

Aiming at the Sustainable Development

SOCIAL ISSUES

INPUT

The Cosmo Energy Group's business (capital investment)



Low energy self-sufficiency rate



Frequent occurrence of natural disasters



Aging population, a decline in working population



Environmental problems

Oil Exploration and Production Business



Oil development and procurement; transportation to refineries

Strength
Relationships of trust with Middle East oil producing countries for approximately 50 years



Strength
Operatorship (self-operation)



Oil exploration and production, Procurement

Crude oil procurement through independent development and from oil producing countries; Strong competitiveness by use of operatorship (self-operation)

Marine transportation

Transportation by tankers of purchased or independently developed crude oil and petroleum products based on supply and demand.

Petroleum Business (Refining and Sales)



Refining and sales of petroleum products
Car leasing for individuals



Storage

Stockpile of petroleum for 70 days or more in case of emergency



Oil refining and production

Production of gasoline, diesel oil, kerosene, and feedstock for petrochemicals, in accordance with market needs



Domestic transportation

Use of appropriate transportation methods in consideration of costs and regional characteristics. Supply of petroleum products to customers of various industries and service station operators, in accordance with their needs



Research & development

Advanced research on manufacturing technologies

Petrochemical Business



Manufacturing and sales of petrochemical products

Renewable Energy Business



Wind power generation



Renewable energy

Nationwide operation of wind power and solar power generation facilities, and distribution of electricity

Wind power generation capacity
No. 3 in Japan
Market share of 6%



Manufacturing of petrochemical products

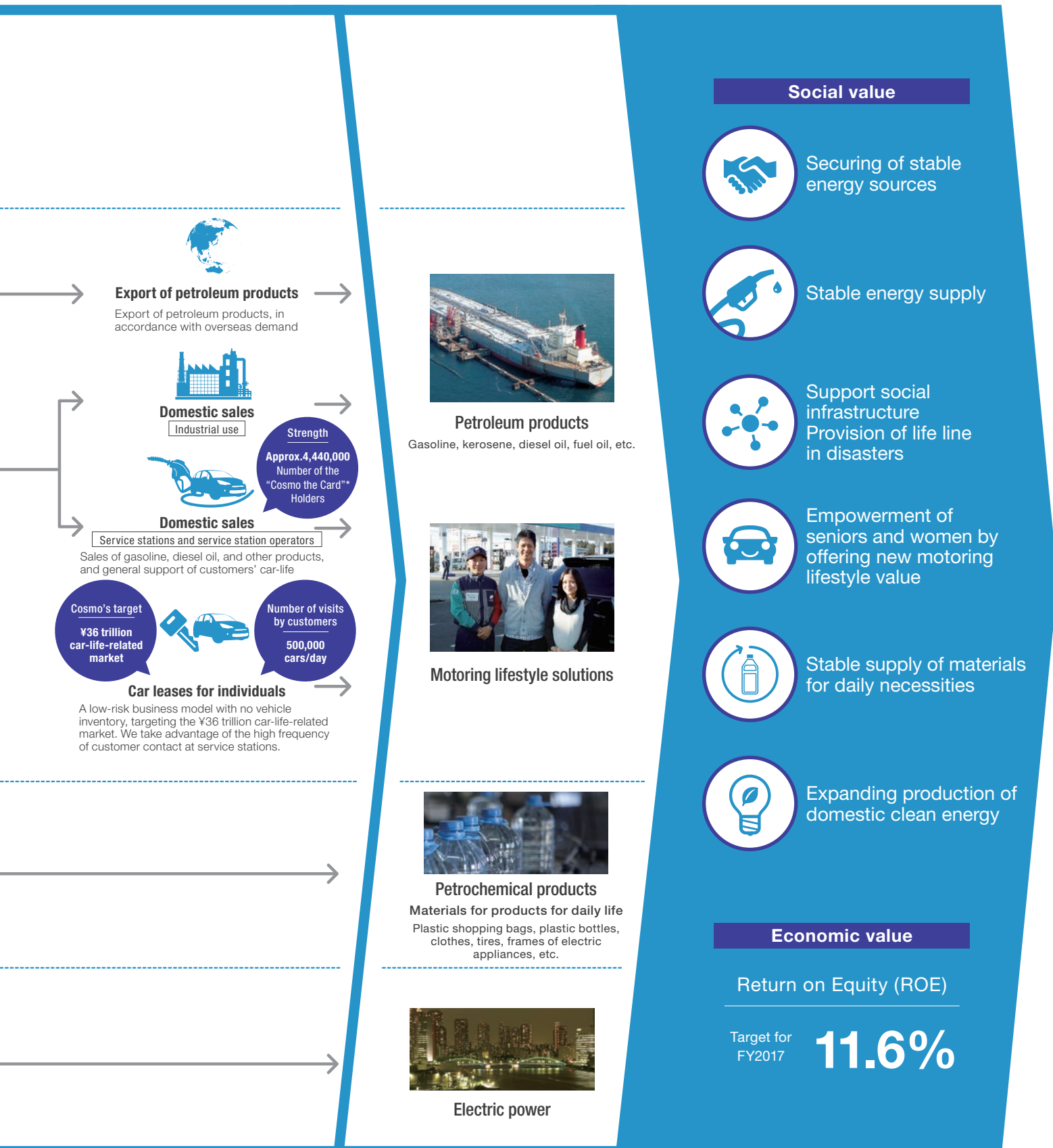
Manufacturing of raw materials for plastics, textiles, and other products, in accordance with market needs

OUTPUT

Products and services

OUTCOME

Generated value



* Service Station member card