# Oil & New Everything About Oil - And Beyond

SOCIAL ISSUES **INPUT** 

The Cosmo Energy Group's business (capital investment)

Strength

Operatorship (self-operation



Low energy selfsufficiency rate in Japan



Frequent occurrence of natural disasters



Global population growth



Global warming Transition to a fossil-fuel-free society

## **Production Business**



## (Refining and Sales)



etining and sales of petroleum products ar leasing for individuals



Strength

### Marine transportation



### Oil refining and production



## Research & development













**OUTPUT** 

OUTCOME

Products and services

Generated value

### Social value



Securing of stable



Stable energy



Support social



Offering of highly-



domestic clean energy



energy sources



supply



infrastructure Provision of lifeline in disasters



convenient new motoring lifestyle value



Stable supply of materials for daily necessities



Expanding production of







Sales of gasoline, diesel oil, and other products, and general support of customers' car-life



500.000 cars/day

Strength

Car leases for individuals



Motoring lifestyle solutions



Petroleum products

Gasoline, kerosene, diesel oil, fuel oil, etc.

Petrochemical products Materials for products for daily life Shopping bags, bottles, clothes, tires, frames of electric appliances, etc.



Electric power

## **Economic value** (Target for FY2022)

Ordinary income (excluding the impact of inventory valuation)

Over ¥120.0 billion

Profit attributable to owners of parent

Over ¥50.0 billion

Return on Equity (ROE)

Over 10%

Reduction of greenhouse gas emissions (from FY2013)

Down 16% (Down 1.2 million tons in CO<sub>2</sub> emissions)