G Strengthening Corporate Governance Structure

Directors and Executive Officers (As of July 1, 2022)



Hiroshi Kiriyama Representative Director, Group CEO

1979.4 Joined Daikvo Oil Co., Ltd. 2013.6 Cosmo Oil Co., Ltd. Director, Senior Executive Officer

2015.10 Director, Senior Managing
Executive Officer of the Company

2016.6 Representative Director, Executive Vice President 2017.6 Representative Director and President Representative Director, Group CEO (current

le has been responsible for supply and demand, and He has been responsible for supply and demand, and corporate planning departments for a long time, has participated in decisions on a variety of alliances in Japan and overseas, and possesses abundant expertise and experience in overall corporate management. In addition, he has been managing the Group as President and Representative Director since June 2017. Above all, in recent years, he has achieved results even in an environment of fluctuating crude oil prices, declining demand for oil, and other adverse conditions.



Takavuki Uematsu

Representative Director Senior Managing Executive Officer

1992.11 Joined Cosmo Oil Co. Ltd.

2015.6 General Manager, Finance Dept.

2015.10 General Manager, Finance Dept. of the Company 2016.6 Executive Officer, General Manager, Finance Dept.

2018.4 Managing Executive Officer

2018.6 Director, Senior Executive Officer 2020.6 Representative Director, Senior Executive Officer

2021.4 Director, Senior Managing Executive Officer (current

He joined the Company after working for a foreign financial He joined the Company after working for a foreign financial institution, and has since been demonstrating his expertise mostly in the department of finance. Having begun to serve as Director, Senior Executive Officer in 2018 and as Representative Director, Senior Managing Executive Officer in 2021, he has been in charge of the Corporate Communication Dept., the Accounting Dept., and the Finance Dept., and has contributed to improving the corporate value of the Company through initiatives including branding and investor relations activities.



Shigeru Yamada

Senior Executive Officer

1988.4 Joined Cosmo Oil Co., Ltd.

2015.6 General Manager, Supply Dept. 2018.4 Executive Officer, General Manager, Corporate Planning Dept. of the

Company 2020.4 Managing Executive Officer

2020.6 Director, Senior Executive Officer (current position)

He has mainly worked in the sales, supply and demand,

alliances, and development of new business projects, and



Junko Takeda

Senior Executive Officer

1990.4 Joined Cosmo Oil Co., Ltd.

2015.10 General Manager, Human Resource and General

2017.4 General Manager, Planning & Management Dept.

2019.4 Director, Executive Officer

2020.4 Executive Officer, General Manager, Human Resource Dept. of the Company

2022.4 Managing Executive Officer

2022.6 Director, Senior Executive Officer (current position)

After experiencing sales, corporate planning, human After experiencing sales, corporate planning, human resource, and other departments, she was responsible for the management of the refining business as Director and Executive Officer in charge of corporate planning and human resources at Cosmo Oil in 2019. She thus contributed to driving business efficiency improvements and enhancing productivity. In 2020, she was appointed Executive Officer and General Manager of Human Resource Dept. of the Company. She has since been promoting diversity and driving presonal affixing of the Group stagdily. diversity and driving personnel affairs of the Group, steadily



Ryuko Inoue

Independent Outside Director

1981.4 Joined Ministry of Agriculture, Forestry and Fisheries (MAFF) 2003.1 Minister, Embassy of Japan in Italy, Permanent Representative of Japan to Food and Agriculture

Organization of the United Nations (FAO) and World

Food Programme (WFP)

2016.4 Deputy Director - General, Agriculture, Forestry and Fisheries Research Council, MAFF

2017.7 Retired MAFF 2017.11 Registered as attorney-at-law

(current position)

Of Counsel, Atsumi & Sakai (current position) 2019.6 Outside Director, Nippon Steel Trading Corporation (current position)

2021.6 Independent Outside Director of the Company

At Ministry of Agriculture, Forestry and Fisheries, she was involved in food security in Japan and other countries, the development of agriculture, forestry, and fisheries into growth industries, and other tasks. In addition she has been working actively as a lawyer since she registered as an attorney-at-law in 2017. She has also been working as an outside director of Nippon Steel Trading Corporation since 2019.



Takuya Kurita

Independent Outside Director

1984.4 Joins Ministry of Construction (now Ministry of Land, Infrastructure, Transport and Tourism). 2007.9 Counsellor, Cabinet Secretariat

Director, Urban Renewal Promotion Division, Ministry of Land, Infrastructure, Transport and Tourism (MLIT)
 Counselor, the Headquarters for the Reconstruction from

the Great East Japan Earthquake

2012.2 Counselor, Reconstruction Agenc

2013.8 Director, Personnel Division, MLIT

2015.7 Director-General, City Bureau, MLIT 2018.7 Director-General, Policy Bureau, MLIT

2020.7 Vice-Minister, Land, Infrastructure, Transport and Tourism, MLIT
2021.7 Resigned from Vice-Minister, Land, Infrastructure, Transport and
Tourism, MLIT

2021.10 Corporate Advisor, Sumitomo Mitsui Trust Bank, Limited

(current position)

2022.6 Independent Outside Director of the Company (current position)

2022.6 Independent Outside Director of the Company (current position) He joined Ministry of Construction (now known as Ministry of Land, Infrastructure, Transport and Tourism, or MLIT) in 1984. He was appointed the Director of the Urban Renewal Promotion Division, City and Regional Development Bureau, of MLIT in 2009 and contributed to the development of the Japanese economy through urban development. In 2011, he was responsible for national land policy as the Counselor of the Headquarters for the Reconstruction from the Great East Japan Earthquake. He was appointed the Vice-Minister of Land, Infrastructure, Transport and Tourism, MLIT in 2020 and retired in 2021.

Toshiyuki Mizui

Director
Full-time Audit and Supervisory Committee Member

1993.8 Joined Cosmo Oil Co., Ltd.

2012.6 General Manager, Internal Auditing Office
2015.10 General Manager, Internal Auditing
Office of the Company

2016.4 General Manager, Accounting Dept. 2016.6 Executive Officer, General Manager, Accounting Dept.

President, Representative Director, Eco Power Co., Ltd. (currently Cosmo Eco Power Co., Ltd.) 2018.4

2020.6 Director of the Company (Full-Time Audit and Supervisory Committee Member) (current position) Outside Director (Audit and Supervisory Committee

He joined the Company after working for a general electronic component manufacturer and has been engaged mainly in the accounting department. After his appointment as an executive officer of the Company, he has continued to contribute to the management of the Group. For example, since 2018, he has been leading the wind power generatio business at the company now known as Cosmo Eco Powe Co., Ltd.



Yasuko Takavama

Independent Outside Director, Audit and Supervisory Committee Member

1980.4 Joined Shiseido Co., Ltd.

2009.4 General Manager, Social Affairs and Consumer Relations Department
2010.4 General Manager, Corporate

Social Responsibility Department 2011.6 Full-time Audit & Supervisory Board Member 2015.6 Outside Director, Nippon Soda Co., Ltd.

Outside Director, The Chiba Bank, Ltd. (current

2016.6 Outside Audit & Supervisory Board Member, Mitsubishi Corporation
2017.6 Outside Audit & Supervisory

Board Member, Yokogawa Electric Corporation (current position)

2019.6 Independent Outside Director of the Company (Audit and Supervisory Committee Member) (current position)

She has experience as General Manager of the Consumer Information Center, General Manager of the Corporate Social Responsibility Department and other positions at Shiseido Responsibility Department and other positions at Shiseldo Co., Ltd., as well as being appointed Audit & Supervisory Board Member and Advisor of the same company. She has also served as Outside Director and Outside Audit & Supervisory Board Mem-ber for several listed companies. St is an Outside Director who has been a Member of the Audit and Supervisory Committee since 2019.



Independent Outside Director, Audit and Supervisory Committee Member

1978.4 Joined Mitsubishi Corporation

2009.4 Executive Officer, Head of CEO office, Energy Group, Mitsubishi Corporation 2013.4 Director and Vice President, Lithium Energy Japan 2014.9 Representative Director, President and Chief Executive Officer, KH

Neochem Co., Ltd.

2021.6 Outside Director of the Company (Audit and Supervisory Committee Member) (current position)
2022.6 Independent Outside Director, Sun Frontier Fudousan Co., Ltd. (current position)

After joining Mitsubishi Corporation, he worked in petroleum business departments including oil sales, supply and demand, and refining. He was also assigned to the United States and India, where he was consistently involved in ses in the energy sector.



Executive Officers



Noriko Rzonca

Senior Executive Officer, CDO in charge of Corporate DX Strategy Dept., Corporate nication Dept. and IT



Gota Sakai **Executive Officer** General Manager of Corporate Planning



Yoshihiko Sato General Manager Secretariat Office



Tomoki Iwai General Manager Accounting Dept

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