# Reference Documents for the General Meeting of Shareholders

### **Proposals and References**

### Proposal No. 1: Appropriation of Surplus

The Company would like to set the term-end dividend for the term as follows, taking into account the results from this term and future management environment, etc.

(1) Matter related to distribution of property dividends to shareholders and the total amount ¥8 per share of common stock of the Company Total amount: ¥6,779,402,192

 $\hbox{ (2) Effective date of the distribution of surplus } \\ \hbox{ June 24, 2011}$ 

# Proposal No. 2: Election of Ten (10) Directors

The term of office of all Directors will expire at the close of this General Meeting of Shareholders. Therefore, it is proposed that ten (10) Directors be elected.

The candidates for Director are as follows.

No.	Name (Date of Birth)	Career Summary, Status and Assignment at the Company and Significant Concurrent Position(s)	Number of Shares of the Company Held
1	Keiichiro Okabe (July 23, 1932)	April 1956 Joined Maruzen Oil Co., Ltd. June 1982 Director April 1986 Director of the Company June 1987 Managing Director June 1992 Representative Senior Managing Director June 1993 President June 1999 Chairman and President June 2004 Chairman (Representative Director) (current position) <status concurrent="" of="" position(s)="" significant=""> Outside Auditor, TOKYO BROADCASTING SYSTEM HOLDINGS, INC. Outside Auditor, TOKYO BROADCASTING SYSTEM TELEVISION, INC. President and Representative Director, QATAR PETROLEUM DEVELOPMENT CO., LTD. Director, COSMO PETROLEUM GAS CO., LTD. Director, COSMO OIL SALES CO., LTD. Director, ABU DHABI OIL CO., LTD. Director, COSMO ENGINEERING CO., LTD.</status>	153,000
2	Yaichi Kimura (May 20, 1940)	April 1963 Joined Daikyo Oil Co., Ltd.  June 1993 Director of the Company  June 1996 Managing Director  June 1998 Representative Senior Managing Director  June 2001 Executive Vice President, Representative Director  June 2004 President  June 2010 President (Representative Director Chief Executive Officer)  (current position) <status concurrent="" of="" position(s)="" significant="">  Director, UNITED PETROLEUM DEVELOPMENT CO., LTD.  Director, MARUZEN PETROCHEMICAL CO., LTD.</status>	128,000
3	Keizo Morikawa (January 29, 1948)	April 1971 Joined Daikyo Oil Co., Ltd.  June 2000 Director of the Company  June 2002 Managing Director  June 2004 Senior Managing Director  June 2006 Representative Senior Managing Director  June 2008 Executive Vice President, Representative Director  June 2010 Representative Director (Executive Vice President)  (current position) <in charge="">  Assistant to President. Change Promotion Dept., Personnel Dept.</in>	79,000
4	Satoshi Miyamoto (October 12, 1950)	April 1974 Joined Maruzen Oil Co., Ltd. June 2000 General Manager, Finance Dept. of the Company June 2003 Director, General Manager, Finance Dept. June 2005 Managing Director June 2010 Director (Senior Executive Officer) (current position) <in charge=""> Accounting Dept., Finance Dept., Distribution Dept., Project Development Dept.</in>	51,000

No.	Name (Date of Birth)	Career Summary, Status and Assignment at the Company and Significant Concurrent Position(s)		Number of Shares of the Company Held
5	Hideto Matsumura (August 1, 1952)	April 1975 June 2005 June 2006 June 2007 June 2008 June 2009 June 2010 <in charge=""> Corporate Commi</in>	Joined Maruzen Oil Co., Ltd General Manager, Sakaide Refinery of the Company Executive Officer, General Manager, Sakaide Refinery Executive Officer, General Manager, Refining & Technology Dept. Senior Executive Officer, General Manager, Refining & Technology Dept. Managing Director Director (Senior Executive Officer) (current position) unication Dept., R&D Dept., Purchasing Center	61,000
6	Atsuto Tamura (March 20, 1953)	April 1975 June 2004 June 2006 June 2008 June 2009 June 2010 <in charge=""> General Affairs Dept. <status of="" signific<="" td=""><td>Joined Daikyo Oil Co., Ltd President, Cosmo Research Institute Executive Officer, General Manager, Corporate Communication Dept. of the Company Senior Executive Officer, General Manager, Corporate Communication Dept. Managing Director Director (Senior Executive Officer) (current position) ept., Affiliate Relations Dept., Information System Planning cant Concurrent Position(s)&gt; DETROLEUM GAS CO., LTD.</td><td>47,000</td></status></in>	Joined Daikyo Oil Co., Ltd President, Cosmo Research Institute Executive Officer, General Manager, Corporate Communication Dept. of the Company Senior Executive Officer, General Manager, Corporate Communication Dept. Managing Director Director (Senior Executive Officer) (current position) ept., Affiliate Relations Dept., Information System Planning cant Concurrent Position(s)> DETROLEUM GAS CO., LTD.	47,000
7	Hisashi Kobayashi (November 12, 1954)	April 1977 June 2002 June 2004 June 2006 June 2008  June 2010 <in charge=""> Sales Dept., Whol Demand &amp; Supply <status cosmc<="" director,="" of="" signific="" td=""><td>Joined Daikyo Oil Co., Ltd General Manager, Fukuoka Branch Office of the Company General Manager, Osaka Branch Office Executive Officer, General Manager, Sales Control Dept. Senior Executive Officer, General Manager, Sales Control Dept. Senior Executive Officer (current position)  esales Marketing Dept., Industrial Fuel Marketing Dept., y Coordination Dept. cant Concurrent Position(s)&gt; OIL SALES CO., LTD.</td><td>55,000</td></status></in>	Joined Daikyo Oil Co., Ltd General Manager, Fukuoka Branch Office of the Company General Manager, Osaka Branch Office Executive Officer, General Manager, Sales Control Dept. Senior Executive Officer, General Manager, Sales Control Dept. Senior Executive Officer (current position)  esales Marketing Dept., Industrial Fuel Marketing Dept., y Coordination Dept. cant Concurrent Position(s)> OIL SALES CO., LTD.	55,000
8	Isao Kusakabe (July 15, 1953)	Trading Dept. <status of="" signific<="" td=""><td>Joined Daikyo Oil Co., Ltd General Manager, International Business Dept. of the Company General Manager, International Ventures Dept. Executive Officer, General Manager, International Ventures Dept. Senior Executive Officer, General Manager, International Ventures Dept. Senior Executive Officer (current position)  ures Dept., Crude Oil &amp; Tanker Dept., Petroleum Products cant Concurrent Position(s)&gt; IO OIL (U.K.) PLC.</td><td>40,000</td></status>	Joined Daikyo Oil Co., Ltd General Manager, International Business Dept. of the Company General Manager, International Ventures Dept. Executive Officer, General Manager, International Ventures Dept. Senior Executive Officer, General Manager, International Ventures Dept. Senior Executive Officer (current position)  ures Dept., Crude Oil & Tanker Dept., Petroleum Products cant Concurrent Position(s)> IO OIL (U.K.) PLC.	40,000

No.	Name (Date of Birth)	Career	Summary, Status and Assignment at the Company and Significant Concurrent Position(s)	Number of Shares of the Company
	(Date of Birtil)		and Significant Concurrent Fosition(s)	Held
9	Mohamed Al Hamli (December 31, 1952)	August 1980 February 1989 February 1990 May 1992 March 1997 October 1998 November 2004 February 2005 June 2010	Joined Abu Dhabi Marine Operating Company (ADMA-OPCO) (UAE) Director, Finance, Abu Dhabi National Oil Company (ADNOC) (UAE) Director, Marketing, Abu Dhabi National Oil Company Director, Personnel, Abu Dhabi National Oil Company General manager, Abu Dhabi National Oil Company for Distribution (ADNOC-D) (UAE) Director, Marketing & Refining, Abu Dhabi National Oil Company (ADNOC) (UAE) Minister Of Energy, the United Arab Emirates (current position) Deputy Chairman, International Petroleum Investment Company (UAE) (current position) Director of the Company (current position)	0
10	Nasser Alsowaidi (January 1, 1961)	February 1989 March 1991 April 1992 May 1992 October 1998 November 2000 December 2006	Joined Abu Dhabi Investment Authority (ADIA) (UAE) Director, Finance, Abu Dhabi National Oil Company (ADNOC) (UAE) Director, International Petroleum Investment Company (UAE) (current position) Director, Marketing, Abu Dhabi National Oil Company (ADNOC) (UAE) Director, Finance, Abu Dhabi National Oil Company COO, Abu Dhabi Investment Company (Invest AD) (UAE) Chairman of Abu Dhabi Department of Planning and Economy (Currently Department of Economic Development) (UAE) (current position) Director of the Company (current position)	0

(Notes) 1. Keiichiro Okabe also serves as Representative Director of our subsidiary, Qatar Petroleum Development Co., Ltd., and the Company and the relevant company have transaction relationships such as the sale and purchase of crude oil, etc.

- 2. No special interests exist between the Company and any of the other candidates for Director.
- 3. Matters with respect to the candidates for Outside Director are as follows:
- (1) Mohamed Al Hamli and Nasser Alsowaidi are candidates for Outside Director.
- (2) Reasons for choosing the above persons as candidates for Outside Director, and the reasons for the Company's judgment of their being capable of properly executing duties as Outside Director:
  - (i) Mohamed Al Hamli serves as Minister of Energy of the United Arab Emirates and the Company judges him capable of properly executing duties as Outside Director from an international viewpoint with respect to the petroleum industry;
  - (ii) Nasser Alsowaidi serves as Chairman of Department of Economic Development of Abu Dhabi. Therefore, the Company judges him capable of properly executing duties as Outside Director from his international viewpoint with respect to the petroleum industry.
- (3) Relations between candidates for Outside Director and the specified related operator

  Mohamed Al Hamli and Nasser Alsowaidi served for Abu Dhabi National Oil Company (ADNOC) and

  ADNOC is the specified related operator for the Company.
- (4) The term of office as Outside Director since assuming office of:
  - (i) Mohamed Al Hamli will reach one (1) year at the close of this meeting, and
  - (ii) Nasser Alsowaidi will reach one (1) year at the close of this meeting.
- (5) Pursuant to the provision of Article 423, Paragraph 1 of the Corporate Law, the Company has entered into

agreements with Mohamed Al Hamli and Nasser Alsowaidi, to limit the liability for damages. The limit of the liability under the relevant agreement shall be a minimum amount that is set by the law. If each of them is reelected as Director, the Company may renew the current agreement with each of them to limit the liability for damages under the same conditions.

# Proposal No. 3: Election of Three (3) Corporate Auditors and Two (2) Auditors

The term of office of three (3) Corporate Auditors and two (2) Auditors will expire at the close of this General Meeting of Shareholders. Therefore, it is proposed that three (3) Corporate Auditors and two (2) Auditors be elected.

The proposal at the Meeting had already been agreed upon by the Board of Corporate Auditors.

The candidates for Corporate Auditor and Auditor are as follows.

No.	Name		Career Summary, Status at the Company	Number of Shares of the
	(Date of Birth)		and Significant Concurrent Position(s)	Company Held
1	Makoto Suzuki (January 22, 1950)	Corporate Audito	Joined Maruzen Oil Co., Ltd. General Manager, Sakaide Refinery of the Company Corporate Auditor (current position) icant Concurrent Position(s)> or, COSMO PETROLEUM GAS CO., LTD. or, COSMO ENGINEERING CO., LTD. Joined The Sanwa Bank, Ltd. General Manager, Sales Control Dept. General Manager, Network Development Dept.	43,000
2	Hirokazu Ando (October 10, 1951)	Corporate Audito	General Manager, EC Business Dept. Executive Officer, General Manager, Human Resources Dept. Executive Officer, General Manager, Corporate Planning Dept., of UFJ Holdings, Inc. (Currently Mitsubishi UFJ Financial Group, Inc.) Corporate Auditor of the Company (current position) icant Concurrent Position(s)> or, COSMO OIL LUBRICANTS CO., LTD.	18,000
3	Hideo Suzuki (March 1, 1956)	April 1978 June 2005 June 2007 June 2008 June 2010 <status audito="" audito<="" corporate="" of="" signific="" td=""><td>Joined Daikyo Oil Co., Ltd.  General Manager, Card Business Planning Dept. of the Company General Manager, Audit Office Executive Officer, General Manager, Secretariat Corporate Auditor (current position) icant Concurrent Position(s)&gt; or, COSMO MATSUYAMA OIL CO., LTD. or, COSMO OIL SALES CO., LTD.</td><td>39,000</td></status>	Joined Daikyo Oil Co., Ltd.  General Manager, Card Business Planning Dept. of the Company General Manager, Audit Office Executive Officer, General Manager, Secretariat Corporate Auditor (current position) icant Concurrent Position(s)> or, COSMO MATSUYAMA OIL CO., LTD. or, COSMO OIL SALES CO., LTD.	39,000
4	Hajime Miyamoto (April 17, 1932)		ABU DHABI OIL CO., LTD.  or, UNITED PETROLEUM DEVELOPMENT CO., LTD.  Joined The Kansai Electric Power Co., Inc. Director  Managing Director Executive Managing Director Auditor of the Company (current position) Executive Vice President and Representative Director, The Kansai Electric Power Co., Inc. Chairman and Representative Director, Kinden Corporation Chairman and Representative Director, Kansai International Airport Co., Ltd. Chairman, Kinden Corporation Advisor, Kinden Corporation Advisor, Kansai International Airport Co., Ltd. (current position)	0

No.	Name (Date of Birth)		Career Summary, Status at the Company and Significant Concurrent Position(s)	Number of Shares of the Company Held
5	Yoshitsugu Kondo (June 18, 1943)	April 1969 November 1980 October 2003 June 2006	Registered as attorney at law Established Central Law Office Joint Representative, Sano Kondo Law Offices (current position) Auditor of the Company (current position)	0

- (Notes) 1. Yoshitsugu Kondo serves as joint-representative of Sano Kondo Law Offices and the Company has executed a Legal Retainer Agreement with the firm. No special interests exist between the Company and any of the other candidates for Corporate Auditor or Auditor.
  - 2. Matters with respect to the candidates for Outside Auditor are as follows:
  - (1) Hirokazu Ando, Hajime Miyamoto and Yoshitsugu Kondo are candidates for Outside Auditor.
  - (2) Reasons for choosing the above persons as candidates for Outside Auditor, and the reasons for the Company's judgment of their being capable of properly executing duties as Outside Auditor:
    - (i) Hirokazu Ando has an experience as Executive Officer and General Manager of Corporate Planning Department of UFJ Holdings, Inc., (currently Mitsubishi UFJ Financial Group, Inc.). Therefore, the Company judges him capable of properly executing duties as Outside Auditor from his wide-ranging viewpoint beyond the industry to which the Company belongs.
    - (ii) Hajime Miyamoto has an experience as Representative Director of The Kansai Electric Power Co., Inc., Kinden Corporation and Kansai International Airport Co., Ltd. Therefore, the Company judges him capable of properly executing duties as Outside Auditor from his wide-ranging viewpoint beyond the industry to which the Company belongs.
    - (iii) Yoshitsugu Kondo is familiar with corporate legal affairs and has a wealth of knowledge about corporate governance as a lawyer. Therefore, the Company judges him capable of properly executing duties as Outside Auditor.
  - (3) The term of office as Outside Auditor since assuming office of:
    - (i) Hirokazu Ando will reach eight (8) years at the close of this meeting,
    - (ii) Hajime Miyamoto will reach seventeen (17) years at the close of this meeting, and
    - (iii) Yoshitsugu Kondo will reach five (5) years at the close of this meeting.
  - (4) Pursuant to the provision of Article 423, Paragraph 1 of the Corporate Law, the Company has entered into agreements with Hajime Miyamoto and Yoshitsugu Kondo to limit the liability for damages. The limit of the liability under the relevant agreement shall be a minimum amount that is set by the law. If each of them is reelected as Auditor, the Company may renew the current agreement with each of them to limit the liability for damages under the same conditions.
  - (5) Hirokazu Ando, Hajime Miyamoto and Yoshitsugu Kondo are Independent Directors/Auditors under the rules of the Tokyo Stock Exchange, Osaka Securities Exchange and Nagoya Stock Exchange. Each of the stock exchanges was notified of the names of these Independent Directors/Auditors. If each of them is reelected as Corporate Auditor or Auditor, the Company may re-designate and file them as Independent Auditors.

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