## Related to all businesses **History of Value Creation** Related to the Petroleum Business Related to the Renewable Energy Business Related to the Oil E&P Business Thirty-five years have passed since the establishment of Cosmo Oil and the start of the Cosmo Energy Group. Related to the Petrochemical Business Amid a variety of environmental changes, the Cosmo Energy Group's mission of a safe and stable energy supply remains unchanged and the Group aims to contribute to society. 2007 >> 2014 Prospects for a new growth path Damage and reconstruction from the March 2011 Earthquake. 1986 >> 2006 Birth of a new Cosmo Oil toward a new development stage Became unwaveringly competitive despite rough waves of liberalization. 1933 >> 1985 Prologue to Cosmo Oil Business alliance formed with IPIC (currently MIC). 2007 1986 Cosmo Oil established Daikyo Oil and Maruzen Oil started operation. Japanese education program launched in the UAE. Full-scale entrance made into the petrochemical business. Hyundai Cosmo Petrochemical established. Shares of Eco Power acquired and full-scale entrance Corporate 1984 Cosmo Oil (Refining) established 2010 made into the wind power generation business Origin Delayed coker unit started operation at Sakai Refinery. Cosmo Oil established through tripartite merger of 2010 1986 Daikyo Oil, Maruzen Oil and former Cosmo Oil (Refining). Started the automobile leasing business Cosmo Vehicle Office in Abu Dhabi opened. Lease\*. 1986 Maruzen Oil established. Fire and explosion accident at Chiba Refinery, due to 2011 Cosmo Service Stations completely redesigned. the Great East Japan Earthquake. Daikyo Oil established. 1939 Asian Oil merged into Cosmo Oil to form an Construction of mixed-xylene distillation unit completed Yokkaichi Refinery constructed. organization of four refineries. at Yokkaichi Refinery Matsuyama Refinery constructed. Abu Dhabi Oil's new concession agreement entered into Qatar offshore concession area acquired and Qatar 2012 Petroleum Development established. force Chiba Refinery constructed "Filling up your hearts, too," adopted as corporate Operation resumed at Chiba Refinery's No. 2 Crude Sakai Refinery constructed. message Distillation Unit (CDU) Sakaide Refinery closed, becoming an organization of Abu Dhabi Oil established. 2013 IPP business entered. three refineries Sakaide Refinery constructed. Business alliance formed with Nippon Mitsubishi Oil 2013 Hyundai Cosmo Petrochemical started commercial (currently ENEOS). operation of new paraxylene manufacturing unit. Cosmo Oil (Refining) established. LNG business entered. Strategic comprehensive alliance entered into with 2014 CEPSĂ Wind power generation started in Sakata City. \*Currently Cosmo My Car Lease Full-scale entrance made into mixed-xylene business and CM Aroma established Construction of delayed coker unit started at Sakai Refinery. Chiba Refinen Yokkaichi Refine ココロも満タンに EABT-FU,

Sakaide Refinery

Sakai Refinery

Cosmo

Cosmo Service Station redesigned Corporate logo for "Filling up your hearts, too" Offshore oil collection base for oil

Delayed coker unit at Sakai Refinery

## 2015 >> 2022

New journey as the Cosmo Energy Group

Striving to grow based on the Group's established business base and contributing to a sustainable society

## 2015 Cosmo Energy Holdings established. Business alliance entered into with Showa Shell (currently Idemitsu Kosan). Cosmo Energy Holdings established. 2015 Maruzen Petrochemical becomes a consolidated subsidiary. 2017 The Hail Oil Field production started. Fuel conversion work at the Yokkaichi Kasumi Power Plant completed. Joint company Chiba Arkon Production Limited established by Cosmo Energy Holdings, Maruzen Petrochemical, and Arakawa Chemical Sale of electricity started at Cosmo Denki (Electricity). Fiftieth anniversary of Abu Dhabi Oil celebrated. Eco Power becomes wholly owned subsidiary. renamed Cosmo Eco Power. Cosmo Energy Holdings expresses its support for 2020 and signs the Task Force on Climate-related Financial Disclosures (TCFD) Recommendations. Offshore Block 4 in the Emirate of Abu Dhabi acquired. 2021 Alliance formed with Iberdrola Renewables Japan K.K. for the Aomori Northwest offshore wind power project. Decision made to use electricity from virtually 100% renewable energy sources at all service stations directly operated by the Cosmo Energy Group. 2021 Establishment of a supply chain model for biojet fuel production from domestic waste cooking oil, proposed jointly with JGC Japan Corporation, adopted as a project by NEDO. Sales of the Cosmo Zero Carbon Solution, a package of 2021 products including renewable energy and EVs, started. Concluded a memorandum of understanding regarding the consideration of collaboration with Masdar in the field of decarbonization. 2021 Concluded a basic agreement regarding the consideration of collaboration in a hydrogen business with Iwatani Corporation. A roadmap for achieving net zero carbon emissions by 2050 disclosed. Concluded a sales agreement of blue ammonia with Abu Dhabi National Oil Company. Joint study into domestically produced SAF manufacturing technology utilizing Alcohol to Jet (ATJ) technology begun with Mitsui & Co., Ltd.



Maruzen Petrochemical's Chiba Plant



Wind power generation