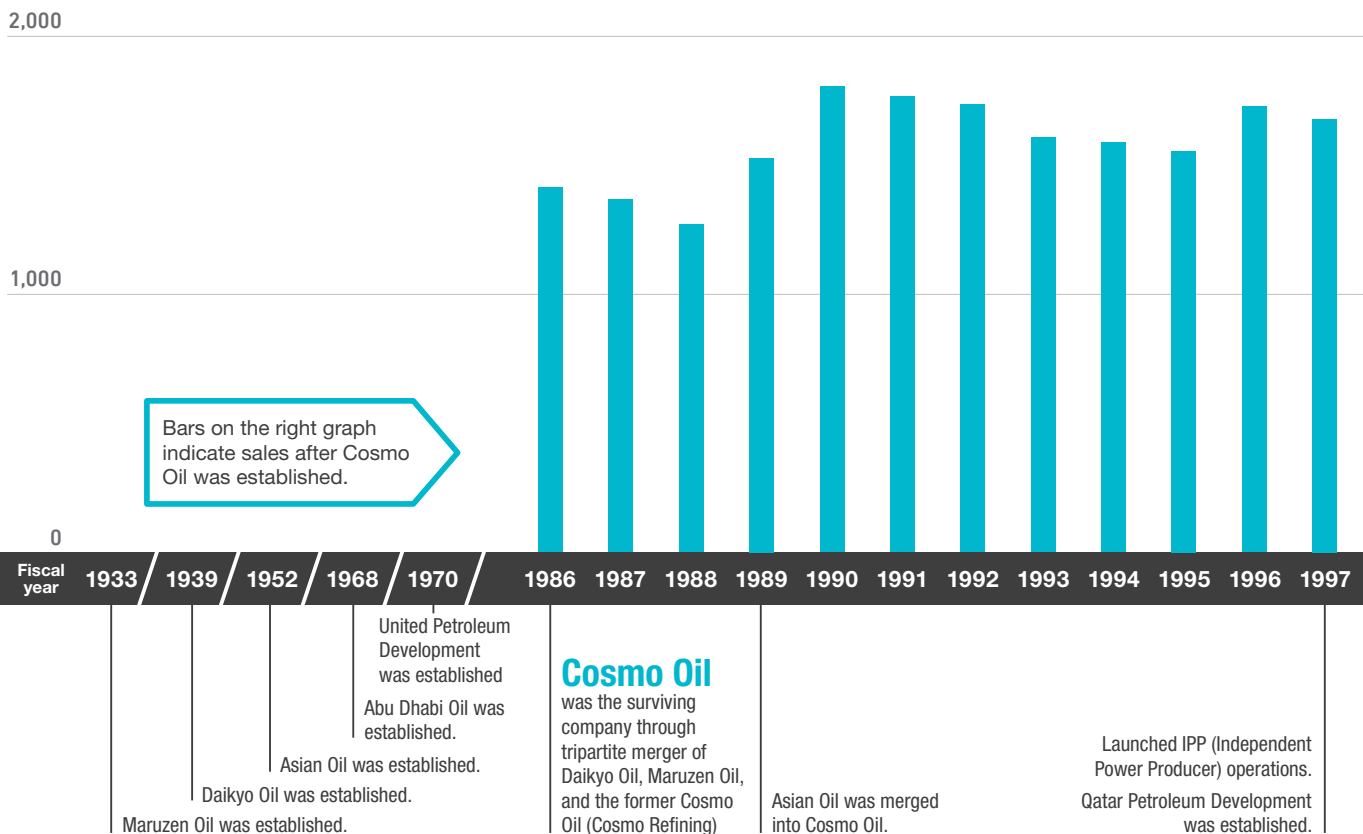


Long-term performance

Aiming for sustainable growth and harmony with our planet and society

We have always been engaged in the energy business. We will not fear change and take up challenges so that we can continue to contribute to the development of society through the energy field



What have not changed

Stable supply of energy

A "Customer First" mindset

Energy-related business domains

What have changed

Business portfolio

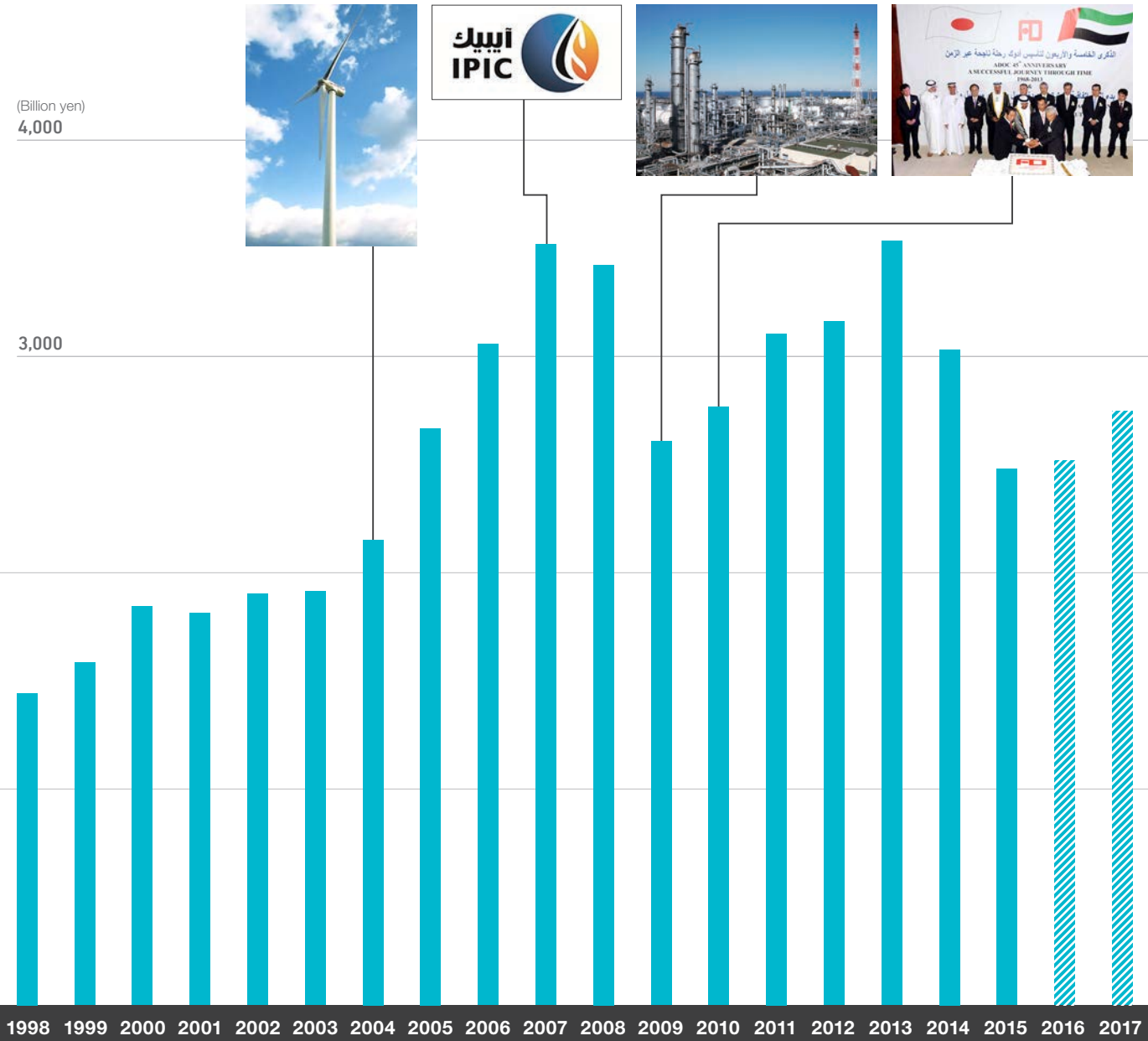
Expansion of the oil exploration & production business

Enhancement of the petrochemical business

Entry into the wind power generation business

(Billion yen)
4,000

3,000



1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

Abu Dhabi Oil implements the Zero Flare Project at its oil production facility for the first time in the Middle East region

Commencement of Commercial Operation of Cosmo Oil Sakata Wind Power Plant

CM Aromatics was established.

International Petroleum Investment Company(IPIC) became our largest shareholder
Agreed to the United Nations Global Compact.

Hyundai Cosmo Petrochemical(HCP) was established, and entered paraxylene business.
Acquired Eco Power shares.

Abu Dhabi Oil renewed concessions and was granted a new concession area.
Entered the car leasing business for individuals.

Began strategic comprehensive cooperation with CEPSA.

Transformated to a holding company structure.

Charge in profit composition (ordinary income excluding inventory valuation by business segment)

