(Attached Documents)

BUSINESS REPORT

(From April 1, 2008 to March 31, 2009)

1. Business Overview

(1) Review of Operations of the Group

For this consolidated fiscal year, **Japan's economy** remains stagnant due to the ongoing rising energy and raw materials prices, and the leveling off of exports from the beginning of the 1st half, and then, under the impact of the worldwide economic recession stemming from the crisis in the loan capital markets in September, the result was a steep deterioration of domestic corporate profits and the employment situation, and thus the severe situation continued. In the meantime, **domestic demand for petroleum products** overall was sharply down from the previous period, as demand for gasoline decreased as a result of slack consumption due to violent price fluctuations and because of improvements in fuel consumption performance, while demand for diesel oil shrank due to a decrease of cargo transportation volume as the economy worsened --- and this was also the case for kerosene and heavy fuel oil A due to reduced industrial demand and fuel conversion to other energy sources.

As for the **crude oil price**, Dubai crude oil, which had been around \$94/barrel at the beginning of the term, kept recording new highs due to the inflow of speculative funds into the oil market against the backdrop of the financial turmoil originating from the Subprime problem, and in July it rose up to around \$140/barrel, the highest during the term. Afterwards, affected by the dramatic deterioration of the world economy, it dropped to around of \$36/barrel in December; however, since January, there has been a rise as a result of an adherence to the production cut limit by OPEC, the price ended the term at around \$46/barrel. The average throughout the term was around \$82/barrel, which is about 5 dollars higher than the previous term.

With respect to **exchange rates**, from around the ¥99 per dollar range at the beginning of the term, the strong dollar trend continued, under the impact of anticipation of a resolution of the financial turmoil in the U.S. and a sharp rise in the crude oil price, and it rose up to around ¥110 per dollar in August. Then, the trend changed to a weak dollar and continued as the financial crisis became more severe, and, with the deterioration of the real economy originating from the bankruptcy of a major investment bank in the U.S. in September, the term ended at ¥98 per dollar. For domestic **product market conditions**, although there was temporary confusion in connection with provisional tax rate issues (expiration of the term, against the backdrop of fluctuations in crude oil prices, the keynote was of a climb that held until August and this then headed downward from September, which made for a year of violent fluctuations.

In this business environment, **the Cosmo Oil Group** formulated the Third Consolidated Medium-term Management Plan (2008-2010), which started in FY2008, and has made concerted efforts as a group positioning the Plan as the initial stage for rebuilding of the profit base and the next stage of growth.

[Petroleum Business]

In **sales aspects**, the Company has promoted such distribution structure improvements as improvement of the gasoline sales to fuel oil sales ratio, expansion of sales outlets of high profitability, and worked to enhance the overall company sales force. In sales at service stations, as a result of the promotion of newly-established self-service stations and the conversion of existing service stations to self-service stations, in response to the increasing trend toward self-service stations, the number of self-service stations increased by 88, to 955, and the ratio of self-service stations to all service stations increased to 24.4%, a 3.4% increase over the previous term. Additionally, the Company redoubled its efforts for the "Cosmo The Card," a self-issued credit card and one of the most heavily subscribed cards in the business sector, and, as a result, the number of valid cards increased by 310 thousand units over the previous term, to 3,360 thousand. The Company will continue to work toward further expansion and establishment of the number of members in the future as well.

Moreover, the Company has deployed a sales promotion program "Filling Up Your Hearts, Too—Proclamation 2008," a program that aims at compliance with related laws and regulations, provision of a high level of satisfaction to customers, and maintaining the strong competitiveness of Cosmo Oil Group service stations. Specifically, we conducted training for the purpose of compliance with laws and regulations relevant to service stations, and carried out corporate social responsibility (CSR) diagnosis surveys using external survey institutions, a campaign to listen to opinions and requests about service stations from customers, and service station service diagnosis surveys by external monitors, in order to improve the brand value and competitiveness of the overall Cosmo Oil Group and to have its service stations be the ones that customers choose. In overseas sales, work continued on expanding sales outlets, such as sales of diesel fuel in Oceania and South America.

Next, as for **the aspects of procurement of crude oil and petroleum products**, while working to further reinforce our relationships with oil-producing countries in the Middle East, and flexibly responding to fluctuations in the demand and supply environment and the petroleum market, the Company has been working toward stably securing crude oil and petroleum products as its main ingredients, and procurement at proper costs. For **the production aspect**, the Second Consolidated Medium-Term Safety Plan was started newly, aiming at an even further reinforced safety management system by working hard at activities aiming at zero accidents. Moreover, in July construction of heavy fuel oil cracking equipment at Sakai Refinery started, and in November construction for a capacity increase of fluid catalytic cracking (FCC) equipment was completed at Yokkaichi Refinery, in our efforts at further enhancement of the competitiveness of our refineries by increasing added value and rationalization of refining costs . Meanwhile we worked to cut energy by upgrading our equipment to higher efficiency and modifying operations.

For **logistics**, the number of service stations that have introduced the DCD (Driver Controlled Deliveries) single discharge system, which aims at reducing the discharge time for tank trucks, increased even further, and this is making a great contribution to improving operational rates of tank trucks. Moreover, introduction of a safety management system (SMS) was promoted for land transport contractors via our Group company, COSMO DELIVERY SERVICE CO., LTD., in our efforts to establish a voluntary security system at transport companies. In **financial affairs**, the Company worked at efficient funds management in the midst of drastic deterioration of financial environment with an emphasis on ensuring financial safety.

As for new business, in our new energy efforts, the Company has been continuously working on commercial operation of wind power stations, cogeneration (thermometric sales) businesses and wholesale electrical supply (IPP) businesses, etc. In addition, in our efforts toward the spread and expansion of infrastructure relating to hydrogen energy, we started in December demonstration of high-pressure hydrogen filling of 70 Mpa for the purpose of extension of fuel cell car mileage, at the JHFC Yokohama Daikoku Hydrogen Station that we operate in Yokohama City upon consignment from METI. With respect to the "5-amino laevulinic acid (ALA)" business, we have been making efforts toward diversification of our profit sources. The Company expanded sales overseas of "Pentakeep®" high capacity liquid fertilizer, which promotes growth of plants, and meanwhile started domestic sales of new products, liquid fertilizer for home gardening "Penta GardenValue" and "Penta Garden PRO." What's more, in November we agreed on joint business with Milbon Co., Ltd concerning the manufacturing and sales of a hair restorative that makes use of ALA. Additionally, in our efforts for development and sales of drugs, cosmetics and health foods that include ALA as active ingredients, we executed a joint venture agreement with SBI Holdings, Inc. in May. In R&D, we focused on the technological development of biomass energy, which it's thought will play an important role as a future fuel for transportation in the aspect of preventing of global warming, as we agreed on carrying out research on practical implementation of biomass ethanol manufacturing jointly with NIPPON PAPER CHEMICALS CO., LTD. in April, and in October we invested in Biomaterial in Tokyo CO., LTD., which focuses on development of efficient ethanol production technology from cellulose-type biomass (woods, rice straws, etc.). Meanwhile we promoted R&D on natural energy, placing an order for construction of a Demonstration Plant of a Beam-Down Type Solar Concentration System in November with Mitsui Engineering & Shipbuilding Co., Ltd., and starting research on manufacturing technologies for high-purity silicon, which is a raw material in solar cells, jointly with MASDAR-Abu Dhabi Future Energy Company, a government-related institution in the UAE (the United Arab Emirates).

For **petrochemicals**, CM Aromatics Co., Ltd., a joint venture company with Maruzen Petrochemical Co., Ltd., continued the manufacturing and sales of mix xylene, for which demand has been increasing in Asia overall, including China, as a raw material for polyester fabrics and PET bottles. As for **environmental aspects**, using donations we received from members of Cosmo The Card Eco, which has been supported by the rising consciousness of participation in environmental preservation activities and a portion of the Group sales, we have been extending inside and outside Japan the Global Environment Contribution Activities "Living with Our Planet" Project. From this fiscal year, in order to encourage children to take actions for prevention of global warming, we supported a program to have elementary school and junior high school students experience natural energy such as solar, wind power and water power, in Eco Cabin, a residence where it is possible to live via natural energy. Going forward, as well, we will keep working toward practical environmental preservation activities and get a feel for environmental issues at closer proximity. In addition, as to the issue of soil pollution measures at service stations and refineries, etc., the Company continued the planned soil research activities it has been implementing from the viewpoint of attempting to prevent leakage before the fact and minimizing the impact on the environment should a leak occur.

What is more, the Company carried out a strategic business alliance in September 2007 with the International Petroleum Investment Company (IPIC), an investment company wholly financed by the Abu Dhabi Emirate Government of the United Arab Emirates, received a third party allocation capital increase, and besides accepted Directors from IPIC, and has been examining matters for joint business. In April the Company executed the Memorandum of Understanding in relation to the Comprehensive Cooperation of Oil Business with Hyundai Oilbank Co., Ltd. of South Korea, in which IPIC is investing, in a decision on promoting examination of mutual development

through realization of optimization of a refinery supply system that goes beyond national borders in Asia Pacific and with marketing cooperation targeting Asia.

Meanwhile, the Company revised the Cosmo Oil Group Code of Conduct that was established in 2003 for the purpose of realization of management concepts of Cosmo Oil Group, in working for further penetration of CSR awareness by encouraging employees in their understanding and practical implementation . Additionally, in order to prepare for a stable supply of petroleum products at times of the occurrence of large-scale disaster, as a part of the Business Continuity Plan (such as basic policies, systems and procedures, etc.) prepared in 2006, the Company carried out comprehensive training in April based on a predicted damage scenario in metropolitan area earthquake directly below a populated area, and completed development of a Support System for Order Acceptance in Disaster in September, which is a system for support for order to shipping in the case where the backbone system is damaged. Despite the abovementioned efforts, however, affected by the decline of domestic demand for petroleum products, the sales volume of the Company was 41,183 thousand kiloliters, which underperformed the previous term by 8.4%, for all oil types. Net sales in the petroleum business decreased by 2.6% from the previous year, to ¥3,352.9 billion, while operating loss totaled ¥162.6 billion.

[Oil Exploration and Production Business]

In the current consolidated fiscal year, Cosmo Energy Exploration & Development Ltd., the Cosmo Oil Group Controlling Company of oil exploration and production business, has gone forward with the expansion of production volume and acquisition of new interests, upon determining the emirate of Abu Dhabi and Qatar as core areas, and meanwhile determining the Australia area as quasi-core area, and has made effort toward an early stage start of production. For oil exploration and production for the Cosmo Oil Group, Cosmo Energy Exploration & Development executed an Exploration Production Sharing Agreement with the Qatar government jointly with two foreign companies in June, and actively worked to further expansion of the petroleum development business of Cosmo Oil Group in Qatar, acquiring Block 11 Mining Claim, an offshore mining claim in the Northern Qatari Peninsula, together with Block 3 Mining Claim, acquired in 2007 in the same area. Moreover, in August, an exploration development project of petroleum oil and natural gas that COSMO OIL ASHMORE, LTD., a company in which Cosmo Energy Exploration & Development has invested, had been progressing in the Timor Sea Area of Australia, was adopted as a case of 50% investment by Japan Oil, Gas and Metals National Corporation (JOGMEC), and therefore we were able to work toward further progress in production of petroleum oil in the Australia area for the first time as Cosmo Oil Group. On top of this, the Cosmo Oil Group companies, ABU DHABI OIL CO., LTD., UNITED PETROLEUM DEVELOPMENT CO., LTD. and QATAR PETROLEUM DEVELOPMENT CO., LTD. continued stable production of crude oil in the Middle East area, and as a result, our interest in crude oil acceptance was about 24 thousand barrels per day, which makes up approx. 4.9% of the amount of imports of crude oil for the Company. As a result of the above efforts, net sales in the oil exploration and production business increased by 5.9% from the previous year, to ¥89.1 billion, and operating income outperformed the previous term's results by 16.9%, to ¥50.8 billion.

[Other Businesses]

In operations such as buying, selling and leasing as sale and purchase, and leasing of real estate facilities and construction and leasing of petroleum-related facilities, and insurance, etc., the Company has worked to improve profitability through rationalization and efficiency improvements. Net sales in other businesses decreased by 7.3% from the previous year, to \$91.8 billion, and operating income was underperformed the previous term's results by 13.0%, to \$2.2 billion.

As a result of such management activities, during the fiscal year, our consolidated **net sales** underperformed the previous term's results by 2.7%, to \$3,428.2 billion, and **operating loss** and **ordinary loss** were \$107 billion and \$125 billion respectively, and **net loss for the period** was \$92.4 billion. Primarily, the sudden drop in the crude oil price since August has had a large negative effect on the evaluation of stock of inventory assets using weighted-average method. Excluding the effect of inventory assets, amount equivalent to ordinary income was \$55.1 billion.

| | Petroleum Business | Oil Exploration and Production Business | Other Business | Elimination or Corporate | Consolidated |
|------------------|-----------------------|--|----------------|-----------------------------|--------------|
| Net Sales | 3,352,915 | 89,054 | 91,789 | -105,548 | 3,428,211 |
| Operating Income | -162,645 | 50,779 | 2,242 | 2,618 | -107,005 |

(Millions of yen)

[Business Segment Information]

(2) Issues to be Addressed

With regard to **the economic environment going forward**, Japan's economy is expected to continue to be in harsh circumstances for the time being, in stagnation of both domestic and foreign demand, in the midst of the worldwide recession. In the petroleum industry, due to various factors, including the decline in sales numbers of new gasoline cars, improving gasoline mileage, decline in number of trucks held as a result of rationalization of logistics, and acceleration of the conversion to alternative energies, domestic demand is expected to decrease for petroleum products overall. Meanwhile, overseas, although it is also impacted by the deterioration of world economy, in the mid-to-long perspective, overall demand for petroleum products and petrochemical products is predicted to expand thanks to vigorous demand in China, India and the Middle East, etc., and the expansion of business areas in response to such trends is demanded.

The Cosmo Oil Group and the all members of it will keep working, while taking the above state into consideration, in a medium- and long-term perspective, on the following measures, toward achieving the Third Stage Consolidated Medium-term Management Plan (FY2008 to FY2010).

[Restructuring the Profit Base and Striving for Future Growth]

1) Reinforcement of Profitability in Petroleum Refining and Marketing Business

In the sales division, the Company will build a robust service station network with sales subsidiaries and special agents, in the attempt to ensure profits. Specifically, we will deploy a sales promotion program for customers to get a real sense of our catch phrase "Filling Up Your Hearts, Too" even more strongly, expand our self-service stations in response to high demand by customers, and increment valid card numbers of Cosmo The Card (target number of valid card members for the end of 2011 is 3,650 thousand), to increase brand value. In the production division, based on the concept of safe and stable operations, the Company will establish a supply system to enable a response to changes in the demand structure, through investment for upgrading refineries centering on new installation (projected commencement of operations in April 2010) of heavy fuel oil cracking equipment at Sakai Refinery, which was determined in November 2006, and the Company will continue enhancement of competitiveness of refineries. Moreover, in overseas sales as well, while making use of the strengths of the Company, as we can supply ultra-low sulfur products, which is excellent environmentally, the Cosmo Oil Group will attempt to expand its sales outlets and sales territories, through foreign transaction partner companies, including the parties from which we import, so that a stable sales network linked to the future will be built.

2) Early Decision Making to Accelerate Growth Strategies in Oil Exploration and Production Business and Petrochemical Business

In the Oil Exploration and Production Business, the Cosmo Oil Group will strive to improve its voluntary development crude oil percentage by moving forward stable production and new mining claim development in Abu Dhabi Emirate and Qatar, as the core areas, in addition to the development of new mining claims in Australia etc. In the Petrochemical Business, upon deepening the system for collaboration with Maruzen Petrochemical, the Company will improve added value by production shift from petroleum products to petrochemical base raw materials, integrate production plans, and examine large investment cases, for expansion and growth of business areas.

3) Pursuit of Alliance Synergy with IPIC

The Company will continue consultations with IPIC on joint business projects that contribute to enhancing the profitability of both companies in a wide range of fields such as new oilfield development outside the Abu Dhabi Emirate centering on Asia, further sophistication and added-value enhancement of refineries of the Company, including the Petrochemical Business, international expansion of the LPG business and ALA business, and expansion of sales business of petroleum products overseas.

[Promotion of CSR Management and Environmental Management]

The Cosmo Oil Group will bring together our efforts for CSR management and environmental management while encouraging voluntary participation from the Company's employees, toward realization of a sustainable society and the global environment, in accordance with the Second Stage Consolidated Medium-term CSR Plan (FY2008 to FY2010), with the following focal points: enhancement of the CSR promotion system of the Cosmo Oil Group, building a safety management system, enhancement of human rights and personnel measures, promotion of environmental measures, and enhancement of relationships with stakeholders.

Based on Group management concepts grounded in CSR, Cosmo Oil Group will contribute to the sustainable development of society, while working towards "Harmony and Symbiosis" of energy, society and the global

environment through stable supply of safe and convenient energy, thoroughgoing implementation of management with an emphasis on compliance, and social contribution activities and environmental preservation activities on a global scale, and while resolving to develop a general energy corporate group that aims at "Creating Future Values," activating management resources of the Group and bringing together its wisdom to develop and provide new products, technologies, and services in response to the needs of customers and society.

In meeting the challenges of the fiscal year ahead, we look forward to the continued further support and guidance of our shareholders.

(3) Production and Order Acceptance

1) Consolidated Production and Order Acceptance

| Name of Bu | usiness Segment | Production Volume | Changes from FY2007 |
|---|----------------------|-------------------|---------------------|
| | | millions of yen | % |
| | Gasoline/Naphtha | 525,468 | 3.5 |
| Petroleum Business | Kerosene/Diesel Fuel | 769,848 | 9.3 |
| Peuoleum Busiliess | Heavy Fuel Oil | 424,582 | 3.0 |
| | Other | 141,715 | -6.4 |
| | Subtotal | 1,861,614 | 4.8 |
| Oil Exploration and Production Business | | 22,642 | 18.4 |
| r | Total | 1,884,257 | 5.0 |

(Notes) 1. Domestic fuel not included.

- 2. Production volume includes portions consigned to other companies and excludes portions consigned from other companies.
- 3. Amount above does not include consumption taxes.
- 4. Amount above does not include production volume between segments.

| Name of Business Segment | Amount of Orders | Changes from FY2007 | Outstanding Orders | Changes from FY2007 |
|-----------------------------|------------------|------------------------|--------------------|------------------------|
| | millions of yen | % | millions of yen | % |
| Other Business | 15,433 | -44.6 | 5,076 | -62.1 |

(Note) Amount above does not include consumption taxes.

2) Non-consolidated Production and Order Acceptance

| Oil Type | FY2008 | FY2007 | Changes from FY2007 |
|----------------------|---------------|---------------|---------------------|
| | thousand kl/t | thousand kl/t | % |
| Gasoline/Naphtha | 7,706 | 8,174 | -5.7 |
| Kerosene/Diesel Fuel | 10,569 | 10,632 | -0.6 |
| Heavy Fuel Oil | 6,706 | 7,254 | -7.6 |
| Other | 2,184 | 2,376 | -8.1 |
| Total | 27,167 | 28,437 | -4.5 |

(Notes) 1. Production volume includes portions consigned to other companies and excludes portions consigned from other companies.

2. In addition to the abovementioned production, domestic purchase (current term 10,216 thousand kiloliters, previous term 11,987 thousand kiloliters) and overseas purchase (current term 4,179 thousand kiloliters, previous term 5,047 thousand kiloliters)

(4) Sales

1) Consolidated Sales

| Name of Business Segment | | Sales Volume | Changes from FY2007 |
|---|----------------------|-----------------|---------------------|
| | | millions of yen | % |
| | Gasoline/Naphtha | 1,459,878 | -4.4 |
| Petroleum Business | Kerosene/Diesel Fuel | 1,053,049 | 1.4 |
| Peuoleum Busiliess | Heavy Fuel Oil | 517,140 | -2.6 |
| | Other | 322,145 | -6.5 |
| | Subtotal | 3,352,213 | -2.6 |
| Oil Exploration and Production Business | | 37,391 | 15.9 |
| Other Business | | 38,606 | -21.7 |
| Т | otal | 3,428,211 | -2.7 |

(Notes) 1. Gasoline tax and local road tax are included in amount of gasoline.

2. Amount above does not include consumption taxes.

3. Amount above does not include volume of sales between segments.

2) Non-consolidated Sales

| Type of Oil | FY2008 | FY2007 | Changes from FY2007 |
|----------------------|---------------|---------------|---------------------|
| | thousand kl/t | thousand kl/t | % |
| Gasoline/Naphtha | 15,634 | 17,441 | -10.4 |
| Kerosene/Diesel Fuel | 14,483 | 15,576 | -7.0 |
| Heavy Fuel Oil | 8,516 | 9,120 | -6.6 |
| Other | 2,549 | 2,823 | -9.7 |
| Total | 41,183 | 44,961 | -8.4 |

(5) Capital Expenditures of the Group

The Group spent a total of ¥67 billion on capital investments during the consolidated fiscal year, primarily as in the following:

1) Primary Facilities Completed during the Current Consolidated Fiscal Year

- Cosmo Oil

| Nationwide: | New establishment and remodeling of service stations (petroleum business) |
|------------------------|---|
| - Subsidiaries | Qatar Petroleum Development Co., Ltd. |
| Qatar: | Recoverable accounts under production sharing |
| - Subsidiaries | Abu Dhabi Oil Co., Ltd. |
| Abu Dhabi (United Ar | ab Emirates): |
| | Production facilities (oil exploration and production business) |
| Ongoing New Establishr | nent and Expansion of Primary Facilities during the Current Fiscal Year |
| Cosmo Oil | |

Cosmo Oil Sakai Refinery:

2)

Investment for upgrading refineries (petroleum business)

(6) Financing Activities

The Company issued no shares and no bonds during the current consolidated term.

(7) Acquisition or Disposition of Shares or Other Equities or Stock Acquisition Rights, etc. of Other Companies Not applicable.

(8) Assets, Profit and Loss for Recent Four Fiscal Years

1) Consolidated Assets, Profit and Loss

| | | | | (Billions of yen) |
|-----------------|----------------|----------------|----------------|-------------------|
| | The 100th Term | The 101st Term | The 102nd Term | The 103rd Term |
| | | | | (Current Term) |
| | FY2005 | FY2006 | FY2007 | FY2008 |
| Net Sales | 2,670.6 | 3,062.7 | 3,523.1 | 3,428.2 |
| Ordinary Income | 119.6 | 74.8 | 94.3 | -125.0 |
| Net Income | 61.8 | 26.5 | 35.2 | -92.4 |
| Net Income per | 94.54 | 39.54 | 46.72 | -109.11 |
| Share (yen) | 94.94 | 59.34 | 40.72 | -109.11 |
| Total Assets | 1,463.6 | 1,579.2 | 1,627.9 | 1,440.4 |
| Net Assets | 312.5 | 361.6 | 469.7 | 347.4 |

(Notes) 1. Net income per share is calculated on the basis of the average number of shares outstanding during the term (excluding the average number of treasury shares held during the term).

2. Please refer to "Section 1. Business Overview, (1) Review of Operations of the Group" for the operating results for the 103rd Term.

3. The Company adopted "Accounting Standards on Presentation of Net Assets Sections of Balance Sheets" (Business Accounting Standards Committee, Financial Accounting Standards No. 5, December 9, 2005) and the "Implementation Guidance for Business Accounting Standards, etc. of Net Assets Sections of Balance Sheets" (Business Accounting Standards Committee, Financial Accounting Standards Implementation Guidance No. 8, December 9, 2005) from the 101st Term.

(D'11)

2) Non-consolidated Assets, Profit and Loss

| | | | | (Billions of yer |
|-------------------------------|----------------|----------------|----------------|------------------|
| | The 100th Term | The 101st Term | The 102nd Term | The 103rd Term |
| | | | | (Current Term) |
| | FY2005 | FY2006 | FY2007 | FY2008 |
| Net Sales | 2,495.4 | 2,831.2 | 3,301.6 | 3,158.9 |
| Ordinary Income | 75.6 | 7.6 | 26.4 | -127.5 |
| Net Income | 46.5 | 1.3 | 13.2 | -55.3 |
| Net Income per Share (yen) | 71.10 | 2.00 | 17.50 | -65.23 |
| Total Assets | 1,331.2 | 1,434.2 | 1,450.9 | 1,282.8 |
| Net Assets | 248.4 | 254.9 | 338.1 | 257.6 |

(Notes) 1. Net income per share is calculated on the basis of average number of shares outstanding during the term (excluding the average number of treasury stock held during the term).

2. The Company adopted "Accounting Standards on Presentation of Net Assets Sections of Balance Sheets" (Business Accounting Standards Committee, Financial Accounting Standards No. 5, December 9, 2005) and the "Implementation Guidance for Business Accounting Standards, etc. of Net Assets Sections of Balance Sheets" (Business Accounting Standards Committee, Financial Accounting Standards Implementation Guidance No. 8, December 9, 2005) from the 101st Term.

(9) Principal Business Lines (as of March 31, 2009)

The principal business of the Group is Petroleum Business, including imports and exports, refining, storage, and sales of crude oil and petroleum products, and manufacturing and sales, etc. of petrochemical products, and Oil Exploration and Production Business including exploration and production of crude oil, etc. In other businesses, the Group is engaged in oil-related facilities construction and insurance agency business, etc.

(10) Principal Offices and Plants (as of March 31, 2009)

1) The Company

| The Company | |
|----------------|---|
| Head Office | 1-1-1, Shibaura, Minato-ku, Tokyo |
| Branches | Sapporo/Sendai/Tokyo/ Kanto- Higashi (Tokyo)/Kanto- Minami |
| | (Tokyo)/Nagoya/Osaka/Hiroshima/Takamatsu/Fukuoka |
| Refineries | Chiba (Ichihara-shi)/Yokkaichi/Sakai/Sakaide |
| Laboratories | Research & Development Center (Satte-shi Saitama Pre.) |
| Overseas Bases | Abu Dhabi (United Arab Emirates) /Doha (Qatar)/Beijing (China)/Shanghai (China) |
| | |

(Note) 1. As of June 24, 2008, Tokyo branch was split into three branches (Tokyo, Kanto-Higashi, Kanto-Minami).

(Reference)

| (iterefence) | |
|---|-----------------------------|
| Facilities scale of the Company | |
| Crude oil processing capacity | 635 thousand barrel per day |
| Number of oil storage depots (including 34 bailed oil storage depot | ts) 38 |
| Number of affiliated service stations | 3,960 |

2) Major Subsidiaries and Affiliates

| COSMO MATSUYAMA OIL CO., LTD. | (Head Office)Minato-ku, Tokyo(Plant)Matsuyama-shi, Ehime Pre. |
|--|---|
| COSMO PETROLEUM GAS CO., LTD. | (Plant)Matsuyama-shi, Ehime Pre.(Head Office)Minato-ku, Tokyo |
| | (Head Office) Minato-ku, Tokyo |
| COSMO OIL LUDDICANTS CO. LTD | (Plant) Chiba (Ichihara-shi) / Yokkaichi-shi / |
| COSMO OIL LUBRICANTS CO., LTD | Shimotsu (Kainan-shi, Wakayama |
| | Pre.)/Osaka |
| COSMO OIL (U.K.) PLC. | (Head Office) London (Britain) |
| COSMO OIL SALES CO., LTD. | (Head Office) Shinagawa-ku, Tokyo |
| YOKKAICHI LPG TERMINAL CO., LTD. | (Head Office) Minato-ku, Tokyo |
| QATAR PETROLEUM DEVELOPMENT CO., LTD. | (Head Office) Shinagawa-ku, Tokyo |
| QAIARTEIROLEOWIDEVELOI WEXT CO., LID. | (Mining Plant) Doha (Qatar) |
| ABU DHABI OIL CO., LTD. | (Head Office) Shinagawa-ku, Tokyo |
| | (Mining Plant) Abu Dhabi (United Arab Emirates) |
| COSMO ENGINEERING CO., LTD. | (Head Office) Shinagawa-ku, Tokyo |
| MARUZEN PETROCHEMICAL CO., LTD. | (Head Office) Chuo-ku, Tokyo |
| MAROZENTETROCHEWICALCO., EID. | (Plant) Chiba (Ichihara-shi) / Yokkaichi-shi |
| | (Head Office) Minato-ku, Tokyo |
| UNITED PETROLEUM DEVELOPMENT CO., LTD. | (Branch) Abu Dhabi (United Arab Emirates) / |
| | Doha (Qatar) |

(11) Major Subsidiaries and Affiliates (as of March 31, 2009)

1) Major Subsidiaries and Affiliates

| viajor Subsidiaries and Anniaes | | | | |
|---|---------------------|---------------------|--|--|
| Company Name | Paid-in Capital | Investment Ratio | Main Operations | |
| (Subsidiaries) | 100 million | % | | |
| | yen | | | |
| COSMO MATSUYAMA OIL CO., LTD. | 35 | 100.0 | Manufacture and sales of petrochemical products/ Storage, receiving and shipping works of petroleum / Lease of oil storage facilities | |
| COSMO PETROLEUM GAS CO., LTD. | 35 | 100.0 | Import, storage and sales of LPG | |
| COSMO OIL LUBRICANTS CO., LTD | 16 | 100.0 | Research and development, manufacture, export and import, purchase and sales, analysis and test, storage, receiving and shipping works of petroleum | |
| COSMO OIL (U.K.) PLC. | U.S. \$4 million | 100.0 | Purchase and sales of crude oil and finished products | |
| COSMO OIL SALES CO., LTD. | 1 | 100.0 | Sales of oil products | |
| YOKKAICHI LPG TERMINAL CO., LTD. | 16 | 55.0 | Storage and shipment of LPG | |
| QATAR PETROLEUM DEVELOPMENT CO., LTD. | 31 | 85.8 | Crude oil development/production/sales | |
| ABU DHABI OIL CO., LTD. | 101 | 63.0 | Crude oil development/production/sales | |
| COSMO ENGINEERING CO., LTD. | 4 | 87.6 | Design, procurement and construction of oil exploration unit, other units or facilities | |
| (Affiliates) | | | | |
| MARUZEN PETROCHEMICAL CO., LTD. | 100 | 40.0 | Manufacture and sales of petrochemical products | |
| UNITED PETROLEUM DEVELOPMENT CO., LTD. | 20 | 35.0 | Crude oil development/production/sales | |

(Note) The Company's investment ratio includes a portion of indirect holding via subsidiaries.

2) Review and Results of Business Combination

(Review of Business Combination)

i) As a result of COSMO ENGINEERING CO., LTD.'s new issuance of shares and allocation to other companies, the Company's investment ratio decreased from 88.9% to 87.6%.

ii) Cosmo Oil Group consists of 28 consolidated subsidiaries (a decrease by two companies from the previous term) and 29 companies under the equity method (a decrease by seven companies from the previous term) including the major subsidiaries and affiliates as listed in 1) above.

(Results of Business Combination)

Consolidated net sales for the current consolidated fiscal year reached to \$3,428.2 billion, and consolidated net loss was \$92.4 billion.

3) Status of Other Significant Business Combinations

The Company and International Petroleum Investment Company (IPIC) performed a comprehensive and strategic business alliance and Infinity Alliance Limited, a wholly owned subsidiary of the relevant company, invests in the Company.

(12) Employees (as of March 31, 2009)

1) Employees of Cosmo Oil Group

| Name of Business Segment | Number of Em (Persons | | Year-on-year Change (Persons) |
|---|--------------------------|---------|----------------------------------|
| Petroleum Business | 5,261 | (2,907) | 55 (increased) |
| Oil Exploration and Production Business | 213 | (65) | 7 (increased) |
| Other Business | 861 | (15) | 22 (decreased) |
| Total | 6,335 | (2,987) | 40 (increased) |

(Notes) 1. Number of employees indicates the number of employees in operation.

2. Number in parenthesis in the number of employees column indicates the average employment number of temporary employees.

2) Employees of the Company

| Number of Employees (Persons) | Year-on-year Change (Persons) | Average Length of Service |
|----------------------------------|----------------------------------|---------------------------|
| 2,064 | 107 (increased) | 20 years and 9 months |

(Note) Seconded employees (1,205), temporary employees and part-timers are not included in the number of employees.

(13) Principal Lenders (as of March 31, 2009)

| | (Billions of yen) |
|--|-------------------|
| Lenders | Borrowed Amount |
| Mizuho Corporate Bank, Ltd. | 120.7 |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd. | 96.8 |
| Japan Oil, Gas and Metals National Corporation | 91.1 |
| Sumitomo Mitsui Banking Corporation | 58.7 |
| The Chuo Mitsui Trust and Banking Company, Limited | 25.0 |

(Note) In addition to the above, there were borrowings via syndicated loans (¥91 billion in total).

(14) Other Significant Matters concerning Current Status of the Group

Concerning the matter in which the Company and other companies are claimed to have violated the Antimonopoly Act with respect to bidding relating to delivery of petroleum products to the Defense Agency, during the current term, there were seven trial dates as for the Lawsuit on Claim of Refund of Unfair Profits pending in Tokyo District Court, and there were five trial dates as for the case of adjudication of surcharges by the Fair Trade Commission (FTC), respectively, and both are still before the bench at present.

Moreover, the Company filed Lawsuit on Claim of Cancellation of Decision by Fair Trade Commission with regard to this case, and received a judgment of dismissal of the claim from Tokyo High Court dated April 24, 2009. Concerning this, in accordance with a resolution adopted by the Board of Directors of the Company on April 28 of the same year, the Company made a final appeal and filed a petition for acceptance of the final appeal with the Supreme Court, requesting further deliberations on May 8 of the same year.

When an inspection was carried out on June 19, 2008 of the construction of Keiyo Sea Berth Sea Bottom Underground Crude Oil Piping at the Chiba Refinery of the Company an accident occurred in which the piping broke the surface of the sea, and then, on July 31 of the same year, during the recovery operations thereof, there was an accident in which there was leakage from the relevant piping of oil to the surface of the sea. The Company filed a Claim for Damage Compensation in Tokyo District Court on February 25, 2009 against a contractor , which undertook the relevant inspection construction, for damages incurred due to these accidents, of ¥12,471,000,000.

2. Share-related Information (as of March 31, 2009)

| (1) Number of Shares Authorized to be Issued: | 1,700,000,000 shares |
|---|----------------------|
| (2) Number of Shares Issued and Outstanding: | 847,705,087 shares |
| (number of treasury shares of above: | 241,873 shares) |
| (3) Number of Shareholders: | 38,602 |

(3) Number of Shareholders:(4) Major Shareholders

| | Investment in th | ne Company |
|--|-----------------------|------------------|
| Name of Shareholders | Number of Shares Held | Investment Ratio |
| | (in thousands) | (%) |
| Infinity Alliance Limited | 176,000 | 20.76 |
| Japan Trustee Services Bank, Ltd. (Trust Account) | 58,292 | 6.87 |
| Japan Trustee Services Bank, Ltd. (Trust Account 4G) | 32,449 | 3.82 |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 31,496 | 3.71 |
| Mizuho Corporate Bank, Ltd. | 31,320 | 3.69 |
| Mitsui Sumitomo Insurance Company, Limited | 21,878 | 2.58 |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd. | 19,750 | 2.32 |
| The Kansai Electric Power Co., Inc. | 18,600 | 2.19 |
| Tokio Marine & Nichido Fire Insurance Co., Ltd. | 17,335 | 2.04 |
| Sompo Japan Insurance Inc. | 15,792 | 1.86 |

3. Stock Acquisition Rights-related Information (as of March 31, 2009)

(1) Stock Acquisition Rights

1) Stock Acquisition Rights Attached to the Fourth Series of Unsecured Convertible Bonds with Stock Acquisition Rights Approved by Resolution of the Board of Directors Meeting Held on August 30, 2005

| Outstanding amount of bonds with stock acquisition rights (millions of yen) | 18,000 |
|--|--|
| Number of stock acquisition rights (units) | 18,000 |
| Class of shares subject to the stock acquisition rights | Common stock |
| Number of shares subject to stock acquisition rights (shares) | 29,154,518 |
| Paid-in value at exercise of stock acquisition rights (yen) | ¥617.40 per share |
| Exercise period of stock acquisition rights | From November 1, 2005 to September 29, 2010 |

4. Executives of the Company

(1) Directors and Auditors (as of March 31, 2009)

| Position | Name | Responsibilities |
|---|---------------------|--|
| Chairman | Keiichiro Okabe | |
| President | Yaichi Kimura | |
| Executive Vice President Representative Director | Keizo Morikawa | Assistant to President. Responsible for Personnel Dept., Sales Control Dept., Sales Support Dept., Wholesales Marketing Dept., and Industrial Fuel Marketing Dept. |
| Senior Managing Director | Kenji Hosaka | Responsible for Corporate Planning Dept., International Ventures Dept., and International Business Dept. |
| Managing Director | Naomasa Kondo | Responsible for Corporate Communication Dept., Project Development Dept., Safety & Environment Control Dept., and Purchasing Center |
| Managing Director | Kaoru Kawana | Responsible for Information System Planning Dept., Affiliate Relations Dept., and General Affairs Dept. |
| Managing Director | Satoshi Miyamoto | Responsible for Accounting Dept., Finance Dept., and Distribution Dept. |
| Managing Director | Seizo Suga | Responsible for R&D Dept., Demand & Supply Coordination Dept., and Refining & Technology Dept. |
| Director | Saeed Al Mehairbi | |
| Director | Khalifa Al Romaithi | |
| Corporate Auditor | Yutaka Shimizu | |
| Corporate Auditor | Makoto Suzuki | |
| Corporate Auditor | Hirokazu Ando | |
| Auditor | Hajime Miyamoto | |
| Auditor | Yoshitsugu Kondo | |

(Notes) 1. Directors Saeed Al Mehairbi and Khalifa Al Romaithi are Outside Directors.

2. Auditors Hirokazu Ando, Hajime Miyamoto and Yoshitsugu Kondo are Outside Auditors.

3. Director Keizo Morikawa was promoted to Executive Vice President Representative Director as of June 24, 2008.

4. Auditor Yutaka Shimizu has experience as General Manager of Accounting Department of the Company, and possesses a considerable degree of knowledge with respect to financial affairs and accounting.

5. Executive Officers

| | | - |
|-----------------------------|--------------------|--|
| Position | Name | Responsibility |
| Senior Executive Officer | Kanesada Sufu | General Manager, Project Development Dept. |
| Senior Executive Officer | Hideto Matsumura | General Manager, Refining & Technology Dept. |
| Senior Executive Officer | Atsuto Tamura | General Manager, Corporate Communication Dept. |
| Senior Executive Officer | Hisashi Kobayashi | General Manager, Sales Control Dept. |
| Executive Officer | Toshiaki Iwana | General Manager, Yokkaichi Refinery |
| Executive Officer | Hiroaki Fujioka | General Manager, Sakai Refinery. |
| Executive Officer | Hirohiko Ogiwara | General Manager, Tokyo Branch Office |
| Executive Officer | Satoshi Nishi | General Manager, Accounting Dept. |
| Executive Officer | Yuji Satake | General Manager, Osaka Branch Office |
| Executive Officer | Katsuhisa Ohtaki | General Manager, Industrial Fuel Marketing Dept. |
| Executive Officer | Isao Kusakabe | General Manager, International Ventures Dept. |
| Executive Officer | Teruyuki Takishima | General Manager, Chiba Refinery |
| Executive Officer | Hideo Suzuki | General Manager, Secretariat |
| Executive Officer | Hiroshi Kiriyama | General Manager, Corporate Planning Dept. |
| Executive Officer | Muneyuki Sano | General Manager, Wholesales Marketing Dept. |

(2) Amount of Compensation to Directors and Auditors

| Category | Number of Persons Remunerated | Amount of Compensation |
|------------------------------|-------------------------------|------------------------|
| | | Thousands of yen |
| Directors | 10 | 363,210 |
| (Outside Directors of Above) | (2) | (17,760) |
| Auditors | 5 | 100,200 |
| (Outside Auditors of Above) | (3) | (46,200) |
| Total | 15 | 463,410 |

(Notes) 1. Amount of compensation to Directors does not include salary for employees for those who also work as Directors.

- 2. Amount of compensation to Directors was set by resolution at up to ¥750 million per year (salary for employees for those who also work as Directors is not included) at the 101st Ordinary General Meeting of Shareholders held on June 28, 2007.
- 3. Amount of compensation to Auditors was set by resolution at up to ¥9 million per month at the 89th Ordinary General Meeting of Shareholders held on June 29, 1995.
- 4. The resolution was adopted to abolish the system for retirement allowances for Directors and Corporae Auditors at the 100th Ordinary General Meeting of Shareholders held on June 29, 2006. ¥34 million of retirement allowances for Directors and Corporate Auditors were paid to three Executive Officers, who retired from Directors at the conclusion of that meeting to take office as Executive Officer, and

then retired as of June 24, 2008. Planned amount to be paid as of the end of this fiscal year is as follows. The retirement allowances will be paid when each Director retires (For those who took office as Executive Officer after retirement of Directors, the retirement allowances will be paid when each Executive Officer retires).

- Nine Directors ¥515 million
- Corporate Auditors ¥61 million (¥38 million for Outside Auditors)

(3) Concurrent Service Status of Directors and Auditors

1) Representing of Other Companies, etc.

| Name | Corporate Name | Title |
|--------------------------------------|--|--------------------|
| Keiichiro Okabe | QATAR PETROLEUM DEVELOPMENT CO., LTD. | President |
| Yaichi Kimura | UNITED PETROLEUM DEVELOPMENT CO., LTD. | President |
| | | (assumed in March) |
| Kenji Hosaka | COSMO OIL (U.K.) PLC. | Chairman |
| Hajime Miyamoto (Outside Auditor) | Kansai International Airport Co., Ltd. | Chairman |

- (Note) 1. Keiichiro Okabe also serves as Representative Director of the Company's subsidiary Qatar Petroleum Development Co., Ltd., and the Company and the relevant company are in transaction relationships for such as the sale and purchase of crude oil, etc.
 - Yaichi Kimura also serves as Representative Director of our affiliate company UNITED PETROLEUM DEVELOPMENT CO., LTD., and the Company and the relevant company are in transaction relationships for such things as the sale and purchase of crude oil, etc.

| Name | Corporate Name | Title |
|---------------------------------------|--|-------------------------|
| Keiichiro Okabe | TOKYO BROADCASTING SYSTEM, INCORPORATED | Outside Auditor |
| | COSMO PETROLEUM GAS CO., LTD. | Director |
| | COSMO OIL SALES CO., LTD. | Director |
| | ABU DHABI OIL CO., LTD. | Director |
| | COSMO ENGINEERING CO., LTD. | Director |
| Yaichi Kimura | MARUZEN PETROCHEMICAL CO., LTD. | Outside Director |
| Kenji Hosaka | KYOEI TANKER CO., LTD. | Outside Director |
| | QATAR PETROLEUM DEVELOPMENT CO., LTD. | Director |
| | ABU DHABI OIL CO., LTD. | Director |
| | MARUZEN PETROCHEMICAL CO., LTD. | Outside Director |
| Naomasa Kondo | COSMO ENGINEERING CO., LTD. | Director |
| Kaoru Kawana | COSMO PETROLEUM GAS CO., LTD. | Director |
| Seizo Suga | COSMO MATSUYAMA OIL CO., LTD. | Director |
| Saeed Al Mehairbi | International Petroleum Investment Company (UAE) | Project Management |
| (Outside Director) | | Division Manager |
| | Sumed Pipeline (Egypt) | Board member |
| | CEPSA, S.A. (Spain) | Board member |
| Khalifa Al Romaithi | International Petroleum Investment Company (UAE) | Investment |
| (Outside Director) | | Management Division |
| | | Manager |
| | Energias de Portugal (EDP) (Portugal) | Board member |
| | | (assumed in April) |
| Yutaka Shimizu | COSMO OIL SALES CO., LTD. | Corporate Auditor |
| | ABU DHABI OIL CO., LTD. | Outside Auditor |
| | UNITED PETROLEUM DEVELOPMENT CO., LTD. | Corporate Auditor |
| Makoto Suzuki | COSMO PETROLEUM GAS CO., LTD. | Corporate Auditor |
| | COSMO ENGINEERING CO., LTD. | Corporate Auditor |
| Hirokazu Ando | COSMO MATSUYAMA OIL CO., LTD. | Corporate Auditor |
| (Outside Auditor) | COSMO OIL LUBRICANTS CO., LTD. | Corporate Auditor |
| | QATAR PETROLEUM DEVELOPMENT CO., LTD. | Corporate Auditor |
| Hajime Miyamoto (Outside Auditor) | KINDEN CORPORATION | Corporate Adviser |
| Yoshitsugu Kondo (Outside Auditor) | Sano Kondo Law Offices | Attorney at law |

2) Other Significant Concurrent Service

(Note) Yoshitsugu Kondo serves as joint-representative of Sano Kondo Law Offices and the Company has executed a Legal Retainer Agreement with the Firm.

(4) Outside Directors and Outside Auditors

1) Major Activities in the Fiscal Year

- Attendance at Board of Directors Meetings and Board of Auditors Meetings, and status of expression of opinions

| | Record of Attendance | | |
|---------------------------------------|----------------------|--------------|---|
| Name | Board of | Board of | Status of Expression of Opinions |
| Indiffe | Directors | Auditors | Status of Expression of Opinions |
| | Meeting | Meeting | |
| Saeed Al Mehairbi | 60% | | Expresses opinions as needed from the international |
| | (8 out of | - | 1 1 |
| (Outside Director) | 13 times) | | viewpoint relevant to petroleum industry |
| Khalifa Al Romaithi | 80% | | Expresses opinions as needed from the international |
| | (11 out of | - | viewpoint relevant to petroleum industry |
| (Outside Director) | 13 times) | | viewpoint relevant to perforent inclusity |
| Hirokazu Ando | Attended all | Attended all | Malzas afforts to understand the management in general as |
| (Outside Auditor) | (13 out of | (13 out of | Makes efforts to understand the management in general as |
| (Outside Auditor) | 13 times) | 13 times) | Corporate Auditor and expresses opinions as needed |
| Hajime Miyamoto | 80% | 80% | Has abundant experience and knowledge concerning |
| (Outside Auditor) | (10 out of | (10 out of | corporate management and expresses opinions as needed |
| (Outside Auditor) | 13 times) | 13 times) | corporate management and expresses opinions as needed |
| Vachitanan Kondo | Attended all | Attended all | Mainly expresses opinions as needed from specialist |
| Yoshitsugu Kondo (Outside Auditor) | (13 out of | (13 out of | viewpoint as lawyer |
| (Ouiside Additor) | 13 times) | 13 times) | viewpoliti as lawyei |

5. Accounting Auditor

(1) Name of Accounting Auditor

KPMG Azsa & Co.

(2) Amount of Compensation, etc. pertaining to the Current Fiscal Year to Accounting Auditor

| | (Thousands of Yen) |
|---|------------------------|
| | Amount of Compensation |
| Amount of Compensation to be Paid to the Accounting Auditor | 86,958 |
| Amount of Moneys and Other Property Benefits to be Paid to the Accounting Auditor by the Company and Its Subsidiaries | 165,803 |

- (Notes) 1. The audit agreement entered into by the Company and the Accounting Auditor does not clearly distinguish the amount derived from an audit under the Corporate Law and that which is from the audit under the Financial Instruments and Exchange Law, and those cannot be substantially distinguished from each other, either, and therefore, the aforementioned amount of compensation pertaining to the current fiscal year indicates the total amount of these.
 - 2. Our subsidiaries Cosmo Oil (U.K.) PLC., Cosmo Oil International Pte., Ltd., and Cosmo Oil of U.S.A. Inc. undergo audits by audit corporations other than the Account Auditor of the Company.

(3) Contents of Non-audit Business

Not applicable.

(4) Guidelines for Decisions on Dismissal or Non-renewal of Accounting Auditor

If the Company judges that any of the respective items of Article 340 of the Corporate Law is applicable to the Accounting Auditor, such as violation of duty-related obligations or neglect of duties, or fraudulent conduct not appropriate as Accounting Auditor, the Board of Corporate Auditors will decide on dismissal of the Accounting Auditor. In addition, in any case if it is judged that hiring it as the Accounting Auditor gives material disturbance on the Company, the Board of Corporate Auditors will submit a proposal to the General Meeting of Shareholders with regard to dismissal or non-renewal of the Accounting Auditor.

6. Systems to Ensure Conformance of Execution of Duties by Directors to Laws, Ordinances and Articles of Incorporation and Systems to Ensure Appropriateness of Other Operations

In order to put into practice the management concepts and corporate action policies of the Cosmo Oil Group, and to execute duties appropriately and efficiently, the Company determined the following basic policies with respect to preparation of a system for job performance of Directors and employees, system for risk management and internal auditing to support the above, and a system to ensure

effective auditing by Auditors.

- System to Ensure Conformance of Execution of Duties by Directors and Employees to Laws, Ordinances and Articles of Incorporation (Corporate Law Article 362, Paragraph 4, Item 6, Enforcement Regulations Article 100, Paragraph 1, Item 4).
 Management Concepts and Corporate Action Policy>
 - The Company will formulate Cosmo Oil Group Management Vision, and determine Corporate Action Policy with respect to corporate ethics (Cosmo Oil Group Companies Action Policy), and prepare a promotional system for building up the corporate ethics of the Cosmo Oil Group, and under which the Directors and employees can put these ethics into practice, including establishment of the CSR Promotion Board (chaired by the President) as an organization to administrate CSR activities and internal controls overall.
 - The CSR Promotion Committee will prepare manuals on corporate ethics, and carry out training, etc., thus working toward thoroughgoing compliance and fostering and improvement of ethical viewpoints.
 - <Report at Meetings>
 - The Company will establish the Board of Directors Meeting Rules and Management Execution Board Rules, and prepare a system under which reports on the status of job performance for each Director are made in Meetings.
 - <Separation of Duty Execution and Supervision >
 - The Company will introduce an Executive Officer System, for separation of job performance and supervision, and for enhancement of the supervisory function of the Board of Directors.
 - <Operations Rules>
 - The Company will establish the operational rules in which are prescribed the organization, posts, command and control system, and duty sharing, etc., and decision making authority rules to provide for basic matters with respect to operation of decision-making system, and prepare a system under which job performance will be in compliance with these, and reexamine the rules persistently in response to changes in the management environment.
 - <Internal Audit Enhancement>
 - The Company will prepare the system to ensure effective implementation of internal audits, and implement highly specialized audits from highly ethical viewpoints by the Audit Office.
 - <Acquisition, Use and Conveyance of Information>
 - The Company will establish a corporate ethics consultation window (Help Line) with measures to prevent penalization of whistleblowers such as ensuring whistleblower anonymity, and will also establish a Customer Center, as a window to deal with inquiries, etc. from customers, and prepare a system to acquire and use information widely from inside and outside the Company.
 - The Company will determine basic matters with respect to risk management, and prepare systems for swift and accurate conveyance of information to management and timely and proper transmission of information to outside the Company

<TT Handling>

- In order to achieve the above purposes, the Company will deal with the advance of IT properly, and use IT effectively and efficiently.
- 2) Rules and Other Systems concerning Management of Risk of Loss (Corporate Law Enforcement Regulations Article 100, Paragraph 1, Item 2)
 - The Company will determine basic matters with regard to risk management (establishment of Risk Management Rules, Risk Measures Rules, General Disaster Measures Rules, etc.), and establish a Risk Management Committee (chaired by Executives in charge of the General Affairs Department) for smooth and effective promotion of risk management, for assessment and reexamination of management risks, and for taking proper measures.

- 3) Systems to Ensure Efficient Execution of Duties by Directors (Corporate Law Enforcement Regulations Article 100, Paragraph 1, Item 3)
 - The Board of Directors Meetings shall be held once per month in principle in accordance with the Board of Directors Rules, and determine matters prescribed in the laws or ordinances, or in the Articles of Incorporation, and management policies and other material matters relevant to management, and also supervise the job performance of directors.
 - The Management Execution Board shall be held once a week in principle in accordance with the Management Execution Board Rules, and shall be a decision making organ for job performance, discussing basic policies and material matters relevant to job performance in accordance with management policies determined at Board of Directors Meetings.
 - The Company shall establish the Operational Rules, etc., in which are prescribed the organization, post, command and control system, and duty sharing, etc., and work toward efficient job performance through the establishment of a responsibility system for job performance in accordance with the rules for decision making authority.
 - Targets the Company should achieve shall be clarified upon determination of the management plan based on management policies, and a yearly plan for the overall company, department, office and business office, etc. shall be formulated and management of performance shall be carried out.
- 4) System with regard to Information Retention and Management pertaining to Execution of Duties of Directors (Corporate Law Enforcement Regulations Article 100, Paragraph 1, Item 1)
 - In accordance with the internal rules with respect to information management, such as Board of Directors Rules and Information Management Rules, etc., information pertaining to job performance by Directors shall be properly retained and managed.
- 5) System to Ensure Appropriateness of Business in the Company and Cosmo Oil Group (Corporate Law Enforcement Regulations Article 100, Paragraph 1, Item 5)
 - The Company will establish the Cosmo Oil Group Management Vision and Corporate Code of Conduct, and other necessary rules, etc. and appoint a corporate ethics promotion manager (president) in each company of the Group, for preparation of a system as a united Group to ensure business appropriateness.
 - The Company will prepare a system concerning internal auditing as a group, such as audit implementation or support of internal auditing of each company by the Audit Office as to job performance status of group companies.
- 6) Matters concerning Employees to Assist the Duties of Auditors in case the Appointment thereof is Requested by Auditors, and Matters concerning Independence of the Relevant Employees from Directors (Corporate Law Enforcement Regulations, Article 100, Paragraph 3, Items 1,2)
 - For enhancement of audit functions, Board of Auditors Secretariat will be established under the Board of Auditors, and employees dedicated to such work will be arranged, and for the personnel transfer and personnel appraisal of these employees, appraisal of personnel for audit assistant employees shall be carried out by Board of Auditors, and in appointing, to ensure the independence of the relevant employees, the consent of the corporate auditors shall be obtained.
- 7) System for Reporting to Auditors by Directors and Employees, and Other Systems for Reporting to Auditors, and Other Systems to Ensure Effectiveness of Audits by Auditors (Corporate Law Enforcement Regulations, Article 100, Paragraph 3, Items 3,4)
 - Directors and employees shall report to corporate auditors on statutory matters and (1) material matters that affect the management and results of the Cosmo Oil Group, (2) overview of activities of Audit Office and Auditors and Audit Office of affiliates, (3) overview of activities with respect to internal controls of the Group, and (4) status of operation and whistle blowing at Help Line.
 - Meetings among Auditors, the President, primary departments and office managers, and Auditors of affiliates will be held on regular basis to prepare systems to ensure audit effectiveness.
 - Sufficient collaboration among Auditors, Audit Office and the Accounting Auditor shall be attempted.

Consolidated Balance Sheet

Fiscal Year 2008 (March 31, 2009)

Cosmo Oil Co., Ltd. (Unit: million yen)

| Assets | | Liabilities | | |
|---|-----------|--|-----------|--|
| Item | Amount | Item | Amount | |
| Current assets | 688,310 | Current liabilities | 683,883 | |
| Cash and deposits | 147,451 | Notes and accounts payable, trade | 191,883 | |
| Notes and accounts receivable, trade | 189,036 | Short-term loans | 261,778 | |
| Marketable securities | 13,983 | Accounts payable, other | 71,523 | |
| Merchandise and finished goods | 116,732 | Accrued volatile oil and other petroleum taxes | 112,663 | |
| Work in process | 1,198 | Accrued tax payable | 5,770 | |
| Raw materials and supplies | 121,160 | Accrued consumption taxes payable | 201 | |
| Accounts receivable, other | 57,781 | Accrued expenses | 11,202 | |
| Deferred tax assets | 7,321 | Provision for loss on construction contracts | 327 | |
| Others | 34,046 | Others | 28,532 | |
| Allowance for doubtful accounts | -402 | Long-term liabilities | 409,063 | |
| Fixed assets | 752,085 | Warrant bond (CB type) | 18,000 | |
| Property, plant & equipment | 543,416 | Long-term loans | 318,830 | |
| Buildings and Structures | 94,611 | Deferred tax liabilities | 6,957 | |
| Oil storage depots | 11,030 | Deferred tax liability related to land revaluation | 33,492 | |
| Machinery and equipment, Automotive equipment | 76,732 | Allowance for special repair work | 6,676 | |
| Land | 305,565 | Retirement and severance benefits for employees | 6,096 | |
| Lease assets, net | 91 | Others | 19,009 | |
| Construction in progress | 46,665 | | | |
| Others | 8,719 | | | |
| Intangible fixed assets | 12,183 | Total liabilities | 1,092,946 | |
| Leaseholds | 1,201 | Net assets | | |
| Software | 3,206 | Shareholders' equity | 312,290 | |
| Goodwill | 107 | Common stock | 107,246 | |
| Others | 7,668 | Capital surplus | 89,440 | |
| Investment and other assets | 196,485 | Retained earnings | 115,732 | |
| Investments in securities | 88,471 | Less treasury stock, at cost | -129 | |
| Investments | 185 | Valuation and translation adjustments | 16,142 | |
| Long term loans receivable | 1,987 | Unrealized gains on securities | -2,099 | |
| Long-term prepaid expenses | 6,970 | Deferred gains on hedges | 8,084 | |
| Others | 36,570 | Revaluation reserve for land | 11,523 | |
| Deferred tax assets | 63,179 | Foreign currency translation adjustments | -1,365 | |
| Allowance for doubtful accounts | -878 | Minority interests | 19,015 | |
| | | Total net assets | 347,449 | |
| Total assets | 1,440,395 | Total liabilities and net assets | 1,440,395 | |

Consolidated Statement of Income

Fiscal Year 2008 (from April 1, 2008 to March 31, 2009)

| Cosmo Oil Co., Ltd. | |
|---------------------|--|
| (Unit: million ven) | |

| Item | Amount | | |
|--|---------|-----------|--|
| I Net sales | | 3,428,211 | |
| II Cost of sales | | 3,389,407 | |
| Gross profit | | 38,803 | |
| III Selling, general and administrative expenses | | 145,809 | |
| Operating loss | | 107,005 | |
| IV Non-operating income | | | |
| Interest income | 1,485 | | |
| Dividend income | 831 | | |
| Rental income on fixed assets | 982 | | |
| Other | 5,897 | 9,197 | |
| V Non-operating expenses | | | |
| Interest expenses | 10,767 | | |
| Equity in losses of affiliates | 1,126 | | |
| Foreign currency exchange losses | 9,325 | | |
| Other | 5,975 | 27,195 | |
| Ordinary loss | | 125,004 | |
| VI Extraordinary income | | | |
| Gain on sale of property, plant and equipment | 6,899 | | |
| Gain on sale of investments in securities | 4,193 | | |
| Gain on insurance adjustment | 1,749 | | |
| Other | 182 | 13,025 | |
| VII Extraordinary losses | | | |
| Loss on sale of property | 216 | | |
| Loss on disposal of property | 3,417 | | |
| Impairment loss | 1,239 | | |
| Other | 327 | 5,200 | |
| Loss before income taxes and minority interests | | 117,179 | |
| Income taxes | 43,828 | | |
| Income tax adjustments | -71,522 | -27,694 | |
| Minority interests | | 2,944 | |
| Net loss | | 92,429 | |

Consolidated Statement of Changes in Net Assets Fiscal Year 2008 (from April 1, 2008 to March 31, 2009)

"Cosmo Oil Co., Ltd. (Unit: million yen)"

| | Shareholders' Equity | | | | | | |
|--|----------------------|-----------------|----------------------|------------------------------------|----------------------------------|--|--|
| | Common stock | Capital surplus | Retained earnings | Less treasury stock, at cost | Total shareholders' equity | | |
| Balance at March 31, 2008 | 107,246 | 89,442 | 215,388 | -125 | 411,952 | | |
| Changes during the period | | | | | | | |
| Cash dividends | | | -6,779 | | -6,779 | | |
| Net loss | | | -92,429 | | -92,429 | | |
| Reversal of revaluation reserve for land | | | -445 | | -445 | | |
| Acquisition of treasury stock | | | | -14 | -14 | | |
| Disposal of treasury stock | | -1 | | 9 | 8 | | |
| Changes in items other than shareholders' equity during the period, net | | | | | | | |
| Total changes during the period | - | -1 | -99,655 | -4 | -99,661 | | |
| Balance at March 31, 2009 | 107,246 | 89,440 | 115,732 | -129 | 312,290 | | |

| | Valuation and Translation Adjustments | | | | | | |
|---|---------------------------------------|-----------------------------|------------------------------------|---|--|-----------------------|---------------------|
| | Unrealized gains on securities | Deferred gains on hedges | Revaluation reserve for land | Foreign currency translation adjustments | Total valuation and translation adjustments | Minority interests | Total net assets |
| Balance at March 31, 2008 | 5,909 | 14,603 | 11,084 | -638 | 30,960 | 26,814 | 469,726 |
| Changes during the period | | | | | | | |
| Cash dividends | | | | | | | -6,779 |
| Net loss | | | | | | | -92,429 |
| Reversal of revaluation reserve for land | | | 445 | | 445 | | - |
| Acquisition of treasury stock | | | | | | | -14 |
| Disposal of treasury stock | | | | | | | 8 |
| Changes in items other than shareholders' equity during the period, net | -8,008 | -6,519 | -7 | -727 | -15,262 | -7,799 | -23,062 |
| Total changes during the period | -8,008 | -6,519 | 438 | -727 | -14,817 | -7,799 | -122,277 |
| Balance at March 31, 2009 | -2,099 | 8,084 | 11,523 | -1,365 | 16,142 | 19,015 | 347,449 |

Notes to Consolidated Financial Statements

In the consolidated balance sheet, consolidated statement of income and consolidated statement of changes in net assets of Cosmo Oil Co., Ltd. (the "Company") represented in the million yen unit, figures less than 1 million yen are rounded down.

(Notes concerning Important Items that Provide the Basic Information for the Development of the Consolidated Financial Statements)

1. Items concerning the Scope of Consolidation for Reporting

(1) Number of consolidated subsidiaries: 28

| Abu Dhabi Oil Co., Ltd | Cosmo Oil (U.K.) Plc. | Qatar Petroleum Development Co., Ltd. | Kansai Cosmo Logistics Co., Ltd. |
|----------------------------------|---|---------------------------------------|------------------------------------|
| Cosmo Oil Ashmore, Ltd | Cosmo Oil Ashmore, Ltd Cosmo Energy Exploration & Development Co., Ltd. | | Cosmo Oil International. Pte. Ltd. |
| Cosmo Kaiun Co., Ltd. | Cosmo Computer Center Co., Ltd. | Cosmo Seiwa Agriculture CO., LTD. | Cosmo Petroleum Gas Co., Ltd. |
| Cosmo Oil (Shanghai) Co., Ltd. | Cosmo Oil Sales Corp. | Cosmo Oil Lubricants Co., Ltd. | Cosmo Research Institute |
| Cosmo Techno Yokkaichi Co., Ltd. | Cosmo Trade & Service Co., Ltd. | Cosmo Business Support Co., Ltd. | Cosmo Property Service Corp. |
| Cosmo Petro Service Co., Ltd. | Cosmo Matsuyama Oil Co., Ltd. | Cosmo Delivery Service Co., Ltd. | Sakaide Cosmo Kosan Co., Ltd. |
| CM Aromatics Co., Ltd. | Cosmo Oil of U.S.A., Inc. | Hokuto Kogyo Co., Ltd. | Yokkaichi LPG Terminal Co., Ltd. |

Cosmo Oil (Shanghai) Co., Ltd. is included in the consolidated subsidiaries of Cosmo Oil since it was established during FY2008 (the fiscal year that ended on March 31, 2009).

System Kikou Co., Ltd. is excluded from the consolidated subsidiaries of the Company since all of their shares owned by Cosmo Engineering Co., Ltd. sell during FY2008. Mikawa CSN Co., Ltd. is excluded from the consolidated subsidiaries of the Company since all of their shares owned by the Company sell during FY2008.

Cosmo Engineering Co., Ltd. merged Cosmo Techno Service Co., Ltd. into itself during FY2008.

(2) Major Non-consolidated Subsidiaries:

Tohoku Cosmo Gas Co., Ltd.

Reason for exclusion from accounting consolidation:

The Company has 25 subsidiaries that were excluded from its consolidated subsidiaries because they are small businesses and their respective total assets, net sales, and net income/loss and retained earnings (both amounts equivalent to what is accounted for under the equity method) have no material impact on the consolidated financial statements of the Company.

- 2. Items Concerning the Application of the Equity Method
- (1) Number of Non-consolidated Subsidiaries Accounted for Using the Equity Method: 25

Major subsidiaries: Tohoku Cosmo Gas Co., Ltd.

Chubu Shizai Co., Ltd. is included in the application of the equity method since it become part of the subsidiaries of the Company through stock acquisition during FY2008.

Tohoku Toyo Shouji Co., Ltd., Kansai LPG Center Co., Ltd., Esutekkusu Co., Ltd., and Nanyo Sekiyu Co., Ltd. are excluded from the application of the equity method since their liquidation processes are completed during FY2008.

Cosmo Gas Sendai Service Center Co., Ltd. was excluded from the application of the equity method since it was merged into Tohoku Cosmo Gas Co., Ltd. during FY2008.

Kanto Cosmo Gas Co., Ltd., Kinki Cosmo Gas Co., Ltd. and Hyogo Tsubame Propane Gas Sales Co., Ltd. were excluded from the application of the equity method since all of their shares owned by Cosmo Petroleum Gas Co., Ltd. are sold during FY2008.

(2) Number of Affiliated Companies Accounted for Using the Equity Method: 4

Maruzen Petrochemical Co., Ltd., United Petroleum Development Co., Ltd., Tozai Oil Terminal Co., Ltd. and Okinawa CTS Corp.

(3) Major Business Entities of the Non-consolidated Subsidiaries and Affiliated Companies Not Accounted for Using the Equity Method:

Affiliated Company:

Ogishima Oil Terminal Co., Ltd., Kasumi Sanbashi Kanri Co., Ltd.

Reasons for Exclusion from the Application of the Equity Method:

The equity method does not apply to the above subsidiaries and affiliates because their net income/loss and retained earnings (both amounts equivalent to what is accounted for under the equity method) have little impact on the consolidated financial statements of the Company on an individual basis, nor have any material impact on them on an aggregate basis.

(4) Special Remarks Necessary to Make concerning the Procedures of the Application of the Equity Method:

As for the subsidiaries and affiliates which are subject to the application of the equity method and which have different accounting periods from that of the Company, such business entities' financial statements for their accounting periods are used for reporting herein.

3. Items concerning the Accounting Periods of the Consolidated Subsidiaries

Of the 28 consolidated subsidiaries, Abu Dhabi Oil Co., Ltd., Cosmo Oil (U.K.) Plc., Qatar Petroleum Development Co., Ltd., Cosmo Oil Ashmore, Ltd., Cosmo Energy Exploration & Development Co., Ltd., Cosmo Oil International. Pte. Ltd., Cosmo Oil (Shanghai) Co., Ltd., and Cosmo Oil Sales Corp. adopt a fiscal year ending December 31, respectively.

The consolidated financial statements herein have been developed by using their financial reports as of December 31, 2008 and any material transactions arising between December 31, 2008 and March 31, 2009, the date for the consolidated settlement of accounts for the Company, are reflected on the consolidated financial statements herein by making necessary adjustments.

4. Items concerning the Accounting Standards

- (1) Significant Asset Valuation Standards and Methods
 - 1) Securities
 - a. Securities held to maturity: Stated at amortized cost method
 - b. Other securities:

Securities available for sale with fair market value: Stated at fair value based on market values applicable on the date of consolidated settlement of accounts (in which all differences between the carrying amounts and the fair values are reported as a separate component of net assets, while the cost of securities sold is calculated by the moving average method) Securities with no available fair market value: Stated at cost determined by the moving average method

2) Inventories:

Principally stated at cost determined by the weighted average method (however, the amounts of inventories stated in the balance sheets were computed by using the method that book values are reduced to reflect declines in profitability). (Change in Accounting Policy)

Though conventionally, the Company had principally stated inventories at cost determined by the weighted average method, the new Accounting Standard for Inventory Valuation (the Accounting Standards Board of Japan (ASBJ) Standard No. 9 issued on July 5, 2006) became effective, which the Company complied with in application.

This change increased operating loss, ordinary loss and loss before income taxes and minority interests for FY2008 by \$8,498 million, respectively, as compared with the case when the conventional inventory valuation method is adopted.

- 3) Derivative financial instruments: Stated at fair value.
- (2) Significant Depreciable Assets and Depreciation Methods

1) Property, Plant and Equipment (except lease assets):

The straight line method is mainly adopted to calculate depreciation expenses for these asset items. The number of years of their useful lives and their residual value are calculated based on the criteria defined under the Corporation Tax Law of Japan, providing that the economic useful life of 15 years is adopted for the Company's service stations by taking their actual past performances into consideration. For Abu Dhabi Oil Co., Ltd., a consolidated subsidiary of the Company, is adopted the number of years for useful life provided under the interest right agreement on the subsidiary signed by the investment partners thereto.

(Additional Information)

The Company and some of its consolidated subsidiaries used the number of years for useful life defined under the revised Corporate Income Tax Law of Japan, starting from FY2008.

This change increased depreciation expenses of property, plant and equipment by \$1,691 million and thus increased operating loss, ordinary loss and loss before income taxes and minority interests for FY2008 by \$1,578 million, respectively, as compared with the conventional number of years adopted for useful life.

2) Intangible Fixed Assets:

The straight line method is mainly adopted to calculate depreciation expenses for these asset items. The number of years of their

useful lives is calculated based on the criteria defined under the Corporate Income Tax Law of Japan, providing that amortization expenses for the software used by the Company is calculated on the straight line method over the period of its availability in-house (5 years).

3) Lease assets :

Leased assets involving finance lease transactions under which the ownership of the leased assets is transferred to lessees: The method to calculate depreciation expenses for such assets is the same as that applied to fixed assets owned by the Company.

Leased assets involving finance lease transactions under which the ownership of the leased assets is not transferred to lessees: The method to calculate depreciation for such assets is the straight line method with their residual values being zero over their leased periods used as the number of years for useful life.

Out of finance lease transactions other than those under which the ownership of the leased assets is considered to be transferred to lessees, such transactions, of which the lease term each commenced before the initial year of the application of the ASBJ Statement No. 13 "Accounting Standards for Lease Transactions," are continuously accounted for in conformity with the accounting process applicable to operating lease transactions.

4) Long-term Prepaid Expenses :

The equal installment method is adopted to calculate depreciation expenses for these account items over the period defined under the Corporate Income Tax Law of Japan.

(3) Standards for Recording Significant Allowances

1) Allowance for Doubtful Accounts

An estimated amount of irrecoverable debts is set aside against any potential losses on the failure to collect the accounts receivable.

a) Ordinary accounts receivable: The amount of allowance calculated at the actual ratio of bad debts

b) Highly doubtful receivables and claims in bankruptcy and reorganization, etc.: The amount of allowance calculated based on the evaluation of financial situations of individual accounts involved.

2) Provision for loss on construction contracts

A reserve is set aside to cover future losses arising from construction projects for which orders have been won by some consolidated subsidiaries, in an amount equal to estimated losses involving undelivered projects as of the end of the current consolidated accounting period.

3) Allowance for Special Repair Work

An allowance is set aside to cover expenses arising from the inspection and repairs of the oil tanks subject to the open regular inspection in compliance with the Fire Service Law of Japan, and an amount equal to the estimated cost of periodically required repairs was added to the provision for FY2008.

As for Cosmo Matsuyama Oil Co., Ltd., one of the subsidiaries of the Company, a certain amount of money to cover expenses arising from regular repairs of the machinery and equipment of its refinery was recorded for FY2008 in addition to the above charge.

4) Retirement and Severance Benefits for Employees

An allowance is put aside to cover retirement and severance benefits payable to employees and a certain amount was recorded based on the estimated amount of projected benefit obligation and the fair value of the pension assets as of March 31, 2009.

Actual gains and losses are recognized in expenses at an amount prorated in the straight line method over a certain number of years (from 8 to 10 years), which is within the average of the estimated remaining years of service to be performed by the employees at the time of accrual, commencing with the fiscal year following the accrual time.

Prior service cost obligation is recognized as an expense item at an amount prorated in the straight line method over a certain number of years (from 8 to 10 years) within the average of the remaining years of service to be performed by the employees at the time of accrual.

At the Company and some of its consolidated subsidiaries, the pension plan asset amounts exceeded the projected benefit obligation amounts after the deduction of unrecognized actuarial differences, and these excess portions are stated in the "Other" item of the "Investment and other assets" account on the balance sheet herein.

(4) Other Important Items Necessary to Develop Consolidated Financial Statements

1) Standards for Recognition of Construction Revenue

Some of the Company's consolidated subsidiaries recognize their construction revenues by using the completed contract method, providing that long-term and large engineering contracts (whose terms are one year or more and of which the contract amount is \$100 million or more) are recognized by the percentage of completion method.

2) Accounting Process for Consumption Tax

As for how to account for national and local consumption taxes, all domestic transactions are accounted for by excluding these tax amounts from the amounts thereof.

3) Accounting Process for Cost Recovery under Production Sharing

Some consolidated subsidiaries account for crude oil exploration and development and other related costs spent under the production sharing agreements. After the inception of crude oil production, they recover these costs by receiving products under the same agreements. They are stated in the "Other" item of the "Investment and other assets" account on the balance sheet herein.

4) Accounting Process Applied to Foreign Subsidiaries

The Company's consolidated subsidiaries outside Japan are accounted for in accordance with the "Practical Solution on Unification of Accounting Policies to Foreign Subsidiaries for Consolidated Financial Statements" (the Practical Issues Task Force No. 18 issued on May 17, 2006)."

5) Method to Account for Significant Finance Leases

The Company conventionally processed transactions of finance leases under which the ownership of the leased assets is not transferred to lessees by following the accounting policies applicable to lease transactions, but the Company, effective from FY2008 for consolidated accounting, made the adoption of the "Accounting Standard for Lease Transactions" (the Corporate Accounting Standard No. 13) and the "Implementation Guidance for the Accounting Standard for Lease Transactions" (the Corporate Accounting Standard Implementation Guidance No. 16) to process such lease transactions by following the accounting policies for ordinary business transactions.

The finance leases without transferred of ownership before the lease dealings start date begins to apply dealings continuously apply the accounting treatment based on the letting and hiring dealings.

The impact of this change on consolidated operating loss, ordinary loss and net loss before taxes for FY2008 is negligible.

5. Items concerning the Valuation of Assets and Liabilities of Consolidated Subsidiaries The assets and liabilities of the consolidated subsidiaries are stated at fair value.

6. Items concerning Amortization on Goodwill, Positive and Negative

Positive and negative goodwill items are in principle amortized in accordance with the equal installment method over 5 years, providing that small-amount and negative ones are amortized in a lump sum.

(Notes to Consolidated Balance Sheet)

| 1. Cumulative depreciation expenses for the property, plant and equipment | ¥680,095 million |
|---|------------------|
| 2. Pledged Assets | |
| Breakdown of Assets Pledged as Collateral and Amounts thereof: | |
| Property, plant and equipment | ¥330,432 million |
| Marketable securities | ¥9 million |
| Investments in securities | ¥79million |
| Secured Liabilities: | |
| Long-term debts (including repayments due within one year) | ¥123,464 million |
| Debts related to transactions with banks | ¥20,996 million |
| 3. Contingencies | |
| (1) Guaranty Liabilities | |
| Employees (liabilities to guarantee their borrowings from financial institutions.) | ¥1,879 million |
| 5 Dealers, etc. (liabilities to guarantee their borrowings from financial institutions, etc.) | ¥314 million |

(2) Suits, etc.

Concerning the matter in which the Company and other companies are claimed to have violated the Antimonopoly Act with respect to bidding relating to delivery of petroleum products to the Defense Agency, the Company received an order for payment of surcharges (¥1,751 million) as of January 16, 2008 from the Fair Trade Commission (FTC), however, the Company submitted a motion for commencement of adjudication procedures to the FTC on February 15, 2008 requesting another trial, and following that motion the FTC issued a decision for commencement of adjudication as of March 24, 2008. There were five trial dates as for the case of adjudication of surcharges by FTC, during FY2008.

4. Items concerning Revaluation of Land

The Company and two of its consolidated subsidiaries revalued their land properties used for business under the "Law concerning Revaluation Reserve for Land" (Law No. 34 issued on March 31, 1998). The income tax portion on variances due to revaluation is stated in the "Deferred taxes for revaluation reserve for land" account in the "Liabilities" section on the Balance Sheet and the revaluation variances, net of the income tax portion, are stated in the "Revaluation reserve for land" account in the "Net Assets" section on the Balance Sheet.

• Revaluation method

The land sites for the refineries were valued in accordance with the appraisal provided in Paragraph 5 of Article 2 of the "Enforcement Ordinance for the Law concerning the Revaluation Reserve for Land" (Government Ordinance No. 119 issued on March 31, 1998), and other land sites were valued by referring to the road ratings provided in Paragraph 4 of Article 2 of the "Enforcement Ordinance for the Law concerning the Revaluation Reserve for Land," as well as making some rational adjustments.

• Date of Revaluation

March 31, 2002 (and December 31, 2001 completed by one consolidated subsidiary)

• The total amount of the revalued land at fair value as of March 31, 2009 is smaller than their total carrying amount after revaluation and the difference amounted to:

¥84,225 million

(Notes to Consolidated Statement of Changes in Net Assets)

1. Types and Number of Outstanding Shares and Treasury Stock as of March 31, 2009

| Outstanding shares: | Ordinary | 847,705,087 |
|-------------------------|----------|----------------|
| | shares | shares |
| Less treasury stock, at | Ordinary | 593,521 shares |
| cost | shares | |

- 2. Distribution of Surplus:
- (1) Dividend Payments

| (Resolution adopted by) | Total dividend amount (¥ mil) | Funded by | Dividend per share (¥) | Base date for dividend payment | Effective date |
|-------------------------|----------------------------------|-------------------|---------------------------|--------------------------------|------------------|
| Shareholders' | | | | | |
| Meeting held on | | | | | |
| June 24, 2008 | 4,237 | Retained earnings | 5 | March 31, 2008 | June 25, 2008 |
| Meeting of Board | | | | | |
| of Directors held on | | | | | |
| Nov. 5, 2008 | 2,542 | Retained earnings | 3 | September 30, 2008 | December 9, 2008 |

(2) The dividend payment for which the base date belongs to FY2008 but for which the effective date comes after FY2008:

The following proposal is to be made at the annual shareholders' meeting held on June 23, 2009:

| (Resolution adopted by) | Total dividend amount (¥ mil) | Funded by | Dividend per share (¥) | Standard date for dividend payment | Effective date |
|-------------------------|----------------------------------|-------------------|---------------------------|------------------------------------|----------------|
| Shareholders' | | | | | |
| Meeting held on | | | | | |
| June 23, 2009 | 4,237 | Retained earnings | 5 | March 31, 2009 | June 24, 2009 |

(Notes to Per-Share Information)

| 1. Net assets per share | ¥387.71 |
|-------------------------|---------|
| 2. Net loss per share | ¥109.11 |

(Notes to Material Contingencies)

None

Balance Sheet Fiscal Year 2008 (As of March 31, 2009)

Cosmo Oil Co., Ltd. (Unit: million yen)

| (Unit: mi Assets Liabilities | | | | |
|--|-----------|---|------------------|--|
| Item | Amount | Item | Amount | |
| Current assets | 640,551 | Current liabilities | 641,578 | |
| Cash and deposits | 119,268 | Accounts payable-trade | 170,031 | |
| Notes receivable-trade | 98 | Short-term loans payable | 197,158 | |
| Accounts receivable-trade | 163,925 | Current portion of long-term loans payable | 34,284 | |
| Short-term investment securities | 11 | Accounts payable-other | 88,114 | |
| Merchandise and finished goods | 97,587 | Accrued volatile oil and other petroleum taxes | 112,663 | |
| Raw materials and supplies | 116,452 | Income taxes payable | 22 | |
| Advance payments-trade | 957 | Accrued expenses | 4,997 | |
| Prepaid expenses | 2,755 | Advances received | 6,582 | |
| Deferred tax assets | 3,243 | Deposits payable | 27,536 | |
| Short-term loans receivable | 17 | Unearned revenue | 44 | |
| Short-term loans receivable to subsidiaries and affiliates | 40,170 | Other | 143 | |
| Accounts receivable-other | 74,622 | | | |
| Swap assets | 13,571 | | | |
| Other | 8,098 | | | |
| Allowance for doubtful accounts | -232 | | | |
| Noncurrent assets | 642,269 | Noncurrent liabilities | 383,671 | |
| Property, plant & equipment | 457,579 | Bonds with subscription rights to shares | 18,000 | |
| Buildings, net | 22,890 | Long-term loans payable | 314,955 | |
| Structures, net | 43,968 | Deferred tax liabilities for land revaluation | 31,137 | |
| Oil storage depots, net | 9,242 | Long-term deposits payable | 8,810 | |
| Machinery and equipment, net | 63,291 | Provision for special repairs | 5,458 | |
| Vehicles, net | 209 | Provision for retirement benefits | 2,254 | |
| Tools, furniture and fixtures, net | 3,505 | Other | 3,056 | |
| Land | 269,047 | Total liabilities | 1,025,250 | |
| Lease assets, net | 2 | Net asset | 242.020 | |
| Construction in progress | 45,419 | Shareholders' equity | 242,829 | |
| Intangible fixed assets Patent right | 3,480 | Capital stock Capital surplus | 107,246 | |
| Leasehold right | 1,044 | Legal capital surplus | 89,440 89,439 | |
| Right of Trademark | 1,044 | Other capital surplus | 1 | |
| Software | 2,216 | Retained earnings | 46,222 | |
| Other | 140 | Legal retained earnings | 7,407 | |
| Investments and other assets | 181,210 | Other retained earnings | 38,814 | |
| Investment securities | 34,049 | Reserve for special depreciation | 5 | |
| Stocks of subsidiaries and affiliates | 38,972 | Reserve for advanced depreciation of noncurrent assets | 17,690 | |
| Investments in capital | 126 | Retained earnings brought forward | 21,118 | |
| Long term loans receivable | 437 | Treasury stock | -81 | |
| Long-term loans receivable from employees | 1 | Valuation and translation adjustments | 14,741 | |
| Long-term loans receivable from subsidiaries and affiliates | 21,637 | Valuation difference on available-for-sale securities | -2,461 | |
| Long-term prepaid expenses | 4,240 | Deferred gains or losses on hedges | 8,067 | |
| Long-term accounts receivable-other | 431 | Revaluation reserve for land | 9,135 | |
| Long-term deposits | 11,528 | | -, | |
| Deferred tax assets | 58,875 | | | |
| Other | 12,025 | | | |
| Allowance for doubtful accounts | -298 | | | |
| Reserve for loss on investments in | | | | |
| unconsolidated subsidiaries and affiliates | -816 | | | |
| | | Total net assets | 257,570 | |
| Total assets | 1,282,821 | Total liability and net assets | 1,282,821 | |

Statement of Income

Fiscal Year 2008 from April 1, 2008 to March 31, 2009 Cosmo Oil Co., Ltd.

(Unit: million yen)

| Item | Amount | | | |
|---|---------|-----------|--|--|
| I Net sales | | 3,158,917 | | |
| II Cost of sales | | 3,241,668 | | |
| Gross loss | | 82,751 | | |
| III Selling, general and administrative expenses | | 86,580 | | |
| Operating loss | | 169,331 | | |
| IV Non-operating income | | | | |
| Interest income | 1,531 | | | |
| Interest on securities | 17 | | | |
| Dividends income | 49,368 | | | |
| Rent income on noncurrent assets | 1,017 | | | |
| Other | 6,945 | 58,880 | | |
| V Non-operating expenses | | | | |
| Interest expenses | 11,058 | | | |
| Interest on bonds | 17 | | | |
| Foreign exchange losses | 1,478 | | | |
| Other | 4,474 | 17,029 | | |
| Ordinary loss | | 127,480 | | |
| VI Extraordinary income | | | | |
| Gain on sales of noncurrent assets | 410 | | | |
| Gain on sales of investment securities | 3,297 | | | |
| Reversal of allowance for doubtful accounts | 47 | | | |
| Gain on reversal of evaluation on investments in | 533 | | | |
| unconsolidated subsidiaries and affiliates | | | | |
| Reversal of loss on liquidation of business of subsidiaries | 182 | | | |
| and affiliates | | 4,471 | | |
| VII Extraordinary losses | | | | |
| Loss on sales of noncurrent assets | 57 | | | |
| Loss on disposal of noncurrent assets | 2,732 | | | |
| Impairment loss | 800 | 3,590 | | |
| Loss before income taxes | | 126,599 | | |
| Income taxes-current | 44 | | | |
| Income taxes for prior periods | 185 | | | |
| Income taxes-deferred | -71,544 | -71,314 | | |
| Net loss | | 55,284 | | |

Statement of Changes in Net Assets Fiscal Year 2008 (Period from April 1, 2008 to March 31, 2009)

Cosmo Oil Co., Ltd. (Unit: million yen)

| | Shareholders' equity | | | | | | | | |
|---|----------------------|-----------------------------|-----------------------------|--------|-------------------------------|-------------------------------|---------|-------------------|---------|
| | | Ca | Capital surplus | | Retained earnings | | | Trea | |
| | Capital stock | Legal capital surplus | Other capital surplus | Total | Legal retained earnings | Other retained earnings | Total | sury stoc k | Total |
| Balance at the end of previous period | 107,246 | 89,439 | 2 | 89,442 | 7,407 | 101,837 | 109,245 | -76 | 305,857 |
| Changes of items during the period | | | | | | | | | |
| Dividends from surplus | | | | | | -6,779 | -6,779 | | -6,779 |
| Net loss | | | | | | -55,284 | -55,284 | | -55,284 |
| Reversal of revaluation reserve for land | | | | | | -958 | -958 | | -958 |
| Purchase of treasury stock | | | | | | | | -14 | -14 |
| Disposal of treasury stock | | | -1 | -1 | | | | 9 | 8 |
| Addition to other retained earnings | | | | | | - | - | | - |
| Reversal of other retained earnings | | | | | | - | - | | - |
| Net changes of items other than shareholders' equity | | | | | | | | | |
| Total changes of items during the period | - | - | -1 | -1 | - | -63,022 | -63,022 | -4 | -63,028 |
| Balance at the end of current period | 107,246 | 89,439 | 1 | 89,440 | 7,407 | 38,814 | 46,222 | -81 | 242,829 |

| | Val | Valuation and translation adjustments | | | | |
|--|---|---|------------------------------------|---|---------------------|--|
| | Valuation difference on available-for -sale securities | Deferred gains or losses on hedges | Revaluation reserve for land | Total valuation and translation adjustments | Total net assets | |
| Balance at the end of previous period | 4,758 | 19,347 | 8,176 | 32,282 | 338,140 | |
| Changes of items during the period | | | | | | |
| Dividends from surplus | | | | | -6,779 | |
| Net loss | | | | | -55,284 | |
| Reversal of revaluation reserve for land | | | 958 | 958 | - | |
| Purchase of treasury stock | | | | | -14 | |
| Disposal of treasury stock | | | | | 8 | |
| Addition to other retained earnings | | | | | - | |
| Reversal of other retained earnings | | | | | - | |
| Net changes of items other than shareholders' equity | -7,219 | -11,279 | | -18,499 | -18,499 | |
| Total changes of items during the period | -7,219 | -11,279 | 958 | -17,541 | -80,570 | |
| Balance at the end of current period | -2,461 | 8,067 | 9,135 | 14,741 | 257,570 | |

Breakdown of Other Retained Earnings

| | Reserve for special | Reserve for advanced | Retained earnings | Total |
|--|---------------------|----------------------|-------------------|---------|
| | depreciation | depreciation | brought | |
| | | of | forward | |
| | | noncurrent | | |
| | | assets | | |
| Balance at the end of previous period | 12 | 17,218 | 84,607 | 101,837 |
| Changes of items during the period | | | | |
| Dividends from surplus | | | -6,779 | -6,779 |
| Net loss | | | -55,284 | -55,284 |
| Reversal of revaluation reserve for land | | | -958 | -958 |
| Purchase of treasury stock | | | | |
| Disposal of treasury stock | | | | |
| Addition to other retained earnings | | 1,490 | -1,490 | - |
| Reversal of other retained earnings | -6 | -1,018 | 1,024 | - |
| Net changes of items other than shareholders' equity | | | | |
| Total changes of items during the period | -6 | 472 | -63,488 | -63,022 |
| Balance at the end of current period | 5 | 17,690 | 21,118 | 38,814 |

Notes to Financial Statements

- 1. In the non-consolidated balance sheet, non-consolidated statement of income and non-consolidated statement of changes in net assets of Cosmo Oil Co., Ltd. (the "Company"), figures less than 1 million yen are rounded down.
- 2. Notes to Items regarding Significant Accounting Policies
 - (1) Standards and Methods for Valuation of Securities

| Securities held to maturity: Stocks issued by subsidiaries and | Stated at amortized cost method Stated at cost determined by the moving average method |
|---|---|
| affiliated companies: Other securities: (2) Standards and Methods for Valuation of In | Securities available for sale with fair market value: Stated at fair value based on market values applicable on the date of consolidated settlement of accounts (in which all differences between the carrying amounts and the fair values are reported as a separate component of net assets, while the cost of securities sold is calculated by the moving average method) Securities with no available fair market value: Stated at cost determined by the moving average method prentories |
| | Inventories are principally stated at cost determined by the weighted average |
| | method or the specific identification method (however, the amounts of |
| | inventories stated in the balance sheets were computed by using the method |
| | |
| | that book values are reduced to reflect declines in profitability). |
| | (Change in the Accounting Method) |
| | Though conventionally, the Company had principally stated inventories at |
| | cost determined by the weighted average method, the new Accounting |
| | Standard for Inventory Valuation (the Accounting Standards Board of Japan |
| | (ASBJ) Standard No. 9 issued on July 5, 2006) became effective, which the |
| | Company complied with in application. |
| | This change increased operating loss, ordinary loss and loss before income |
| | taxes and minority interests for FY2008 by ¥5,640 million, respectively, as |
| | compared with the case when the conventional inventory valuation method |
| | is adopted. |
| (3) Valuation of Net Amounts of the Assets ar | nd Liabilities for which Derivative Transactions Are Executed: |
| | Stated at fair value |
| (4) Methods for Depreciation of Fixed Assets | |
| Property, plant & equipment | The straight-line method The number of years of their useful lives and their residual value are calculated based on the criteria defined under the Corporation Tax Law of Japan, providing that the economic useful life of 15 years is adopted for the Company's service station by taking their actual past performances into consideration. |
| | (Additional Information) |
| | The Company and some of its consolidated subsidiaries used the number of |
| | years for useful life defined under the revised Corporate Income Tax Law of |
| | Japan, starting from FY2008. |
| | This change increased depreciation expenses of property, plant and |
| | equipment by $\$1,685$ million and thus increased operating loss, ordinary loss |
| Intangible fixed assets | and loss before income taxes and minority interests for FY2008 by $\$1,\!572$ |

| | million, respectively, as compared with the conventional number of years |
|--|--|
| | adopted for useful life. |
| Leased Assets | The straight-line method The number of years of their useful lives is calculated based on the criteria defined under the Corporate Income Tax Law of Japan, providing that amortization expenses for the software used by the Company is calculated on the straight line method over the period of its availability in-house (5 years). |
| | Leased assets involving finance lease transactions under which the |
| | ownership of the leased assets is transferred to lessees: |
| | The method to calculate depreciation expenses for such assets is the same as |
| | that applied to fixed assets owned by the Company. |
| | Leased assets involving finance lease transactions under which the |
| | ownership of the leased assets is not transferred to lessees: |
| Long-term Prepaid Expenses | The method to calculate depreciation for such assets is the straight line |
| | method with their residual values being zero over their leased periods used |
| | as the number of years for useful life. |
| | Out of finance lease transactions other than those under which the ownership |
| | of the leased assets is considered to be transferred to lessees, such |
| | transactions, of which the lease term each commenced before the initial year |
| | of the application of the ASBJ Statement No. 13 "Accounting Standards for |
| | Lease Transactions," are accounted for in conformity with the accounting |
| | process applicable to operating lease transactions. |
| (5) Standards for Recording Allowances | The equal installment method The equal installment method is adopted to calculate depreciation expenses for these account items over the period defined under the Corporate Income Tax Law of Japan. |
| | |
| Allowance for doubtful accounts | An estimated amount of irrecoverable debts is set aside against any potential losses on the failure to collect the accounts receivable. a) Ordinary accounts receivable: |
| | The amount of allowance calculated at the actual ratio of bad debts b) Highly doubtful receivables and claims in bankruptcy and reorganization, etc.: The amount recognized for uncollectible accounts |
| Reserve for loss on investments in unconsolidated subsidiaries and affiliates: | A reserve is kept aside to cover any potential losses on the Company's investments in its subsidiaries and affiliated companies and it is provided based on an estimated amount of losses by taking the financial positions of such subsidiaries and affiliates and expected recovery from them into consideration. |
| Allowance for special repair work | An allowance is set aside to cover expenses arising from the inspection and repairs of the oil tanks subject to the open regular inspection in compliance with the Fire Service Law of Japan, and an amount equal to the estimated cost of periodically required repairs was added to the provision for FY2007. An allowance is put aside to cover retirement and severance benefits payable to employees and a certain amount was recorded based on the estimated amount of projected benefit obligation and the fair value of the pension assets as of March 31, 2008. |

Retirement and severance benefits for employees

ts for Actual gains and losses are recognized in expenses at an amount prorated in the straight line method over a certain number of years (primarily 10 years), which is within the average of the estimated remaining years of service to be performed by the employees at the time of accrual, commencing with the fiscal year following the accrual time.
Prior service cost obligation is recognized as an expense item at an amount prorated in the straight line method over a certain number of years (primarily 10 years) within the average of the remaining years of service to be performed by the employees at the time of accrual.
The pension plan asset amounts exceeded the projected benefit obligation amounts after the deduction of unrecognized actuarial differences, and these excess portions are stated in the "Other" item of the "Investment and other assets" account on the balance sheet herein.

(6) Accounting Process for Consumption Tax, etc.

As for how to account for national and local consumption taxes, all domestic transactions are accounted for by excluding these tax amounts from the amounts thereof.

(7) Method to Account for Significant Finance Leases

The Company conventionally processed transactions of finance leases under which the ownership of the leased assets is not transferred to lessees by following the accounting policies applicable to lease transactions, but the Company, effective from FY2008 for consolidated accounting, made the adoption of the "Accounting Standard for Lease Transactions" (the Corporate Accounting Standard No. 13) and the "Implementation Guidance for the Accounting Standard for Lease Transactions" (the Corporate Accounting Standard No. 13) and the Accounting Standard Implementation Guidance No. 16) to process such lease transactions by following the

accounting policies for ordinary business transactions.

The finance leases without transferred of ownership before the lease dealings start date begins to apply

dealings continuously apply the accounting treatment based on the letting and hiring dealings.

The impact of this change on consolidated operating loss, ordinary loss and net loss before taxes for FY2008 is negligible.

[Translation for Reference and Convenience Purposes Only] 3. Notes to Non-Consolidated Balance Sheet

| | V00 0 42 |
|---|------------------------------------|
| (1) Short-term loans receivable from subsidiaries and affiliates: | ¥99,943 million |
| Long-term loans receivable from subsidiaries and affiliates: Short-term loans payable to subsidiaries and affiliates: | ¥22,206 million ¥94,001 million |
| Long-term loans payable to subsidiaries and affiliates: | ¥927 million |
| (2) Cumulative depreciation expenses for the property, plant and equipment | ¥443,890 million |
| (3) Pledged Assets | 1113,090 IIIIII01 |
| Breakdown of Assets Pledged as Collateral and Amounts thereof: | |
| Property, plant & equipment | ¥304,931 million |
| Marketable securities | ¥9 million |
| Secured Liabilities: | |
| Long-term debts (including repayments due within the next year) | ¥123,277 million |
| Debts related to transactions with banks | ¥20,996 million |
| (4) Contingencies | |
| a. Guaranty Liabilities | |
| Employees (liabilities to guarantee their borrowings from financial institutions.) | ¥1,870 million |
| Cosmo Oil Lubricants Co., Ltd. (amount required to guarantee its transactions with | ¥527 million |
| dealers, etc.) | |
| Cosmo Oil of U.S.A., Inc. (amount required to guarantee its diesel fuel transactions) | ¥461 million |
| Cosmo Oil International Pte., Ltd. | ¥233 million |
| (amount required to guarantee its swap transactions) | |
| 4 Dealers, etc. | ¥183 million |
| (liabilities to guarantee their borrowings from financial institutions, etc.) | |
| b. Suits, etc. | |
| Concerning the matter in which the Company and other companies are claimed to | |
| have violated the Antimonopoly Act with respect to bidding relating to delivery of | |
| petroleum products to the Defense Agency, the Company received an order for | |
| payment of surcharges (¥1,751 million) as of January 16, 2008 from the Fair Trade | |
| Commission (FTC), however, the Company submitted a motion for commencement | |
| of adjudication procedures to the FTC on February 15, 2008 requesting another trial, | |
| and following that motion the FTC issued a decision for commencement of adjudication as of March 24, 2008. There were five trial datas as for the case of | |
| adjudication as of March 24, 2008. There were five trial dates as for the case of adjudication of surcharges by FTC, during FY2008. | |
| (5) Loans to directors and corporate auditors due to transactions with them | ¥576 million |
| (6) Items concerning Revaluation of Land | ±370 IIIIII0II |
| The Company revalued their land properties used for business under the "Law concerning | nα |
| Revaluation Reserve for Land" (Law No. 34 issued on March 31, 1998). The income tax | |
| variances due to revaluation is stated in the "Deferred taxes for revaluation reserve for la | |
| in the "Liabilities" section on the Balance Sheet and the revaluation variances, net of the | |
| portion, are stated in the "Revaluation reserve for land" account in the "Net Assets" sect | |
| Balance Sheet. | |
| • Revaluation method | |
| The land sites for the refineries were valued in accordance with the appraisal provid | led in |
| Paragraph 5 of Article 2 of the "Enforcement Ordinance for the Law concerning the | |
| Reserve for Land" (Government Ordinance No. 119 issued on March 31, 1998), and | |
| sites were valued by referring to the road ratings provided in Paragraph 4 of Article | 2 of the |
| "Enforcement Ordinance for the Law concerning the Revaluation Reserve for Land | ," as well as |
| making some rational adjustments. | |
| • Date of Revaluation | |
| March 31, 2002 | |
| • The total amount of the revalued land at fair value as of March 31, 2008 is smaller | than their total |
| carrying amount after revaluation and the difference amounted to: | |
| | 6,585million |
| 4. Notes to Non-Consolidated Statement of Income | V040.000 |
| Sales to subsidiaries and affiliates: | ¥942,983 million |
| Purchases from subsidiaries and affiliates: | ¥470,288 million |
| Non-business transaction with subsidiaries and affiliates: | ¥61,932 million |
| | |
| 5. Notes to Non-Consolidated Statement of Changes in Net Assets | |
| Type and Number of Treasury Stock as of March 31, 2009 | 0.44 050 1 |
| Common stock | 241,873 shares |
| | |

| 6. Notes to Tax Effective Consequence Accounting | (Unit: million yen) |
|---|---------------------|
| 1. Current Deferred Tax Assets and Liabilities | |
| (1) Deferred tax assets: | |
| Loss brought forward: | 6,834 |
| Others | 2,534 |
| Current deferred tax assets – Sub-total: | 9,369 |
| Valuation allowance: | (440) |
| Total current deferred tax assets: | 8,928 |
| (2) Deferred tax liabilities: | |
| Deferred gains on hedges | (5,477) |
| Accrued business tax: | (207) |
| Total current deferred tax liabilities: | (5,684) |
| Net current deferred tax assets: | 3,243 |
| 2. Non-Current Deferred Tax Assets and Liabilities | |
| (1) Deferred tax assets: | |
| Loss brought forward | 65,568 |
| Others | 19,411 |
| Non-current deferred tax assets – Sub-total: | 84,980 |
| Valuation allowance: | (9,048) |
| Total non-current deferred tax assets: | 75,931 |
| (2) Deferred tax liabilities: | |
| Reserve for reduction of fixed assets: | (12,011) |
| Others | (5,044) |
| Total non-current deferred tax liabilities: | (17,055) |
| Net non-current deferred tax assets: | 58,875 |
| (3) Deferred tax asset and liability related to land revaluation: | |
| Deferred tax asset related to land revaluation: | 14,851 |
| Valuation allowance: | (14,851) |
| Total | |
| Deferred tax liability related to land revaluation: | (31,137) |
| Net deferred tax liability related to land revaluation: | (31,137) |
| | |

7. Notes to Fixed Assets Used Under Leases

Finance leases other than those under which the ownership of the leased assets is regarded as being transferred to lessees (in millions of yen):

(1) Amounts equivalent to the acquisition cost, accumulated depreciation and net book value of leased properties as of March 31, 2009: Acquisition cost equivalent: 13,655 9,790 Accumulated depreciation equivalent: 3,865 Net book value equivalent as of March 31, 2009: (2) Net book value of lease obligations as of March 31, 2009 Due within one year: 706 Due more than one year: 3,158 3,865 Total: (3) Lease payments and depreciation equivalent: 812 Lease payment: Deprecation equivalent 812 (4) How to calculate the amounts equivalent to depreciation expenses

The amount equivalent to a depreciation expense for a leased property is determined by the straight line method over its leasing term, which is regarded as its useful life, at the residual value of nil.

8. Notes to the Company's Transactions with Relevant Parties

Subsidiaries (1)

| Name of subsidiary (Ownership type & ratio) | Line of business | Cosmo Oil's relationship with subsidiary | Account item for record entry | Transaction amount (¥mil) | Item | Balance as of Mar 31, '09 (¥mil) |
|--|--|---|--|---------------------------------|--|--|
| Cosmo Oil Sales Corporation | | 3 Cosmo Oil directors are concurrently the directors of the | Oil product sales (*1) | 368,124 | Accounts receivable, trade | 27,874 |
| (directly, 100% owned) | Sale of oil products | subsidiary | Fund deposit (*2) | 13,625 | Deposits payable | 1,500 |
| | | Sales of oil products made by Cosmo Oil | Interest receivable (*3) | 146 | Accounts payable, other | 73 |
| Cosmo Property Service Corporation | Management and lease of service station | 3 Cosmo Oil directors are concurrently the directors of the subsidiary | Loans to it (*4) | 20,114 | Short-term loans to subsidiaries/ affiliate | 19,192 |
| (directly, 100% owned) | equipments | Loans to it | Interest receivable (*3) | 292 | Accounts receivable, other | 141 |
| | Purchase and sale of | 2 Cosmo Oil directors are concurrently directors of the | Crude oil purchases (*1) | 243,031 | | |
| Cosmo Oil (U.K.) Plc. (directly 100% owned) crude oil a | crude oil and oil products | crude oil purchase from it | Interest payable (*3) | 681 | Account payable, trade | 26,060 |
| | | 4 Cosmo Oil directors are concurrently directors of the | Fund deposit (*2) | 13,833 | Deposits payable | 6,117 |
| Cosmo Petroleum Gas Co., Ltd. (directly, 100% owned) | Import, storage and sale of LPG | LPG sales to/purchase from it | Interest payable(*3) | 170 | Accounts payable, other | 67 |
| | | 4 Cosmo Oil directors | Receipt of debt guaranteed mortgage (*5) | 123,277 | - | - |
| Cosmo Matsuyama Oil Co., Ltd. | Manufacture and sale of Petrochemical Products, | 4 Cosmo Off directors are concurrently directors of the subsidiary | Loans to it (*4) And Fund deposit (*2) | 14,170 | Short-term loans to subsidiaries/ affiliate | 5,662 |
| | Storage, loading and discharging of petroleum products | Receipt of debt guaranteed mortgage | | | Long-term loans to subsidiaries/ affiliate | 10,516 |
| | | Loans to it | Interest receivable (*3) | 237 | Accounts receivable, other | 48 |

Out of the amounts shown above, the transaction amounts are exclusive of consumption tax charges, while the balance amounts as of March 31, 2009 include such charges.

Conditions for Transactions with the Subsidiaries Above and the Policy to Determine such Conditions:

Notes: 1. Conditions for transactions with such subsidiaries are similar to conditions under which the Company usually does business with companies in which the Company makes no capital investment.

- 2. Loans/Deposits are based on the Company's group financing program and the transaction amounts are stated at an average amount of balance during FY2008.
- 3. Interest rates are determined by taking market rates of interest and other conditions into consideration.
- 4. Loans are used by the loan receivers as their working funds and each of the transaction amounts shown above is stated at an average amount of balance during FY2008.
- For the Company's loans from financial institutions, it arranges a mortgage with a part of our fixed assets. The transaction amounts are the 5. balance of such loans at the end of FY2008.

| (2) Dire | ector | | | | | | |
|----------|------------------------------|---|---|------------------------|------------------------------|------|--|
| | e of party ock ownership) | Occupation of party | Cosmo Oil's relationship with party | Transaction with party | Transaction amount (¥mil) | Item | Balance as of Mar 31, '09 (¥mil) |
| | nasa Kondo 0.0% owned) | Managing Director of Cosmo Oil Co., Ltd. | Managing Director of Cosmo Oil Co., Ltd. Chairman of Cosmo Oil Eco Card Fund | Contributions(*) | 39 | - | _ |

The transaction amount shown above is exclusive of consumption tax charges.

Conditions for the Transaction with the Party Above and the Policy to Determine such Conditions:

| Notes: | It is transaction for so-called third party. | |
|---------|--|---------|
| 9. Note | es to Per-Share Information | |
| | (1) Net assets per share | ¥303.93 |
| | (2) Net loss per share | ¥65.23 |
| 10. Not | tes to Material Contingencies | |
| | None | |

Accounting Auditors' Audit Report concerning the Consolidated Financial Statements: Full Copy

| <u>In</u> | dependent Auditors' Audit Report | | |
|--|--|--|---|
| | | May | 7, 2009 |
| To the Board of Directors, | | | |
| COSMO OIL CO., LTD. | | | |
| | KPMG AZSA & Co. | | |
| | Designated and Engagement Partner, Certified Public Accountant | Takaya Abe | Seal |
| | Designated and Engagement Partner, | Naoto Yokoi | Seal |
| | Certified Public Accountant Designated and Engagement Partner, | Hirotoshi Iwamoto | Seal |
| | Certified Public Accountant | | Seal |
| Company for the consolidated fiscal statements are the responsibility of the an opinion on the consolidated finan- We, the audit corporation, conduct Japan. Those auditing standards require whether the consolidated financial st on a test basis, evidence supporting to assessing the accounting policies use overall presentation of the consolidated basis for our opinion. These consolidated financial states Japan and they present fairly the financial | n net assets and the notes to the consolidate term from April 1, 2008 to March 31, 2009 he Company's management. Our responsib- cial statements. ted our audit in accordance with auditing sta- tifier that we plan and perform the audit to o ratements are free of material misstatement the amounts and disclosures in the consolic ed and significant estimates made by manag- ted financial statements. We believe that our ments are in accordance with auditing stan- ancial position and the results of operations and its subsidiaries for the period of the co | 9. These consolidated fir bility is to independently tandards generally accepted btain reasonable assuran . An audit includes examulated financial statement gement, as well as evalua ir audit provides a reason dards generally accepted is in every material matter | ancial express ted in ce as to hining, s, ating the nable in t which |
| Consolidated Financial Statements in consolidated financial statements by Standards Board of Japan (ASBJ) Star | bortant Items that Provide the Basic Inform in Notes to Consolidated Financial Statement the new Accounting Standard for Inventory and No. 9 issued on July 5, 2006) from the shave no interest in the Company which me countants Law. | nts, the Company prepar Valuation (the Accounting current consolidated fisca | ed the g l term. |
| | | - | |

Accounting Auditors' Audit Report concerning the Non-consolidated Financial Statements: Full Copy

| Independent Auditors' Audit Report | | | | | | |
|--|--|-------------------|-------------|--|--|--|
| | | | May 7, 2009 | | | |
| To the Board of Directors, COSMO OIL CO., LTD. | | | | | | |
| KP | MG AZSA & Co. | | | | | |
| | signated and Engagement Partner, ertified Public Accountant | Takaya Abe | Seal | | | |
| Des | signated and Engagement Partner, ertified Public Accountant | Naoto Yokoi | Seal | | | |
| Des | signated and Engagement Partner, | Hirotoshi Iwamoto | Seal | | | |
| Designated and Engagement Partner, Hirotoshi Iwamoto Seal Certified Public Accountant Second | | | | | | |

Board of Corporate Auditors' Audit Report: Full Copy

Audit Report

The Board of Corporate Auditors, based on the audit reports made by each Corporate Auditor concerning the execution of duties by Directors for the 103rd fiscal term from April 1, 2008 to March 31, 2009, prepared this Audit Report and hereby submit it as follows:

1. The Methods and Details of the Audit Conducted by the Corporate Auditors and the Board of Corporate Auditors

The Board of Corporate Auditors determined auditing policies and allocation of duties, received reports from each Corporate Auditor concerning the implementation and the results of the audits, obtained reports on business operations from Directors and other relevant persons as well as the Accounting Auditors concerned, and requested explanations as necessary.

In accordance with the audit standards for the Corporate Auditors as established by the Board of Corporate Auditors, the auditing policies, the audit execution plan and allocation of duties, each Corporate Auditor communicated Directors, Internal Audit Department as well as other employees, committed to gather information and develop an audit environment, attended the meetings of the Board of Directors and other significant meetings; obtained reports on business operations from Directors and others; requested explanation as necessary; reviewed documents which record approval of material matters; conducted investigations regarding the status of the business operations and assets of the head office and other major offices.

In addition, the Corporate Auditors monitored and confirmed the condition of the system (the internal control system) implemented based on the corporate resolution concerning the implementation of system set forth in the Article 100, Paragraph 1 and 3 of the Corporate Law and required to ensure the execution of duties by Directors in accordance with related laws, regulations and the Articles of Incorporation of the Company. Concerning internal controls pertaining to financial reports, we received reports with respect to appraisal and status of auditing of the relevant internal controls and requested explanations as necessary from Directors and others, and from KPMG AZSA & Co. With respect to subsidiaries, we communicated and exchanged information with Directors, Auditors, and other relevant personnel of the subsidiaries, and received business reports from subsidiaries as necessary.

Based on the methods as described above, the Board of Corporate Auditors deliberated the business reports and supplementary schedules for the period under review.

Furthermore, the Corporate Auditors monitored and confirmed if the Accounting Auditors holding independent position and performing appropriate audit received reports on auditing operations from the Accounting Auditors; and requested explanation as necessary. Also, the Corporate Auditors received a report from the Accounting Auditors that the Company implemented the "system to ensure appropriate execution of duties" (set forth in Article 131 of the Company's Calculation Rules) in accordance with the "Quality Control Standards for Audits" (Business Accounting Council, October 28, 2005) and others, and requested explanation as necessary.

Based on the methods as described above, the Board of Corporate Auditors deliberated the non-consolidated financial statements (the non-consolidated balance sheets, non-consolidated statements of income, non-consolidated statements of changes in net assets and the notes to non-consolidated financial statements) and supplementary schedules and the consolidated financial statements. (the consolidated balance sheets, consolidated statements of income, consolidated statements of changes in net assets and the notes to consolidated financial statements for the period under review.)

2. Results of Audit

- (1) Audit results of business reports and other documents concerned
 - 1. The business report and supplementary schedules comply with the laws and regulations and with the Articles of Incorporation and correctly represents the company status.
 - 2. The business activities performed by the Directors were correct and did not seriously violate the laws, regulations, or the Articles of Incorporations.
 - 3. The corporate resolution concerning the internal control system is fair and reasonable. There are not matters to be pointed out for the execution of duties by Directors regarding the internal control system, including internal controls pertaining to financial reports.
- (2) Audit results of the non-consolidated financial statements and supplementary schedules The auditing methods and results of the Accounting Auditors, KPMG AZSA & Co., are fair and reasonable.
- (3) Audit results of the consolidated financial statements The auditing methods and results of the Accounting Auditors, KPMG AZSA & Co., are fair and reasonable.

May 7, 2009

COSMO OIL CO., LTD. Board of Corporate Auditors

Corporate Auditor Corporate Auditor Corporate Auditor Auditor Auditor Yutaka Shimizu Seal Makoto Suzuki Seal Hirokazu Ando Seal Hajime Miyamoto Seal Yoshitsugu Kondo Seal

(Note) Corporate Auditor Hirokazu Ando, Auditor Hajime Miyamoto and Auditor Yoshitsugu Kondo are Outside Auditors as stipulated in Article 2, Item 16 and Article 335, Paragraph 3 of the Corporation Law.

- END -