Cosmo Petroleum Gas Co., Ltd.,

Cosmo Oil Lubricants Co., Ltd., Cosmo Matsuyama Oil Co., Ltd., CM Aromatics Co., Ltd.,

Maruzen Petrochemical (owned by the Cosmo Group on the equity method), Other

Oil exploration and production business:

Abu Dhabi Oil Co., Ltd., Qatar Petroleum Development Co., Ltd.,

United Petroleum Development Co., Ltd. (owned by the Cosmo Group on the equity

method), Other

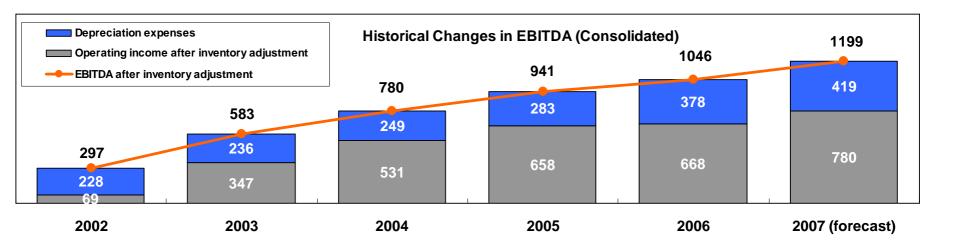
Other business: Cosmo Engineering Co.,Ltd., Cosmo Trade & Services, etc.

<Capital investment and depreciation>

| | FY2007 forecast | Change from FY2006 |
|-----------------------------|-----------------|--------------------|
| Capital investment | 432 | 71 |
| Depreciation expense amount | 419 | 41 |



Unit: 100 million yen



| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 (forecast) |
|---|------|------|------|-------|------|--------------------|
| Operating income on an accounting basis | 242 | 252 | 657 | 1,112 | 696 | 890 |
| Impact by inventory valuation on the weighted average method (on operating income) | 173 | -95 | 126 | 454 | 28 | 110 |
| Operating income after inventory adjustment (accounting operating income net of inventory valuation impact) | 69 | 347 | 531 | 658 | 668 | 780 |



| Workforce size (No. of persons) | | | | | | | | | |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | Mar 31, '99 | Mar 31, '00 | Mar 31, '01 | Mar 31, '02 | Mar 31, '03 | Mar 31, '04 | Mar 31, '05 | Mar 31, '06 | Mar 31, '07 |
| Cosmo Oil alo | one 2,677 | 2,048 | 1,970 | 1,892 | 1,837 | 1,764 | 1,729 | 1,718 | 1,893 |
| Cosmo Oil | 5,256 | 4,600 | 4,416 | 3,978 | 3,736 | 3,565 | 3,480 | 3,451 | 3,335 |

^{*} Cosmo Oil Group = No. of employees at Cosmo Oil alone + Transfers from Cosmo Oil

| | Mar 31, '99 | Mar 31, '00 | Mar 31, '01 | Mar 31, '02 | Mar 31, '03 | Mar 31, '04 | Mar 31, '05 | Mar 31, '06 | Mar 31, '07 |
|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| No. of DTs | 52 | 45 | 41 | 39 | 39 | 38 | 38 | 38 | 38 |

No. of Cosmo Oil-affiliated SSs (including mobile stations)

| | Mar 31, '99 | Mar 31, '00 | Mar 31, '01 | Mar 31, '02 | Mar 31, '03 | Mar 31, '04 | Mar 31, '05 | Mar 31, '06 | Mar 31, '07 |
|------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Cosmo Oil- owned | 1,105 | 1,065 | 1,010 | 977 | 959 | 930 | 899 | 886 | 901 |
| Individually- owned | 5,376 | 5,040 | 4,769 | 4,564 | 4,313 | 4,112 | 3,912 | 3,760 | 3,515 |
| Total | 6,481 | 6,105 | 5,779 | 5,541 | 5,272 | 5,042 | 4,811 | 4,646 | 4,416 |

Number of Self-Service SSs and Auto B-cle SSs

| | Mar 31, '99 | Mar 31, '00 | Mar 31, '01 | Mar 31, '02 | Mar 31, '03 | Mar 31, '04 | Mar 31, '05 | Mar 31, '06 | Mar 31, '07 |
|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Self-Service SSs | 5 | 8 | 23 | 109 | 285 | 398 | 483 | 626 | 789 |
| Auto B-Cle SSs | - | - | - | 217 | 428 | 652 | 652 | 469 | 445 |

Cosmo The Card - Number of cards issued (including the Opus Card, effective end of March 2007)

| | Mar 31, '00 | Mar 31, '01 | Mar 31, '02 | Mar 31, '03 | Mar 31, '04 | Mar 31, '05 | Mar 31, '06 | Mar 31, '07 |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| No. of cards in force (10,000 cards) | 146 | 162 | 185 | 213 | 239 | 242 | 255 | 280 |

Cautionary Statement Regarding Forward-Looking Scenarios

This presentation contains statements that constitute forward-looking scenarios. While such forward-looking scenarios may include statements based on a variety of assumptions and relating to our plans, objectives or goals for the future, they do not reflect our commitment or assurance of the realization of such plans, objectives or goals.