Strengthening Corporate Governance Structure

Directors and Executive Officers (As of June 24, 2021)



Group CEO

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- 1979.4 Joined Daikyo Oil Co., Ltd. 2013.6 Cosmo Oil Co., Ltd.Director, Senior Executive Officer 2015.10 Director, Senior Managing
- Executive Officer of the Company
- 2016.6 Representative Director, Executive Vice President
- 2017.6 Representative Director and President Representative Director, Group CEO (current position)

Shigeru Yamada

Senior Executive Officer

2015.6 General Manager, Supply Dept.2018.4 Executive Officer, General Manager,

2020.6 Director, Senior Executive Officer (current position)

Corporate Planning Dept. of the

1988.4 Joined Cosmo Oil Co., Ltd.

2020.4 Managing Executive Office

Company

Director

He has been responsible for supply and demand, and corporate planning departments for a long time, has participated in decisions on a variety of alliances in Japan and overseas, and possesses abundant expertise in overall corporate management. In addition, he has managed the Group and achieved results as President and Representative Director since June 2017 and boasts a proven track record

He has mainly worked in the departments of

demand, and has a wide range of experience

abundant knowledge of supply and demand

sales, corporate planning, and supply and

across the Group's business domain and

in the refining department. Since 2018, as

Executive Officer and General Manager of

the Corporate Planning Dept., he has pro-

Sixth Medium-Term Management Plan.

ceeded with initiatives toward achieving the

Takayuki Uematsu **Representative Director** Senior Managing Executive Officer

- 1992.11 Joined Cosmo Oil Co., Ltd. 2015.6 General Manager, Finance Dept. 2015.10 General Manager, Finance Dept. of
- the Company 2016.6 Executive Officer, General Manager, Finance Dept.
- 2018.4 Managing Executive Officer 2018.6 Director, Senior Executive Officer 2020.6 Representative Director, Senior Executive Officer
- 2021.4 Director, Senior Managing Executive Officer (current position)

Yoshimitsu Sunano

Senior Executive Officer

1988.4 Joined Cosmo Oil Co., Ltd.

2020.4 Managing Executive Officer

(current position)

Director

2017.6

He joined the Company after working for a foreign financial institution, and has demonstrated his expertise primarily in the department of finance. Since 2018, as Director, Senior Executive Officer, he has been in charge of the Corporate Communication Dept., the Accounting Dept., and the Finance Dept., and has contributed to improving the corporate value of the Company through the optimization of the Company's financial status.



He has mainly worked in the sales, 2015.10 General Manager, Planing & Management Dept. 2017.4 Director, Cosmo Oil Lubricants Co., Ltd. President, Representative Director 2020.6 Director, Senior Executive Officer

financial affairs and corporate planning departments, and has a wide range of experience across the Group's business domain and abundant knowledge of renewable energy. In 2017, he was appointed President and Representative Director of Cosmo Oil Lubricants Co., Ltd, and has improved the profitability of the lubricants business.

Ryuko Inoue Independent Outside Director



1981.4 Joined the Ministry of Agriculture, Forestry and Fisheries (MAFF) 2003.1 Minister, Embassy of Japan in Italy, Permanent Representative of Japan to Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP)

2016.4 Deputy Director - General, Council Secretariat, Agriculture, Forestry and Fisheries Research Council, MAFF 2017.7 Retired MAFF

2017.11 Registered as attorney-at-law Of Counsel, Atsumi & Sakai (current position)

2019.6 Outside Director, Nippon Steel Trading Corporation (current position) 2021.6 Outside Director of the Company (current position)

At the Ministry of Agriculture, Forestry and Fisheries, she was involved in food security in Japan and other countries, the development of agriculture, forestry, and fisheries into growth industries, and other tasks. In addition, she has been working actively as a lawyer since she registered as an attorney-at-law in 2017. She has also been working as an outside director of Nippon Steel Trading Corporation since 2019.



Yasuko Takayama

Independent Outside Director Audit and Supervisorv Committee Member

- 1980.4 Joined Shiseido Co., Ltd. 2009.4 General Manager, Social Affairs and Consumer Relations Department 2010.4 General Manager, Corporate Social Responsibility Department 2011.6 Full-time Audit & Supervisory Board Member 2015.6 Advisor Outside Director, The Chiba Bank,
- Ltd. (current position)
- 2016.6 Outside Audit & Supervisory Board Member, Mitsubishi
- Corporation (current position) 2017.6 Outside Audit & Supervisory Board Member, Yokogawa Electric
- Corporation (current position) 2019.6 Outside Director of the Company (Supervisory Committee Member)

(current position)

Executive Officer

Junko Takeda

General Manager, Human

Executive Officer

Resource Dept.

She has experience as General Manager of the Consumer Information Center, General Manager of the Corporate Social Responsibility Department and other positions at Shiseido Co. I td. as well as being appointed Audit & Supervisory Board Member and Advisor of the same company. She has also served as Outside Director and Outside Audit & Supervisory Board Member for several listed companies. She is an Outside Director who has been a Member of the Supervisory Committee since 2019.

Seiko Takagi

Sustainability Initiative Dep

Executive Officer

General Manager

Abdulla Mohamed Shadid Outside Director

- 2005.1 Joined Tawazun Economic Council
- (TEC) 2005.9 Mubadala Investment
- Company(MIC)
- 2009.7 Vice President, Aerospace Unit, MIC 2012.7 Senior Vice President, Head of
- Aerospace, MIC 2016.1 Director, Aerospace Unit, MIC 2018.3 Managing Director, Cargo and
- Logistics Services, Etihad Aviation Group 2021.1 Executive Director. Growth &
- M&A, Direct Investment, MIC (current position) 2021.6 Outside Director of the Company
- (current position)

He has worked in the aerospace and defense departments, having been engaged in executive management operations ranging from the management of aircraft maintenance business to strategy building and asset management in the aerospace department. He has experience in the building and implementation of management strategies and executive management.

Outside Director

- 1999.8 Joined Abu Dhabi Gas Industries Company 2000.2 Contracts Manager, Abu Dhabi Oil
- Refining Company 2008.7
- Commercial Manager, Abu Dhabi National Chemicals Company
- 2012.2 Senior Manager, ChemaWEyaat Tanks and Terminals Company2017.4 Head of Refining, Mubadala
- Investment Company(MIC) Director of Refining, Refining & Petrochemicals, MIC 2020.4 2020.6 Outside Director of the Company
- (current position) 2021.4 Director, UAE Industries, MIC (current

He has many years of experience in working in a wide range of business departments At present, he leads MIC's department for Emirates from a broad perspective. Taking advantage of his wealth of experience in Company including the supervision of its execution of business.

Ali Al Dhaheri

- in the oil and gas industry, including executive management and procurement domestic investment in the United Arab the oil industry, he fulfills his duties at the



Toshiyuki Mizui Director Full-time Supervisory

Committee Member		
993.8	Joined Cosmo Oil Co., Ltd.	
012.6	General Manager, Internal Auditing Office	
015.10	General Manager, Internal Auditing Office of the Company	
016.4	General Manager, Accounting Dept.	

- Dept 2016.6 Executive Officer, General Manage
- Accounting Dept. 2018.4 President, Representative Director, Eco Power Co., Ltd. (currently Cosmo Eco Power Co., Ltd.)
- 2020.4 Advisor to the Company 2020.6 Director of the Company (Supervisory Committee Member) (current position

He joined the Company after working for a general electronic component manufacturer and has been engaged mainly in the accounting department. After his appointment as an executive officer of the Company, he has continued to contribute to the management of the Group. For example, since 2018, he has been leading the wind power generation business at the company now known as Cosmo Eco Power Co., Ltd.



Keiichi Asai

Independent Outside Director Audit and Supervisory Committee Member

1978.4	Joined Mitsubishi Corporation
2009.4	Executive Officer, Head of CEO office, Energy Group, Mitsubishi Corporation
2013.4	Director and Vice President, Lithiu

- Energy Japan
- 2014.9 Representative Director, President and Chief Executive Officer, KH Neochem Co., Ltd. 2019.4 Retired from KH Neochem Co., Ltd.
- 2021.6 Outside Director of the Company (Supervisory Committee Member current position)

After joining Mitsubishi Corporation, he worked in petroleum business departments including oil sales, supply and demand, and refining. He was also assigned to the United States and India where he was consistently involved in global businesses in the energy sector.



Gota Sakai

Executive Officer General Manager of Corporate Planning Division

