

July 6, 2022 Cosmo Energy Holdings Co., Ltd.

Cosmo Certified by METI as a DX-Certified Operator

Cosmo Energy Holdings Co., Ltd. announced today that it has been certified as a DX-Certified Operator under the Digital Transformation (DX) Certification system established by Japan's Ministry of Economy, Trade and Industry (METI).



The DX Certification system is a national initiative that is based on the Act on Facilitation of Information Processing. It certifies companies that are recognized as taking steps to promote DX in line with the basic requirements specified in the Digital Governance Code.

In naming Cosmo as a DX-Certified Operator, METI recognized the Company's DX efforts, including its DX strategy and promotion framework, as meeting the certification criteria based on the DX Promotion Indices. It also praised the Company's appropriate disclosure of information to stakeholders.

At a time when companies are being called upon to provide new energy solutions that harness the power of digital technology, Cosmo has been promoting DX to achieve more robust data-driven management.

So far, the Company has successfully digitalized service station operations to enhance the customer experience, upgraded operations at refineries by visualizing how they operate, and launched "Cosmo Zero Carbon Solutions" to help customers achieve zero carbon dioxide (CO2) emissions.

Having established the Corporate DX Strategy Department in November of 2021, Cosmo this year created Cosmo's Vision House, which engages all employees in its DX efforts. Guided by this vision, the Company has been pursuing business transformation under the catchphrase, "Full-fledged DX."

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	Business mod	Cosmo DX Strategy del transformation (CX improvement, swift operational upgrades)									
ſ	Digital capabilities				$\left \right $	Change management					
	Development of digital know-how & expertise	Partnering	Building utiliz infrastr	ation		Cultivation DX huma resource	an of diversified		innovation &		
Mindset reform to raise morale of individual employees and ensure they take ownership in DX efforts (Cosmo's 5Cs)											
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	Do you see the present as an opportunity?	Are you t new chall your dail	enges in	Are you about o your du	cha reg	ange in gular	w im	Are you mmunicating ith others to prove mutual derstanding?	Are you carrying out tasks with a commitment to excellence?		
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Cosmo's Vision House

Going forward, Cosmo aims to evolve in a broad sense toward this next-generation business model through DX that leverages Cosmo's strengths, under the guidance of senior management and with each employee upholding their commitment as a business professional.

(Related link) Digital Transformation (DX) at Cosmo (in English): https://ceh.cosmo-oil.co.jp/eng/dx/index.html

(The official language for Cosmo's filings with the Tokyo Stock Exchange and Japanese authorities, and for communications with Cosmo's shareholders, is Japanese. Cosmo has posted English versions of some of this information on this website. While these English versions have been prepared in good faith, Cosmo does not accept responsibility for the accuracy of the translations, and reference should be made to the original Japanese language materials.)

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